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NEWS SUMMARY

GENERAL

Athletes Rally in reject Moscow boycott

Seventy-eight leading British athletes have rejected requests by the Government to boycott the Moscow Olympics. Their rejection, which is also a serious blow to U.S. President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced by International Athletics Club secretary Derek Johnson.

He said the club was seeking the permission of the International Olympic Committee to send a team to Moscow if the Government or the British Olympic Association enforced a boycott. **Parliament, Page 10**

Lamb curbs move. The EEC Commission has announced that France should immediately drop its illegal curbs against British lamb imports and that £20m from the farm fund should be shared between the main sheep producers. **France, Britain and Ireland, Back Page**

Police quizzed. Six City of London policemen were being questioned about the disappearance of property from a shop to which police were called after a break-in. A number of people are expected to appear in court today.

Kennedy test. Senator Edward Kennedy campaigned furiously for today's Democratic Party Presidential primary in his home state of Massachusetts, knowing that he has to beat President Carter convincingly to maintain his White House chances. **Page 4**

Nuclear decision. France is to supply weapons-grade nuclear fuel for the controversial experimental reactor it is constructing for Iraq.

Afghanistan plan. Britain's Ambassador Sir C. Kieckhefer called at the Soviet Foreign Ministry to outline details of a Western plan for the neutralisation of Afghanistan.

Dutch Minister. The Dutch Government named Mr. F. van der Stee as its new Finance Minister.

Docks' setback. The Port of London Authority is to transfer cargo handling operations out of the India and Millwall Docks, keeping just the Royal Docks, the other upper docks system, open. **Back Page**

Thai Premier. Thailand's army commander, General Prem Tinsulanond, was chosen by Parliament as the country's next Prime Minister, keeping political leadership firmly in military hands. **Page 3**

Palestine appeal. France and Kuwait issued a joint communiqué calling for the self-determination of the Palestinian people as President Giscard d'Estaing flew to Bahrain to continue his tour of Gulf states. **Page 2**

Hostage visit. The United Nations commission hearing Iranian grievances against the deposed Shah said the Revolutionary Council had authorised it to see all the hostages at the U.S. Embassy in Tehran. **Page 3**

Briefly. Eight people were killed in El Salvador as Left-wing and Right-wing groups continued battling for supremacy. IRA claimed responsibility for the weekend shooting of British soldier Stewart Leach in Munster, West Germany. Two English climbers were killed in a fall on Lochmagar mountain, Aberdeenshire.

BUSINESS

Rally in sugar; equities weaker

EQUITIES eased following publication of a batch of gloomy economic forecasts at the weekend and the FT 30-share index fell 3.6 to 463.5. The Gold Mines index lost 2.5 at 375.4.

GILTS weakened on rising international interest rates and expectations of tight credit, although earlier losses in medium and long were reduced to 4 and less. The FT Government Securities index shed 0.15 to 64.80.

SUGAR rose sharply and the London daily price rose £28 a

tonne to £250 on reports of Cuban crop damage. **Page 33**

DOLLAR rose against most currencies except the Japanese yen. Despite Swiss and German central bank support, it closed at DM 1.7530 (DM 1.7765) and SwFr 1.7140 (SwFr 1.7020). Its index was unchanged at 86.6.

STERLING fell 3.1 cents to \$2.2420 (\$2.2738) and its index fell to 72.6 (73.2).

GOLD lost 33 at \$637.50 in London.

WALL STREET was 2.22 lower at 860.92 shortly before the close.

LITTLE GROWTH in European demand for imported oil over the next decade is predicted by London consultants Chem Systems International. **Page 9**

ALGERIA'S State oil and gas company has announced that it is doubling its contract price for liquefied natural gas from \$3 to \$6 per million BTUs with retroactive effect from January 1. **Page 2**

COAL INDUSTRY faces a difficult year, says Sir Derek Ezra, NCB chairman, because of the steel strike, mild weather and lower power consumption. **Page 6**

LEYLAND VEHICLES' new T45 lorry range is being given a firm launch today. **Back and Page 7**

PROSPECTS are not good for an agreement by the Brussels Commission to give financial backing to British Steel's early retirement plan, which could help settle the steel strike. **Back Page**

Mugabe seems set for substantial election victory

BY MICHAEL HOLMAN IN SALISBURY

Mr. Robert Mugabe, who returned to Rhodesia from a five-year exile only five weeks ago, appeared last night to be heading for a substantial victory in the General Election.

Predictions of the number of seats Mr. Mugabe's ZANU-PF Party might win in the 100-member Assembly varied widely. But unofficial reports from the eight provincial centres where counting was taking place gave him between 38 and 52 of the 80 black seats.

The Patriotic Front of Mr. Joshua Nkomo was thought to be running at between 16 and 22 seats, with Bishop Muzorewa's United African National Council placed a very poor third.

Mr. Mugabe would need 51 seats to gain an overall majority of black and white seats.

The size of his apparent victory will surprise most white Rhodesians, who had hoped that Bishop Muzorewa would at least occupy a prominent position in the new Government.

Salisbury and other main centres remained quiet last night.

Gen. Peter Walls, Rhodesian Army commander, joined Lord Soames, the Governor, and Mr. Mugabe in a national broadcast appeal for calm and reconciliation.

Gen. Walls said that Rhodesian security forces as well as those of the guerrillas should now consider themselves "soldiers of the peace which we hope will return to our land."

Old hatreds and bitterness should be forgotten, he said, appealing to "all our people" not to let emotion, fear or recrimination govern their actions in the next few days.

Any Rhodesian acting inside the law would be protected by the "forces loyal to the Governor," Gen. Walls said, but anyone who gets out of line will be dealt with effectively and swiftly.

The results will not be published until 9 a.m. today, local time. Predictions are thus not based, as they would be in British elections, on early results, but on unofficial estimates of the counting, which is being supervised by British officials and by about 100 international observers.

The precise number of seats Mr. Mugabe wins is of critical importance when Lord Soames decides in the next few days

whom to call upon to form the new Zimbabwe Government.

Lord Soames is constitutionally obliged to appoint as Prime Minister "the person who in his opinion is best able to command the support of the majority of the House of Assembly."

If Mr. Mugabe gets less than 51, in theory Lord Soames can choose one of the other political leaders to head a coalition Government, not necessarily excluding members of ZANU-PF, but also comprising the Patriotic Front, the UANC and the 20 members of the white bloc led by Mr. Ian Smith, the former Premier.

In his broadcast last night, during which he appealed to all Rhodesians to be calm "whether they are jubilant or disappointed by the result," Lord Soames indicated that his own preference would be for "a broadly-based Government capable of achieving reconciliation and overcoming the divisions of the past."

Private consortium plans £650m Channel tunnel

BY LYNTON MCLEIN

A PRIVATE sector scheme challenging the British Rail/French Rail proposal for a £650m Channel tunnel is to be launched by an Anglo-French-Dutch-German consortium in two weeks' time.

The European Channel Tunnel Group of four civil engineering companies said yesterday it will send a formal recommendation to the governments of Britain, France, Holland and West Germany before March 18.

This will be the first private scheme to be submitted formally, although there are at least another eight private schemes being considered in outline by the European Commission. The Anglo-French rail project has also been submitted formally.

Mr. Norman Fowler, Transport Minister, is expected to make a statement in the House of Commons on March 19 about his initial response to the two railways' proposals following a report from Sir Alec Cairncross, the Government's adviser on the plan.

The European Channel Tunnel Group is made up of Costain Civil Engineering of Britain, which recently built a big tunnel in Hong Kong; Royal Bos Kallis Westminster, a large Anglo-Dutch company based in Dordrecht; and Soie Batignolles of France and Philipp Holzmann AG, of Germany, two of Europe's largest civil engineers.

The group's report and recommendations about the type of tunnel that should be built will also be sent to the European Commission in Brussels. It is expected to favour a rail tunnel.

The EEC may provide up to 20 per cent of the capital cost of a fixed link across the Channel, provided that a fund for major transport projects—which could have aspirations of £21bn—is agreed by the European Parliament.

The commission is hoping that a separate transport infrastructure fund can be written into the EEC budget before the summer.

This would provide the legal statutory basis for spending money on transport projects.

Money from a transport fund may be used to help reduce Britain's net contributions to the EEC. A British team, led by Sir Michael Palliser, Permanent Under-Secretary at the Foreign Office, will be in Brussels this week for talks on ways of spending more EEC money in Britain.

However, the timescale for cuts required by Mrs. Margaret Thatcher, in the 1980-81 financial year starting on April 1 rules out a Channel link as a way of cutting the contribution next year. No work is likely to start on a link until 1983 at the earliest, even in the unlikely event of approval being given this year.

The European Channel Tunnel Group was formed originally as the Channel Tunnel Island Group in 1978 with Costain and the Royal Bos Kallis company. Soie Batignolles and Philipp Holzmann AG joined the consortium last year.

Editorial comment and Men and Matters Page 22

W. Europe to buy Nigerian gas

BY ROGER BOYES IN BONN

A GROUP of leading West European gas distributors has reached a major 20-year agreement with Nigeria providing for the annual supply of 3bn cubic metres of liquefied natural gas (LNG) at an estimated investment cost of \$10bn (\$4.39bn). In 1978 43.7bn cubic metres of natural gas were consumed in the UK.

Executives of Rubergs, West Germany's main gas distributor, in which British Petroleum has a 25 per cent stake, said yesterday that the Nigerian company, Bonny LNG of Lagos, had agreed to supply the liquefied gas from 1984-85. Construction work is expected to begin next year on a treatment and liquefaction plant. A further 3bn cubic metres will be supplied annually to U.S. gas distributors.

About 16 LNG tankers—each with a capacity of about 130,000 cubic metres—would be required, the company said. The European consortium comprises Gaz de France, SNAM (Italy), Ruhrgas, Distrigas (Belgium), Gasunie (Holland), Bebo (Spain) and Thyssen (Germany).

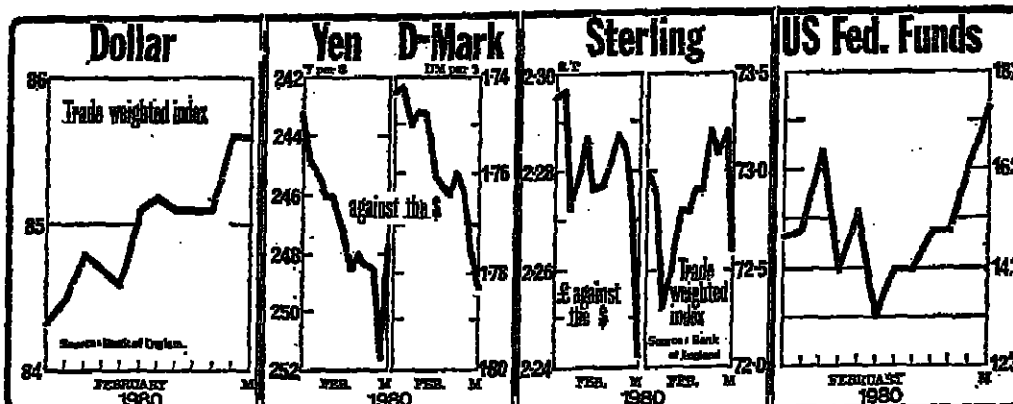
The German companies will take 2.3bn cubic metres of the annual delivery. Bonny LNG's major shareholders are the Nigerian National Petroleum Corporation, Shell, BP, Phillips, Agip, and Elf Aquitaine.

For West Germany, the agreement means a considerable commitment to natural gas for its energy requirements: natural gas now accounts for about 15 per cent. Germany has

been hesitant about concluding LNG deals, principally because of the heavy investment costs. West German experts have been divided about the full benefits of LNG. Transportation costs are regarded as several times higher than the equivalent costs of carrying crude oil to Europe.

LNG offers Germany three main advantages. First, the calorific value per tonne is about 20 per cent higher than for crude oil. Second, it is cheaper than gas made from coal, in which Bonn has recently invested about DM 13bn (£3.2bn).

But the final and crucial advantage of LNG appears to be that it is politically less vulnerable than importing natural gas by pipeline from such countries as Iran and the Soviet Union.



Sterling falls 3c as U.S. interest rates aid dollar

BY DAVID MARSH IN LONDON AND RICHARD C. HANSON IN TOKYO

STERLING FELL more than 3 cents yesterday as the dollar, buoyed by higher U.S. interest rates, turned in its strongest showing for several months on European foreign exchange markets.

The yen rallied slightly after Sunday's package of support measures announced by the Japanese Finance Ministry.

The West German, Swiss and Japanese central banks intervened strongly to brake the dollar's rise, selling an amount estimated at more than \$1bn.

By helping boost import prices, the dollar's firmness has been a major factor behind accelerated inflation in all three countries in recent months.

This in turn has prompted the series of defensive interest rate increases in the past fortnight in Europe and Japan, as well as the weekend measures to support the yen.

The round of international interest rate tightening continued yesterday with U.S. interbank rates measured by the Fed funds rate rising to 17 1/2 from 16 1/2 per cent on Friday.

The dollar's renewed rise came in spite of last week's increase in West German and Swiss discount and Lombard rates.

Sterling's fall to \$2.2420 from \$2.2730 on Friday, took it down to its lowest level since early January. The drop came fairly late in the day, and the Bank of England is not thought to have intervened significantly.

With the dollar strong internationally, the UK authorities may be relieved at the fall, which will ease competitive difficulties faced by exporters. Sterling's trade-weighted index closed at 72.6 against 72.2 on Friday.

The yen was the only major currency to rise against the dollar, which closed in London at ¥247.8 against ¥251.6 on Friday.

The dollar rose to its highest level against the D-Mark since the mid-November freezing of Iran's dollar assets, climbing to DM 1.7850 from DM 1.7765.

Against the Swiss franc it closed at its highest since last June at SwFr 1.7140 (1.7020). Ups and downs of the yen Page 2

Editorial comment Page 22 Money markets Page 31

Saudis to spend £115bn in five-year plan

BY JAMES BUXTON

SAUDI ARABIA, the world's leading oil exporter, is planning state spending in the region of £115bn, over the next five years, according to a report by the country's major source of business for developed countries at a time of general recession elsewhere.

Mr. Mohammed al Khail, Saudi Minister of Finance, said the total allocation for the Kingdom's third five-year plan, which should be published in May, would be "a bit more than 900bn riyals."

Most of Saudi Arabia's big infrastructure projects are complete or fairly advanced, except for work on the industrial complexes at Jubail and Yanbu. Together with the hydrocarbon-based ventures there in partnership with foreign concerns, they are expected to absorb a large proportion of spending.

Other priorities will be manpower training, urban improvement, rural development and social services, according to available information.

Mr. al Khail said Saudi Arabia would spend a record \$3,900m (£958m) in the financial year ending in May, but will still have a small surplus. This will mean a 38 per cent increase over the \$2,817bn disbursed in 1978-79 when spending exceeded revenue by \$149bn.

Expenditure in 1979-80 has been raised from the originally projected \$2,160bn by supplementary allocations.

Annual expenditure over the 1980-85 period will be at about the same rate as this year and could mean a very large surplus if oil production is maintained at a high rate.

No increase in real terms in the high current rate of spending is envisaged. But the projected figure should allay fears that the Saudi Government is contemplating a cut.

Mr. al Khail declined to discuss oil production rates but the Kingdom is known to want to bring output back to the "official" ceiling of 5.5m barrels a day from the present 9.5m. This when market conditions are right for consumers. The Government has not yet indicated what its policy will be for the second quarter of 1980.

Revenue this year will be about \$2,200bn if there is no further increase in oil prices over the next two months.

The Kingdom wants to keep spending in check, mainly to limit dependence on expatriate labour.

Continued on Back Page

£ in New York

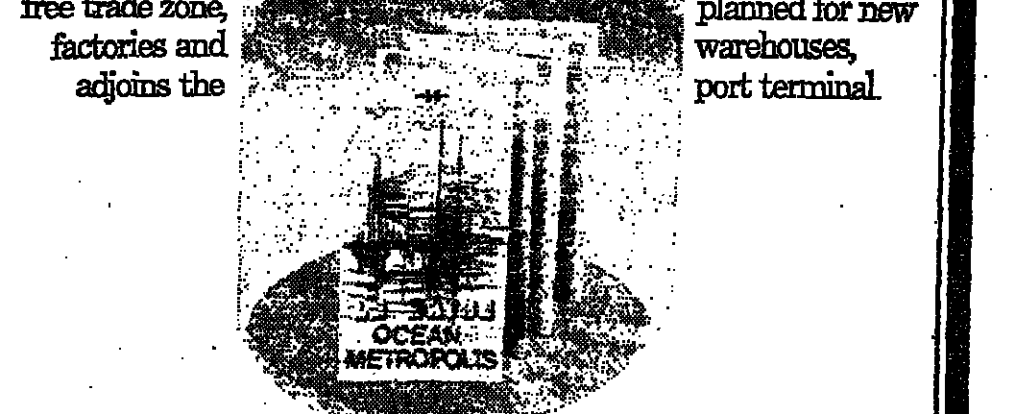
	Feb. 29	Previous
Spot	\$2,550.0000	\$2,551.5000
1 mth	0.56-0.61 dis	0.50-0.45 dis
3 mths	0.95-0.99 dis	1.04-0.99 dis
12 mths	2.55-2.55 dis	2.60-2.70 dis

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CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

RISERS		FALLS	
British Sugar	153 + 5	Assed. Newspapers	300 - 7
Cashmere A	63 + 11	Barclays Bank	438 - 6
Catalina	76 + 10	Fogarty (E.)	80 - 8
Forster Brothers	98 + 6	GKN	262 - 5
Furze Withy	380 + 10	Meper (Mont. L.)	114 - 7
Maple	31 + 6	Midland Bank	133 - 5
Mills and Allen	110 + 15	Tube Invs.	294 - 6
More P.T. erral	122 + 12	Unilever	442 - 8
Needhams	44 + 21	Mangula	130 - 10
Newmark (Lows)	350 + 15		
Royal Insurance	342 + 7		
Stanhope-Gee	200 + 15		
Victor Products	104 + 14		
Hampton Duncy	312 + 5		
Brecores	187 + 5		
Asian Invs.	128 + 6		

EUROPEAN NEWS

Tugendhat calls for reform of EEC budget

By John Wyles in Brussels
MR. CHRISTOPHER TUGENDHAT, the EEC's Budget Commissioner, yesterday made a toughly worded call for fundamental reforms of the EEC's budget procedures, allied to stricter political controls on agriculture ministers' pricing decisions.

With EEC farm ministers currently showing every likelihood of boosting common farm prices by more than the 2.4 per cent proposed by the Commission, Mr. Tugendhat's remarks, delivered in Hamburg, underline a concern that too little will be done too late to halt the Community's drift into a financial crisis.

He argued that it would be an "abdication of responsibility" to allow the Community to run out of money, as it probably would do next year if agriculture costs continue to grow at the 17 per cent annual rate of the past five years.

Speaking to the Institute for World Economic Research, Mr. Tugendhat outlined three proposals aimed at curbing rising farm costs and re-orienting the Community's spending into other areas which last year received a modest 25 per cent of the EEC's total budget.

First the budget year, which is the calendar year, and the agricultural year, which runs from April 1, should be made to coincide. This idea emanates from the EEC's order following last December's rejection by the European Parliament of the 1980 budget.

Present indications are that the Parliament wants to see the implications of the agricultural ministers' decisions on prices and cutting the costs of surpluses before endorsing new proposals.

At the same time, said Mr. Tugendhat, the Community needs institutional changes so that "those with a broader view of Community policies" than agriculture ministers become more involved in agricultural policy making.

Finally, the Community ought to consider amending article 201 of the Treaty of Rome so that the Parliament has revenue raising powers in addition to its powers over expenditure.

French steel plant on strike
By Giles Merritt in Paris
WORKERS AT Usinor, France's largest steelmaker, have gone on strike at the Neuves-Maisons complex in eastern France in a dispute over pay.

The Communist-backed CGT trade union has threatened that the strike could spread throughout the Usinor group, which accounts for over 40 per cent of French steel output.

Following a blast furnace workers' decision last week to follow the strike call launched jointly by the CGT and the Socialist CFTD trade union, the integrated Neuves-Maisons complex, employing 3,200 men, has virtually ceased production.

Amsterdam riot
TROOPS and police yesterday used tanks and armoured personnel carriers to clear barricades thrown up by protesting students in central Amsterdam. Dozens of police and rioters were injured in street battles which continued for much of the morning.

MOVE TO STRENGTHEN NATO'S SOUTHERN FLANK

German aid for Turkey, Portugal

BY ROGER BOYES IN BONN

WEST GERMANY has stepped up its armaments aid to Portugal as part of the West's strategy of strengthening NATO's southern flank in the wake of the Soviet invasion of Afghanistan.

Bonn is also intensifying its efforts to ease Turkey's economic problems. Herr Hans Matthöfer, the Finance Minister, has flown to Washington for talks on raising the U.S. contribution to an international aid package which he is co-ordinating. Bonn would like the U.S. to match its own contribution to the package, but there are doubts whether this can be done in the current fiscal year.

Prince Saud Al Faisal, the Saudi Foreign Minister, arrived in Bonn yesterday for talks with Herr Hans Dietrich Genscher, the German Foreign Minister, over the possibility of a Saudi credit to Turkey.

The Defence Ministry meanwhile has received Government approval to supply free of charge 12 G-91 fighters—worth about DM 360,000 (£89,720) each—to Portugal, with provision for spare parts. The G-91s are being drawn from German air force stocks.

Officials stress that Germany's defence effort will not be weakened, as the fighters have been outdated by the Franco-German ground support Alpha-jet. Further G-91s will become available as the some 170 Alpha jets are taken into service over the next few years.

Turkey's economic troubles are also dogging the already controversial AWACS (Airborne Warning and Control System) air radar programme. Ankara has told German officials that it will be able to pay only the DM 32.3m

originally earmarked for the scheme, and not an extra inflating component which is expected to amount to DM 21m.

The Germans may incorporate this amount in a special supplementary budget which is being introduced largely to cope with the extra cost of military aid.

The AWACS programme has sparked off considerable tension between the allies and between Bonn and Washington. The problem is the immense cost of the programme, which is aimed at creating an airborne radar umbrella over Western Europe, giving early warning of Warsaw Pact move-



Herr Matthöfer placed the agreed orders with German industry which were supposed to offset the cost of Bonn's participation.

Italian Minister in party funds scandal

BY PAUL BETTS IN ROME

ANOTHER major political storm has broken in Italy, further threatening the minority Government of Sig. Francesco Cossiga. A Cabinet Minister has admitted accepting money from a Rome property and construction tycoon to finance the Minister's activities in the ruling Christian Democrat Party.

Sig. Franco Evangelisti, the Merchant Navy Minister, and a close colleague of Sig. Giulio Andreotti, the former Christian Democrat Premier, alleged in a newspaper interview that other Christian Democratic Party factions and a number of other Italian political parties had been

financed by Sig. Gaetano Caltagirone, the Rome building magnate.

Although Sig. Evangelisti claimed he would resign immediately if he thought he had behaved improperly, his statements have provoked a major scandal. Sig. Gaetano Caltagirone, together with Francesco Cossiga, his two brothers, currently faces charges of fraudulent bankruptcy.

Arrest warrants were issued against them last month, but the Caltagirone brothers—a family of Sicilian origin—are reported to have fled Italy at the same time as liquidation

proceedings started against 19 companies controlled by them.

The collapse of the Caltagirone property empire could entail losses to the Italian banking system of more than L600bn (£320m).

Sig. Cossiga is to answer questions on the affair in Parliament on Friday.

Since the introduction of legislation for the public financing of political parties in Italy in 1974, parties are no longer supposed to accept funds from private sources. While it has been generally assumed that parties have continued to receive private funds, Sig.

Evangelisti's remarks are the first major public admission of the practice.

For its part, the Christian Democrat Party leadership issued a firm denial of any irregular practices claiming it had never received funds from the three brothers.

Judicial investigations into the Caltagirone affair led to a major inquiry into Italcasse, Italy's central savings institute, whose former management was charged with irregular operations to help finance political parties, especially the Christian Democrats.

Rising inflation in West Germany

BY OUR BONN STAFF

THE West German cost of living rose sharply 0.5 per cent last month to indicate an annual rate of 5.5 per cent—a clear percentage point above last year's February rate.

But federal statistics office officials believe that special factors artificially depressed the January figure and thus exaggerated the month-on-month increase. For example, the Post Office's telephone division—which made a large profit last year—gave a one-off reduction of telephone dues in January.

The German inflation rate passed 5 per cent last September

and the trend since then has been considerably higher, much to the alarm of the Bundesbank (Central Bank), the Government and unionists who are locked in wage negotiations.

The roots of the increase are higher oil and raw material costs, coupled with an unusually low comparative base.

The overall inflation rate last year was 4.1 per cent and the Government has forecast an increase to 4.5 per cent this year. But the powerful Public Service Union considers this estimate to be too low and has put in a claim for a 9 per cent wage increase.

Norway tax plan puts gas development at risk

BY FAY GJETER IN OSLO

TWO MAJOR oil companies have said they will postpone development of marginal gas fields in Norway's part of the North Sea, because new Norwegian oil tax proposals could make the fields unprofitable.

The proposals, which are being discussed with the oil companies, may be modified before being submitted to the Storting (parliament) later this month. As they stand, the proposals would increase the state's take from offshore oil and gas production to an average of 80 to 85 per cent compared with about 70 per cent now.

The two fields whose future is in doubt are North East Frigg, where Elf Aquitaine is the operator, and Odin, where Esso is the operator and sole licensee. Both schemes were due to be started shortly, for completion in the first half of the 1980s.

North East Frigg, containing an estimated 90n cubic metres of gas, was scheduled to come on stream in 1983; and Odin, with estimated reserves of 230n cubic metres, by 1984.

Mr. Frederic Isoard, Elf director, said development of North East Frigg might well be dropped completely.

Polish bishops make pre-election call for pluralism

BY CHRISTOPHER ROBINSKI IN WARSAW

POLISH BISHOPS have called for political pluralism and for a dialogue between rulers and ruled based on freedom and truth to solve the country's problems.

The call came in a communiqué issued after a two-day conference which ended here last week.

In another development at the weekend, the Znak group of Catholic deputies protested at the small number of deputies representing Catholics in Parliament. The authorities were victimising them by not increasing the five seats allotted them in

the last 460-member Parliament, it added.

Lists of candidates for elections scheduled for March 23, published on Saturday, show that, for the pro-Government Catholic group, half, gone up from five seats to six, and the Christian Social Association, another reformist group, has gone up from two to five.

In their communiqué, the bishops said that finding ways of improving the situation should not be the concern "of only one grouping," a reference to the Communist Party, but "of all Poles, who ought to have the right and the freedom

to act within their own associations."

In apparent support for the dissident groups, the bishops call on Poles to work to extend "the prerogatives of the existing organisations and to establish new authentic ones and defend every honest initiative which aims at a renewal of society."

The Znak deputies charge that the Front for National Unity (FJN), a Communist-dominated organisation which prepares the lists of candidates for the elections, "is not interested in having greater constructive participation in public life by those Catholics who

accept the general principles of the FJN, but retain the right to their own opinions and work together with the Polish bishops."

Znak also protests that the FJN has "allowed Prof. Richard Bender, a historian and Znak deputy who sat in the last Parliament, to stand again."

The Znak protest is a tactical departure for the group, which up to now has relied on private persuasion combined with public support for the authorities to further its Christian-democratic beliefs.

The protest and the bishops' communiqué, which will be read from church pulpits, are significant as they come before elections which normally generate little interest among the population because of their predictable nature.

The authorities seem nervous about the smooth running of the election. Harassment of civil rights groups has been stepped up and the numbers of activists being temporarily detained has risen.

Only the Confederation for an Independent Poland (KPN) has attempted to put up any candidates while the Social Self-Defence Committee (KOR) has said that it will ignore the event. Another group is urging people not to vote.

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OVERSEAS NEWS

France backs self-determination for Palestinians

BY ROBERT MAUTHNER IN KUWAIT

FRANCE HAS taken its support for the Palestinian cause a significant step further by subscribing to a joint communiqué with Kuwait calling for the "self-determination" of the Palestinian people.

The communiqué, which was issued at the end of the first stage of President Giscard d'Estaing's tour of the Gulf, Jordan and Saudi Arabia, was carefully drafted to make it clear that self-determination should take place within the Middle East settlement.

It was the first time that the French, who have long been in the vanguard of western nations in their attitude to the Palestinian problem, have used the word "self-determination" in an official document. Previously, France would go no further than stating that the Palestinians had the right to their own homeland.

By agreeing with the Kuwaitis that the Palestinian issue was not a problem of refugees, but that of a people which, under the superpower blocs, was given the right to self-determination, France has virtually given its approval to the eventual creation of an independent Palestinian state.

Although the recognition of Israel's right to exist as a state was not spelled out, French officials made it clear that this was covered by the term "just and lasting peace."

In return for the French gesture on the Palestinian problem, the Kuwaitis agreed to take a much harder stand on the Soviet invasion of Afghanistan than they would normally have done in an official document.

The joint communiqué used the favourite French term "unacceptable" to describe Moscow's action and called for the immediate withdrawal of Soviet troops.

Another paragraph emphasised that the Gulf region should be kept outside international conflicts and that the security and stability of the area was the sole responsibility of the states located in it.

This statement was in line with the French President's policy of insulating a growing number of states from the superpower blocs, but was also a clear reference to the increasing irritation felt by Gulf states at U.S. attempts to involve them in joint defence operations.

Kuwaitis will supply French oil majors

BY OUR OWN CORRESPONDENT

FRANCE and Kuwait have concluded a framework agreement under which the two French oil majors, Elf Aquitaine and Elf-Aquitaine, and the privately owned Compagnie Française des Pétroles, will be supplied directly with crude by the Kuwait National Oil Company.

Up to now, the French oil companies have had to buy their Kuwaiti oil from two of the big international oil companies, BP and Shell, but the international will suffer substantial cuts in their supplies as the result of Kuwait's decision to reduce its production of crude by 25 per cent (from 2m barrels a day to 1.5m barrels a day) on April 1.

Though the French import only 4 per cent of their total oil requirements from Kuwait, it was nevertheless felt in Paris that France could not risk a reduction in supplies which might have occurred as the result of the cuts imposed on BP and Shell.

Neither the French nor the Kuwaitis were prepared to disclose details of the deal which has still to be completed by specific agreements between the

industries of the two countries. It has not been announced what quantities of oil France will receive.

At the same time Sheikh Khalid al-Sabah, Kuwaiti Minister of Oil, has ruled out any agreement to sell oil to West European countries under long-term agreements at fixed prices.

An important feature of the France-Kuwait agreement is that it provides for co-operation on joint oil exploration ventures, petrochemical projects and refinery techniques in both countries as well as in the rest of the world. It is understood that the French oil companies will offer know-how and will send engineers and technicians to Kuwait to work on joint projects.

The United Arab Emirates petroleum and gas reserves are far bigger than published figures indicate. Dr. Mansour al-Jalabi, UAE Minister of Oil, was quoted as saying yesterday that new discoveries were continually being made but gave no new estimates of total reserves. The latest official figure for oil reserves is 32.4bn barrels.

Algiers doubles gas price

BY GILES MERRITT IN PARIS

ALGERIA has informed Gaz de France, one of its largest European customers for liquefied natural gas, that it is doubling the contract price. Sonatrach, the state oil and gas company, has backdated the new price of \$6 per million British Thermal Units to January 1.

Algerian LNG accounted for 12.4 per cent of all France's gas requirements last year and by 1985 Algeria's share of French gas needs is expected to double

to 25 per cent. Sonatrach is also due to become the major outside supplier of LNG to Western Europe, once a series of long-term contracts with Italy, Belgium, Spain, Greece, Austria and Yugoslavia come into force between now and 1984.

The Algerians are expected to propose similar price increases to the Netherlands and West Germany, in line with Algeria's anxiety that its LNG should be priced on a par with crude oil.

M. Georges Marchais's support for the Soviet invasion of Afghanistan has brought him severe criticism, David White reports from Paris.

French 'revolutionary Eurocommunism' marches back to the Kremlin

THE FRENCH Communist Party is in the middle of a storm of its own making. The opening weeks of the year, marked by the party's support for Moscow over the Afghan crisis, already stand out as the most important landmark in its history since the Common Programme of the French left collapsed in September, 1977. The French Communists, Western Europe's second-biggest Communist movement, with 700,000 members and a regular 20 per cent of the national vote, have seldom been under such attack.

M. Georges Marchais, the party secretary-general, started it in a live television interview from Moscow on January 11 when, between threatening to leave the studio and accusing the stalwarts of France's state-owned television of being manipulated by multinational corporations, he expressed his "understanding" for the Soviet invasion. As this stand has become more and more unpopular, so it has gained in conviction.

After brief hesitation and a mission to Kabul, the Communist-led CGT union, which represents 2.4m French workers, took a similar position, cutting all its bridges to the other big unions, headed by Socialists. Union organisers cannot recall such anti-Communist feeling since the Budapest uprising in 1956. M. Edmond Maire, leader of the number two union, the CFTD, said the Communist Party had just "ruined for a long time the chances of a united left-wing government."

The party has suffered in several ways. It has given the right a weapon, lost political allies and credibility for its

"Socialism in French colours," and stirred internal quarrels. People talk of a crisis within the party. But the crisis, or at least a deep malaise, has existed for some time, and could indeed be seen as the origin of the leadership's present strategy. By appealing to basic loyalties it knows most members will rally round.

Those who doubted the genuineness of the party's association with "Eurocommunism," with the Italian and Spanish parties, may well feel vindicated now. The liberal tendency began with condemnation of the invasion of Czechoslovakia and culminated in the party's 22nd Congress four years ago, when it ditched the hallowed precept of "dictatorship of the proletariat" and declared its autonomy from the Kremlin. What is left?

Some, like the liberal Communist intellectual M. Jean Ellstein, say the party has moved away from the "independent" camp of the Italian, Spanish, Belgian, Swedish and Japanese Communists to join the pro-Soviet, "proto-Communist" camp of the Greek and Portuguese parties. But others believe M. Marchais is merely manoeuvring. His recent tactics have been not to travel in a straight line, but in a zig-zag, which points to one camp but could just as easily change direction.

Relations with the Italian and Spanish Communists had already run into trouble over the French Communists' hostility to Spain joining the European Community. But M. Marchais is emphatic: "Eurocommunism

exists, is alive and will stay alive," unperturbed by the "crocodile tears" of those who want to bury it.

The party has continued to criticise East bloc countries on democratic standards and on the treatment of dissidents—forcefully during last year's trials in Czechoslovakia, more mutedly after Dr. Andrei Sakharov's punitive internal exile. A new human rights crusade launched by M. Marchais, however, bypasses the East bloc almost completely, to focus on the crimes of "imperialism."

The party has always held to the precept that Communism's record was positive, "the essential fact," as M. Marchais repeated the other day "is that the Socialist countries are developing, progressing." Eurocommunism remains part of world Communism and "cannot stem from a third path, impossible and unthinkable, between capitalism and socialism. Eurocommunism is revolutionary."

The vocabulary of revolution is back in vogue, manifested in "Long Live the Revolution" was presented at a Young Communists' congress this month, and old slogans were brought out to revive spirits dampened after the Left's demoralising election defeat two years ago.

The move to put the Communist house in order began last May. It has now gone a decisive step further. This appears to reflect changes in the party's appraisal of its position, of which one can give no more than a conjectural outline.

● The breakdown of the Union of the Left has so far favoured the Socialists more than the Communists. By taking a more extreme position, the Communists could push the Socialists further to the right and open up opposition causes for themselves.

A clear-cut policy, even if some do not like it, helps restore the party's identity.

A further aspect is the party's assessment of the seriousness of the Socialist-Communist breakdown. It has really only two potential allies, the French Communist left and Moscow. It is not ready to eschew both at the same time.

● The West's economic crisis, the party's view is, dire. The Communist movement should show itself able to take the

challenge, but in Europe it is bogged down. The party therefore looks to where Communism is scoring successes, in the advance by the Soviet Union and its allies (Vietnam) in Asia. The party is associating itself with that advance, rather than cutting itself off in a rival "pole" of Communism in Europe.

● A third level on which there may have been changes is that of alliances within the party leadership. In the last congress, M. Marchais gained the upper hand over M. Roland Leroy, the hard-line director of the party newspaper, L'Humanité, who was manoeuvred out of the Central Committee Secretariat, the party's top body. But internal troubles may have given the hardliners the chance

to reassert themselves. Serious problems exist among the party's intellectuals, torn between loyalty and desire for either a purer doctrinal base or more open-minded and adventurous leadership. But the party has an almost legendary capacity for self-discipline. At a meeting of intellectuals earlier this month, M. Marchais was applauded and hardly a dissenting note was heard.

The party is very much for industrial workers. Union allegiance parallels union allegiance to the British Labour Party. Middle-class sympathisers and academics have never played the central role they have in, for instance, the Italian party.

M. Marchais, although he has

personal enemies and in the eyes of some an unsatisfactory war record (he was drafted to a factory in Germany) appeals to militant workers because he is patently one of them. His blustering manner, café speech and wicked sarcasm set him apart from other French leaders.

In one carefully staged television appearance he described the split with the Socialists and how he was on holiday in Corsica watching a broadcast by the Socialist leader. "I told my wife: 'Françoise Mitterrand has decided to abandon the Common Programme of the Left. Pack the bags, we're going back to Paris.'"

L'Humanité, more sensitive to the party's militant women, who did not take to the idea of Mme. Marchais doing the chores while Georges watched television, touched up the copy to read: "We'll pack the bags and go back to Paris."

He has been accused of being blinkered by a mythological and elementary idea of "the workers" and limiting the party's appeal. M. Henri Fiszbin, a former secretary of the party's Paris federation and a central committee member, managed to get a text published in L'Humanité attacking this obsession with *ouvriérisme* which, he said, was "the old flaw of the French workers' movement." M. Marchais rejects the charge.

But it is true to say the party counts on pure loyalty, still firmly rooted in the wartime resistance, rather than on theoretical appeal. Recent polls show the party losing much of

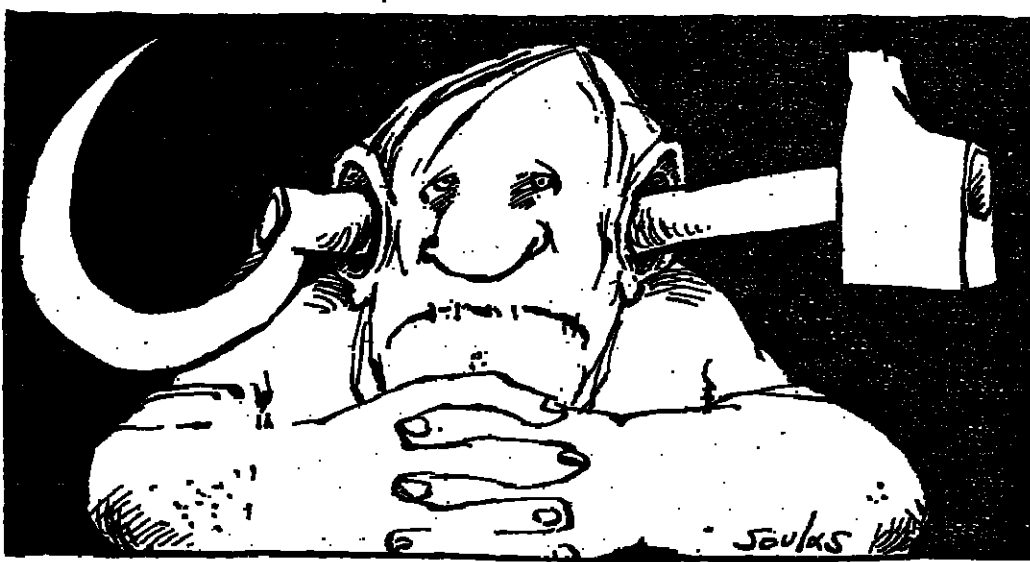
the public's general esteem, but holding its own voters support. Does it feel more isolated as a result? In Giscardian France than joining forces in a potential government of the left? (The more Machiavellian theories have it that Giscardian France is Moscow's preference.)

Communist voters are attached to the Union of the Left. Fewer Socialists, however, are prepared to transfer their votes to a Communist in the second round of elections. This has been borne out in the results of some recent local by-elections.

As for next year's presidential election, M. Edgar Pisani, a Socialist senator who used to be a farm minister under de Gaulle, said bluntly the other day that if a Communist came out ahead of the Socialist after the first round he would "go fishing."

M. Pisani, whose statement was disowned by the party's head office, is a close associate of M. Michel Rocard, a principal contender for the Socialist leadership. The anti-Communist wave doubtless adds strength to M. Rocard's camp. But the catch is that, under present circumstances, any Socialist leader sooner or later has to count on Communist vote support. The latest turn in Communist policy aggravates this Socialist dilemma, and in the end it may not be the Communist Party which suffers most damage.

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The French Communist Party, as seen by Soulas in the far-left newspaper Libération (by permission)

Thai army chief to become Prime Minister

BY OUR BANGKOK CORRESPONDENT

POLITICAL leadership in Thailand remains in firm military control with the naming yesterday of General Prem Tinsulanonda, the 59-year-old army commander, as the next Prime Minister.

In a top-sided vote that came as little surprise, Parliament voted in closed session to recommend the nomination of General Prem. Officials reported that Prem won 399 votes, nearly 80 per cent of the members of Thailand's bicameral legislature.

The president of the Parliament later flew to the northern city of Chiang Mai to present Gen. Prem's name to King Bhumibol Adulyadej. The King's approval is considered to be certain in this constitutional monarchy. Gen. Prem is expected to assume office soon.

He will be taking over from Gen. Kriangsak Chomanan, who resigned last Friday in the wake of widespread public criticism over his Government's economic policies.

There is little indication that Prime Minister-elect Prem will be any more successful in dealing with the nation's troubled economy than was General Kriangsak. Thailand is faced with high prices, inflation, and a mounting trade deficit, caused in large measure by its huge oil import bill.

Working in General Prem's favour is his current popularity. A bachelor who has often been quoted as saying he is married to the army, Prem is widely perceived as an honest and dedicated soldier.

He is credited with having made significant gains against Communist terrorists in the country's troubled North-East when he was commander of the Second Army in the mid-1970s. Following his appointment as army commander in October 1978 and Defence Minister last May he made an effort, insiders say, to appoint men of his own style and diligence to key positions.

What observers here call his "professionalisation" of the armed services has won him strong loyalties within the military and it is thought he will enjoy substantial backing from Thailand's sometimes politically restless armed forces.

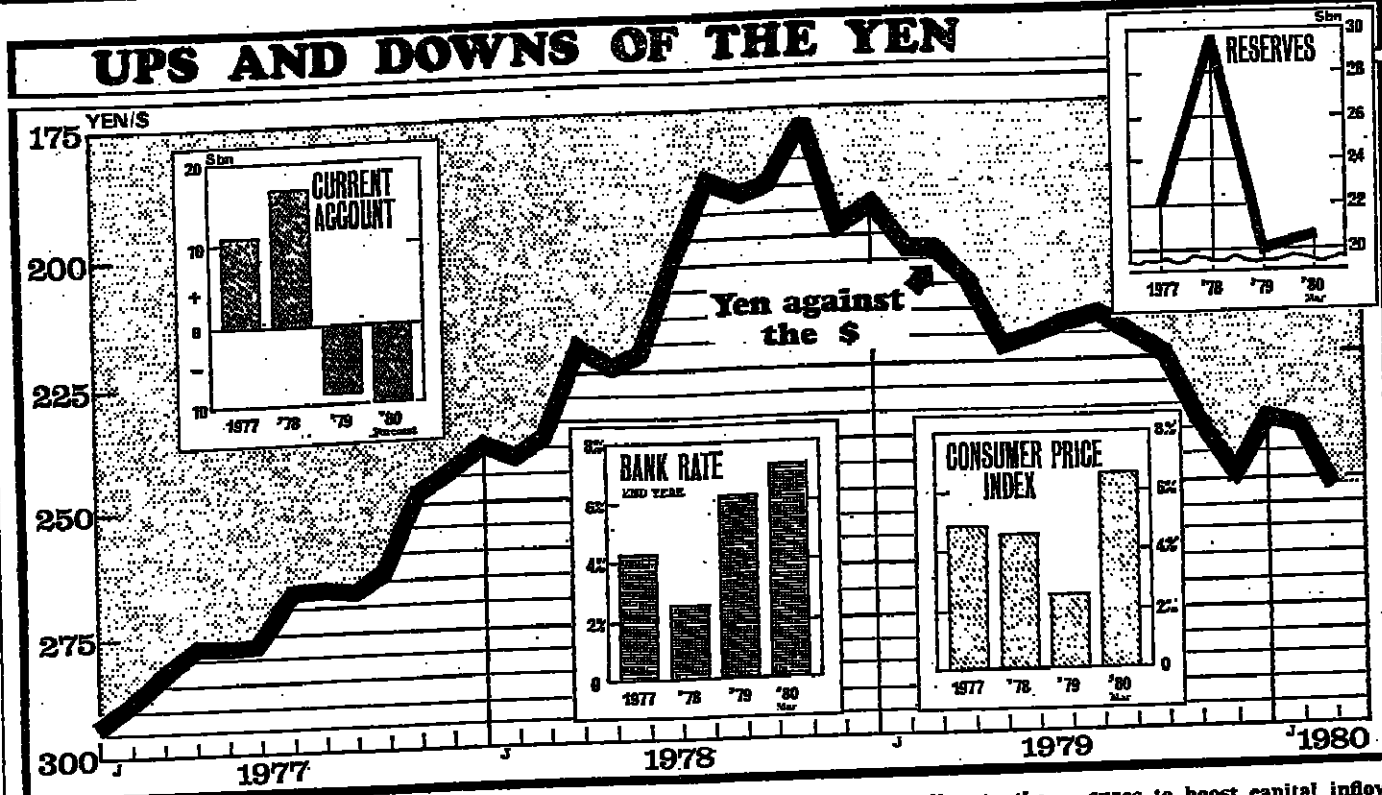
But he will have to deal more effectively than Kriangsak did with civilian politicians buoyed

by their successful assault on the Kriangsak Government.

Political analysts expect Gen. Prem to offer Mr. Kukrit, who was Thailand's Prime Minister in 1975 and 1976 and who gained about 80 votes in yesterday's balloting in Parliament, an important role in formulating economic policies. A Cabinet post or other high-level position for Mr. Kukrit—or for a Kukrit ally, such as Mr. Boonchu Rochnasasen, a former Finance Minister, is likely.

Kukrit is thought to favour measures to reduce Thailand's huge energy appetite by, for example, raising the price of oil products. But he will probably oppose any moves that heavily burden people in Thailand's lower-income brackets, which is how he characterised the Kriangsak oil policy.

Gen. Prem is expected to continue his predecessor's major foreign policies, at least in the beginning, including strong co-operation within the Association of South-East Asian Nations (ASEAN), close ties with the West, and wariness of what is seen here as the expansionist tendencies of the Vietnamese.



THE YEN support package unveiled by the Japanese Ministry of Finance on Sunday was the latest in a series of measures taken since the end of last year to shore up the currency, David Marsh writes. But the general view of the foreign exchange market is that the yen will not strengthen significantly from its present level of around 250 to the dollar unless the authorities take further measures to boost interest rates.

The yen has lost ground by about 30 per cent against the dollar since President Carter's package of measures to stabilise the U.S. currency in November 1978. The fall has had a self-perpetuating element about it. The large boost in import prices resulting from currency weakness has led to a rapid increase in inflation—running at 6.6 per cent on the basis of the consumer price index, but at the far more alarming level of over

20 per cent according to the wholesale price index. At the same time the current account has swung into large deficit mainly as a result of the jump in oil prices—January's deficit of \$3.2bn was the worst ever monthly figure.

The Japanese authorities have tried to brake the decline with a combination of increases in discount rate (raised again last month to 7½ per cent, against 2½ per cent this time last year), mea-

sures to boost capital inflows and heavy intervention, which reduced official reserves by \$10bn last year. Sunday's package promises more intervention and, in particular, moves to encourage direct loans from oil exporting countries. But with interest rates going up in the U.S. and Europe, yen investments are likely to remain relatively unattractive unless there is a fresh rise in Tokyo interest rates.

Iran's rulers vote approval for hostage visit

BY SIMON HENDERSON IN TEHRAN

IRAN'S ruling revolutionary council has confirmed by a unanimous vote that the United Nations commission investigating the Shah's crimes should be permitted to visit the hostages held at the occupied U.S. embassy in Tehran.

Stating this yesterday, the UN commission did not say when the long-awaited visit would take place, but it would remain in close touch with Mr. Sadeq Qotbzadeh, Iran's Foreign Minister, to arrange the visit.

The statement was issued after an hour's meeting between the commission and Mr. Qotbzadeh at the Foreign Ministry. The five-man UN commission is running out of time in which to salvage its credibility. Although the Revolutionary Council has approved its mission to see the hostages, the necessary arrangements have not been completed by the students holding the embassy.

The UN team, comprising members from France, Algeria, Venezuela, Syria and Sri Lanka, had expected to leave Tehran yesterday or today.

Lack of progress on the visit to the hostages has led to renewed doubts about the state of some of them. Seven have not been seen since the student take-over. Three of these have been named from captured diplomatic cables as being agents of the Central Intelligence Agency.

Iran's Prosecutor-General demanded on Sunday that one of three U.S. diplomats who have been in protective custody at the Foreign Ministry in Tehran should be handed over.

The diplomat under threat of arrest is Mr. Victor Tomseth, a political officer, who with Mr. Bruce Linsen, the chargé d'affaires and a security man, was at the Foreign Ministry when the embassy was seized.

He is wanted for questioning about his knowledge of an underground terrorist group called Forghan which assassinated several revolutionary figures.

Seven captured members of the group have been shot by firing squad after being found guilty by a revolutionary court. Mr. Tomseth had helped write a diplomatic report on Forghan and this was one of the embassy documents found by the students.

North meets South in another effort to end Korea's cold war

BY RONALD RICHARDSON IN SEOUL

The agenda, the central issue, has not yet been tackled by the working-level meetings, and raises the question of why Pyongyang performed its about-face.

The South Korean Government of President Choi Kyu-bah suspects it knows why. It sees the North trying to inject itself into the uncertain political climate in the South, which explains the South's less-than-enthusiastic response.

Seoul government analysts believe Pyongyang has seen an opportunity to create unrest, now that President Park Chung-hee is dead, by appealing to Korean nationalism and the latent wish for re-unification. Ever-watchful of the North, which invaded South Korea in June, 1950, soon after proposing a re-unification conference, the South stresses the need for heightened military vigilance.

However, some U.S. and other foreign observers see a possible

alternative reason: the rapidly changing relationships between North Korea's friends and foes. They point out that Pyongyang's initiative came only weeks after the Soviet invasion of Afghanistan, which North Korea later indirectly criticised.

This was the second time in a year Pyongyang had seen one of its two main Communist allies, Russia and China, invade a neighbouring state. Although North Korea supported China's "punitive" attack on Vietnam a year ago, it must have felt uncomfortable that Peking had used force against a pro-Moscow Communist regime.

For 30 years, Kim Il-Sung, North Korea's leader, has kept relatively independent of his Communist neighbours. In recent years, however, Pyongyang has swung more and more behind Peking, which has seemed more willing than Moscow to provide economic support.

Kim Il-Sung has also seen a rapid growth of ties between Peking and Washington, which has unequivocally underwritten South Korea's security by stationing 28,000 U.S. troops there, mostly along the border.

Kim Il-Sung's nightmare must be the choice Peking may have to make one day between a Washington alliance and its Pyongyang comrades. Analysts suggest the sudden turn towards Seoul could be intended to forestall that—and is being made purposely at a time when a "peace offensive" will have most impact in the South.

North Korea's Prime Minister appeared to be hinting at this in his letter, when he said: "We are now faced by a crucial period in which the complicated situation around our country is sending an alarm bell, time and again urging us to react outside forces..."

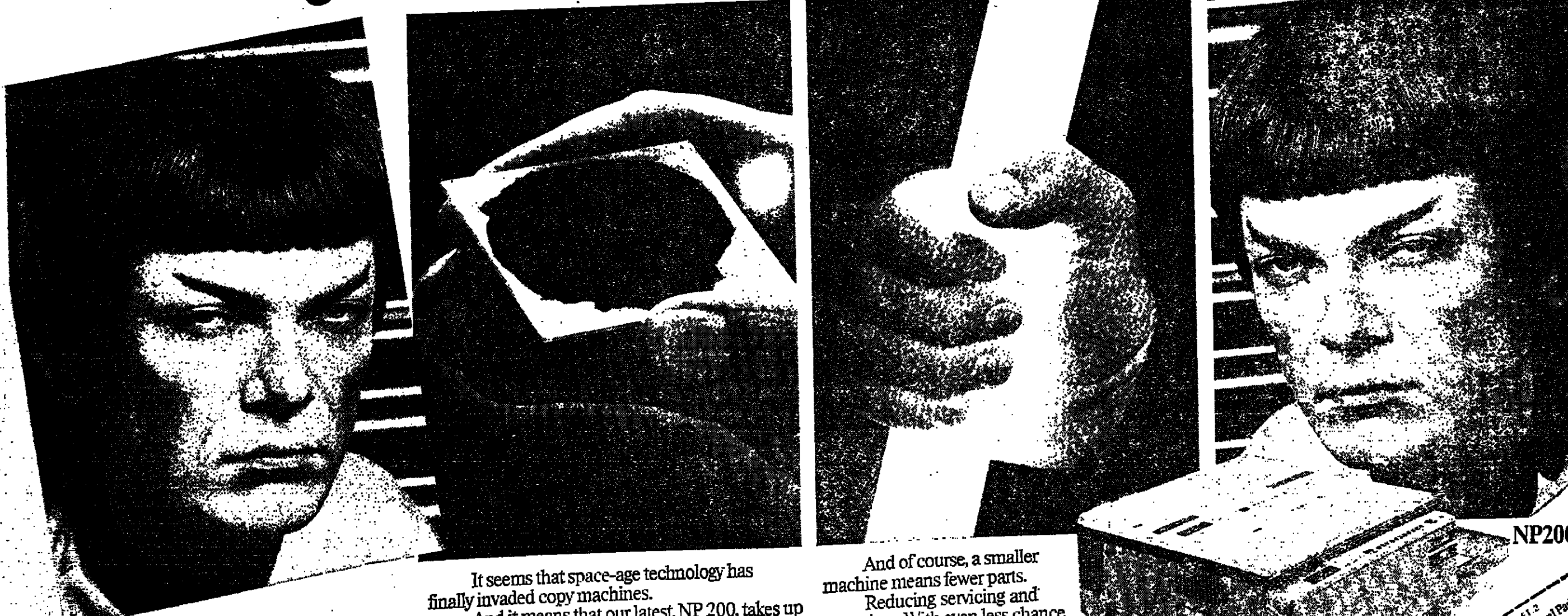
Still, Government officials in Seoul are less inclined to this view than to their publicly expressed belief that the North is simply out to stir up political unrest in the south as it gropes its way from the late President Park's authoritarianism to the promised democratic constitution.

Seoul will try to probe the North's intentions at today's meeting.

If it is detente Pyongyang is seeking, the North should be prepared to hold the summit anywhere, Seoul reasons. But if agitation and propaganda are the motive, meetings inside Korea would produce a far greater yield.

Either way, it will be hard for South Korea to reject the offer of a summit. As for the North, as a U.S. observer said: "The really seem to want this meeting."

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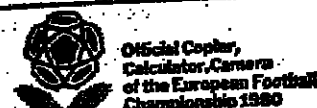
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AMERICAN NEWS

Crucial tests for Kennedy and Bush

By Jurek Martin, U.S. Editor in Washington

SENATOR Edward Kennedy and Mr. George Bush have the greatest cause for apprehension about the outcome of the Presidential primary election to be held in Massachusetts today.

Both men ought to win very comfortably in a state which, logically, constitutes very favourable territory. But President Jimmy Carter's easy victory over Senator Kennedy and Mr. Ronald Reagan's landslide triumph over Mr. Bush in New Hampshire last week seems to have induced a change in sentiment in Massachusetts, to the extent that anything less than the expected margins of victory will be interpreted as a significant setback.

Not long ago, it would have been inconceivable for Senator Kennedy to lose a moment's sleep about voting in his home state. In every primary and general election since he was first returned as Senator in 1962, he has won over 60 per cent of the electorate.

A Boston Globe poll late last year gave him a three to one lead over Mr. Carter.

Moreover, though he carried Massachusetts easily against President Gerald Ford in the 1976 General Election, Mr. Carter did rather poorly in the primary earlier that year, finishing only fourth, with under 14 per cent of the vote.

The best Mr. Carter could have hoped for was to pick up a reasonable handful of the 111 delegates Massachusetts will send to the national Democratic party convention and wait for the more fruitful Southern primaries.

But in New Hampshire, Mr. Carter beat Mr. Kennedy almost all that State's southern towns which but Massachusetts and whose composition is typical of the Bay State. In addition, Massachusetts has shown recent signs of belying its traditional liberal image.

The latest Boston Globe poll, taken last Thursday, still puts Mr. Kennedy ahead by 52 points to the President's 37 and nobody in the Carter camp is even dreaming of predicting an upset victory.

On the Republican side, the latest Globe poll shows a dramatic shift away from Mr. Bush: it gives him 36 per cent, to 33 per cent for Mr. Reagan, 17 per cent for Congressman John Anderson and 6 per cent for Senator Howard Baker. A month ago, the same survey gave Mr. Bush 37 to 18 per cent lead over Mr. Reagan.

Mr. Bush's territorial claim to Massachusetts is almost as strong as Mr. Kennedy's. He hails from neighbouring Connecticut, went to school in Massachusetts and has lined up the backing of most of the state's establishment. He has also been long and well organised in the state.

But the admittedly small Massachusetts Republican Party has a solid conservative core, well disposed to Mr. Reagan. New Hampshire demonstrated, too, that he can run well in the towns.

Moreover, Mr. Bush is being squeezed from the relative left by Mr. Anderson and Mr. Baker, with the former in particular showing up well in a state with a large student population which clearly admires his outspoken liberalism on many issues. Mr. Anderson may end up by taking more away from Mr. Baker than Mr. Bush, but he will not affect Mr. Reagan's appeal.

A second primary is also being held today in Vermont. On the Democratic side, in which Mr. Carter is thought to be slightly ahead of Mr. Kennedy, only a "beauty contest," with no binding effect on the apportionment of delegates, is being staged.

Carter to step up vigilance on price guide compliance

BY DAVID BUCHAN IN WASHINGTON

THE CARTER Administration has reiterated it will not impose a mandatory incomes policy as part of its new counter-inflation effort, but in the telegrams sent to the top 800 U.S. companies over the week-end, it will step up monitoring of compliance with the voluntary price guideline, in effect for the past 18 months.

The telegrams, sent out in the names of Mr. William Miller, the Treasury Secretary, and Mr. Alfred Kahn, the White House inflation adviser, reflect Administration alarm that companies may have been raising prices recently as evasive action to beat the imposition of wage and price controls, persistently rumoured and supported by some politicians, notably Senator Edward Kennedy.

According to Mr. Kahn, this may have been partly to blame for the sharp January increase in consumer prices. President Carter would need Congress authorisation for economic controls and the telegrams assured the companies he "does not intend to seek it."

Instead, the linchpin of the Administration's new anti-inflation measures appears to be spending cuts in the Federal budget. With so much of the current budget year, which ends in September, already passed, the cuts now in preparation seem to be concentrated on the 1980-81 budget—perhaps of the order of \$20bn which on the Administration's arithmetic put that budget into balance or small surplus.

Its original forecast for the 1980-81 budget was a \$15.8bn deficit, regarded by the financial markets as insufficiently restrictive to have any impact on an inflation rate that has recently accelerated.

The Administration has not made clear how it intends to step up its monitoring or enforcement of its voluntary price guideline, set at 8 per cent in the current year, with an inflation rate actually running at twice that pace.

Clearly, the number of companies violating this standard has been quite large—but the Administration has not used the

sanction it one threatened—of denying violators Federal contracts, despite the fact that the use of this weapon was upheld in the courts.

At the same time, President Carter has rejected one proposal by his economic advisers to tighten up the voluntary pay standard by requiring large companies to submit detailed justifications to the Government if they granted their employees more than an 8.5 per cent wage and benefits annual increase.

This would have provided an administrative harassment to companies and might have deterred business from being over-generous, Mr. Carter's advisers felt.

But the President, under pressure from Mr. Lane Kirkland, president of the American Federation of Labour-Congress of Industrial Organisations, the country's trade union federation, desisted. Mr. Kirkland is on a pay advisory board but has recently threatened to leave it in protest at the way prices have been allowed to rise faster than wages of his union members.

IMF account stirs interest

BY DIANA SMITH IN BRASILIA

ECONOMIC officials in Mexico, Venezuela and Brazil are receptive to the general concept of an International Monetary Fund substitution account aimed at creating greater stability for the international monetary system and providing a new instrument based on IMF Special Drawing Rights.

Sig. Filippo Maria Pandolfi, Italian Treasury Minister and president of the Interim Committee of the IMF, said here that he had been offered several technical suggestions for the functioning of the new IMF scheme. Sig. Pandolfi, who is now back in Rome, spoke to economic authorities in Mexico City, Caracas, Brasilia and Buenos Aires. In Brazil he met Sr. Emanoel Calves, the Finance Minister, and Sr. Carlos Lan-

goni, president of the central bank.

The gist of the IMF scheme, which will be discussed at the Hamburg meeting of the Interim Committee on April 25, is a \$20bn substitution account "above and beyond the dollar," as Sig. Pandolfi put it, into which countries holding substantial dollar reserves would place a share of their holdings in exchange for assets denominated in SDRs.

Sig. Pandolfi's meeting with Latin America's large dollar reserve holders will be followed in mid-March by visits to Saudi Arabia, Kuwait, Iraq and the United Arab Emirates. Around Easter he will discuss the creation of a substitution account with his EEC colleagues.



Sig. Pandolfi... Latin American receptive to substitution account

Imported steel takes larger market share

By Our New York Staff

IMPORTS of steel into the U.S. currently the subject of intense diplomatic exchanges between the Carter Administration and the EEC, significantly increased their market share last month.

According to preliminary figures from the American Iron and Steel Institute, steel product imports totalled 1,944m tons—within a few hundred tons of the figure in January 1979, but in that month the U.S. steel industry was getting up for a shipment of steel products, which totalled 8.2m tons in the month.

Shipment figures for January this year are not yet available, but are reliably forecast at around 7m tons, meaning that in January steel imports recorded a significant increase in market share above the 13.6 per cent of January, 1979.

Canadian envoy calls for closer links with PLO

BY VICTOR MACKIE IN OTTAWA

CANADA'S Ambassador-at-large in the Middle East, Mr. Robert Stanfield, has recommended that Canada could help to promote peace in the Middle East by broadening links with the Palestine Liberation Organisation (PLO).

The former Progressive Conservative Party leader, in a report made public, said Canada could encourage Palestinian nationalist groups to "greater moderation and realism" and acceptance of the state of Israel.

This did not mean that Canada should recognise the PLO, he said. But the PLO was "the only spokesman for the Palestinian people which enjoys the support of a large and significant body of the Palestinian people."

He suggested that Canadian Governments support the Palestinians' demands for a homeland and for a say in determining their own future. But he warned: "Discussions with the PLO should in no way affect a firm stand by Canada against any terrorist activities perpetrated by armed sub-groups of that organisation."

Mr. Stanfield's report, released by the outgoing Prime Minister, Mr. Joe Clark, also said that the Canadian Human Rights Commission might be given wider powers to combat the economic boycott of Israel by the 20-member countries of the Arab League.

Canada should also be ready to give peace-keeping or economic aid under a Middle East peace settlement, he said.

Chrysler, Mitsubishi study U.S. plant

BY IAN HARGREAVES IN NEW YORK

CHRYSLER is discussing with Mitsubishi of Japan a wide range of possible joint activities, which could eventually lead to the two companies building small cars and trucks together in the U.S.

Mitsubishi said in Tokyo yesterday that it had received such proposals from Chrysler. The U.S. company would only say it was talking to Mitsubishi about "a number of things."

It is too early to speculate on what might emerge, a Chrysler official said.

Chrysler already has an equity stake in Mitsubishi, whose cars it imports to the U.S. for sale under a joint Chrysler-Mitsubishi marque.

This relationship, although crucial to Chrysler's presence in the U.S. small car market, has been plagued with difficulties over financing the imports and Japanese complaints that Chrysler's dealers were not promoting the cars as successfully as they should.

There have been a number of exchanges between the two companies in recent weeks in an attempt to sort these problems out. Financing has been temporarily resolved by Mitsubishi agreeing to finance the imports itself for a three-month period.

Chrysler could well be aiming to establish, with Mitsubishi, the kind of statement of intent on possible future co-operation it recently announced jointly with Peugeot-Citroen of France, in which the U.S. company also has an equity stake.

French offer to assist Australia nuclear plan

By Patricia Newby in Canberra

FRANCE has offered Australia assistance with technology and finance of up to 40 per cent of development costs of a uranium enrichment plant.

A delegation of eight French nuclear experts led by Mr. Jean-Paul Devillers, co-director of nuclear materials at the French Atomic Energy Commission, has concluded talks he described as "encouraging" this week with Mr. Doug Anthony, Australia's Deputy Prime Minister, and with Senator John Carrick, the Minister for National Development and Energy.

During its 10-day visit the delegation also talked with the Uranium Enrichment Group of Australia (UEGA)—a consortium recently given the task by the federal Government of assessing the feasibility of an enrichment plant. Partners in UEGA are the big mining companies, BHP, CSR, Fok-Wallend and Western Mining.

In spite of strong opposition from Conservationists and the anti-nuclear lobby, Western Australia, Queensland and South Australia have already indicated they would be prepared to have a plant sited in their states, mainly because of the employment generated during the construction phase. A plant could be expected to cost about A\$1.5bn (£720m).

Negotiations are understood to be only preliminary and France would come up with more concrete proposals and feasibility studies later.

Terry Dodsworth in Paris writes: Mr. Olivier Stirn, a junior minister at the French foreign office, said on a visit to Pakistan that France was prepared to discuss help on the establishment of a nuclear treatment plant with the Pakistan Government only on the condition that such a plant would not produce weapons grade material.

Since the Pakistanis appear not to be interested in a deal of this type, no agreement is expected in the near future.

Many of the delegates were highly critical of the present MFA which, they said, had failed to prevent a widespread growth in protectionism. That

said, however, many feared that if the agreement were allowed to lapse in 1981—the year the current MFA is due to expire—the situation could become far worse.

Malaysia, for example, believes that the U.S. could then embark on much more restrictive import provisions. ASEAN would have to be prepared to make compromises if local exporters were to "avoid the 'textile anarchy' or the big growth in national legislation that would ensue if a new MFA were not negotiated."

Thailand viewed as "alarming" the recent growth in Chinese textile exports which had already produced an extremely tight position in the world cotton supplies. With the U.S. giving China most favoured nation status and many of the industrialised countries keen to help China earn foreign currency to pay for manufactured goods imports, China was likely to prove a growing challenge to ASEAN producers.

White House rejects shoe import curbs

By David Buchan in Washington

PRESIDENT CARTER has for the time being rejected import quotas on shoes as inflationary, but warned that his Administration will monitor footwear shipments from this week and take action if there are future "surges" in imports.

A White House policy statement over the weekend, delayed for several weeks by inter-departmental wrangling, noted the shoe imports had risen very sharply in the third quarter of last year—to an annual rate of 453m pairs—mainly because of shipments from Italy.

But this import pace has declined in the last quarter of 1979, and the White House said, was expected to continue to decline this year. Quantitative restrictions were thus considered unnecessary for the moment, in part also because the President's economic advisers considered that quotas imposed would fuel inflation by forcing up prices for American consumers.

Production of Swedish paper rises

By William Duffice in Stockholm

SWEDISH paper production reached a record 6.23m tonnes in 1979, and demand for both paper and pulp was so vigorous that the market was able to absorb all the mills' output, the Swedish Pulp and Paper Association reports in its monthly bulletin.

Paper and board exports grew by 9 per cent to 4.7m tonnes with newsprint shipments ahead by over 21 per cent to 1.2m tonnes. The EEC market took 3.25m tonnes of paper and board or roughly 70 per cent of the total Swedish export volume.

Output of market pulp last year totalled 3.9m tonnes, an increase of 4.3 per cent. The most significant development was the 25 per cent rise in the production of mechanical pulp to 492,000 tonnes.

The Association notes that the British attitude to duty-free imports of paper from Sweden remains "extremely restrictive." Quotas had risen by only 13 per cent since 1974 compared with the 28 per cent they would have increased had the rates permitted in the trade agreement between the two countries been applied.

Under its agreement with the EEC Sweden's paper exports to the Community should be exempt from tariffs from 1984.

Japanese set to take 8% of W. German car market

BY KEVIN DONE IN FRANKFURT

THE JAPANESE invasion of the West German car market is expected to gather pace this year, despite the predicted fall in overall car sales in the Federal Republic.

Japanese motor manufacturers are confident of gaining at least 8 per cent of the market in the near future having increased their share to 5.6 per cent last year. Industry estimates put Japanese motor vehicle sales in West Germany this year at 165,000, at least, which would be a rise of 11 per cent on last year.

Honda, to date the fourth largest Japanese car exporter to West Germany, boosted the volume of its car sales last year by no less than 74 per cent, while its total turnover rose by 91 per cent to DM54m (£18m). For the first time Honda took more than one per cent of the West German car market, with a share of 1.1 per cent compared to 0.6 per cent in 1978.

Honda's chief executive in West Germany, Mr. Mitsuo Ishihara, said that the company

expected further expansion in all product sectors this year, although not at the same rate as in 1979. Above all Honda is now seeking to strengthen its dealer network in order to improve the standard of service offered to German motorists, who are among the most demanding in Europe.

Although the fall of the Japanese yen has helped boost Japanese car sales in West Germany in recent months, Japan's big attack on West Europe's richest car market was already set in motion in the mid-1970s.

In 1972 Japanese motor sales in the Federal Republic amounted to only 7,900 vehicles. By last year this had built up to the impressive total of just over 147,000 vehicles, giving a market share of some 5.6 per cent.

With the continuing strength of the German car makers in their home market—they still account for just over three-quarters of all sales—the

Japanese have mainly progressed at the expense of other exporters, especially the Italians.

Italy has recently been pushed into third place behind the French and the Japanese among the leading car exporters to West Germany. The Federal Republic has become the third most important overseas market for the Japanese after the U.S. and the UK.

The Japanese presence is to be further strengthened by the arrival of Subaru in the market. This will bring the total of Japanese motor manufacturers exporting to West Germany to eight, comprising Toyota, Mazda, Datsun, Honda, Mitsubishi, Suzuki and Daihatsu.

Honda is also consolidating its position as the leading motorcycle marketer in West Germany. With sales last year of some 25,000 motor-bikes, an increase of 34 per cent over 1978, it claimed a market share of 35 per cent. In addition it sold some 36,000 mopeds.

Fears for ASEAN textiles industry

BY RICHARD COWPER IN DJAKARTA

TEXTILE manufacturers from the Association of South East Asian Nations (ASEAN) fear that a coming economic world slowdown will bring a rising tide of protectionism in the developed countries which could considerably harm the region's textile industry.

Producers from the five ASEAN countries are also very concerned about the growing emergence of China as a major textile exporter.

To deal with this double threat, textile manufacturers from Indonesia, Thailand, Malaysia, Singapore and the Philippines, at a meeting of the ASEAN Federation of Textile Industries in Djakarta last week, urged the region's exporters and textile makers to develop a joint negotiating stance in the coming talks with the EEC, Japan and the U.S. on the Multi Fibre Arrangement (MFA).

Many of the delegates were highly critical of the present MFA which, they said, had failed to prevent a widespread growth in protectionism. That

said, however, many feared that if the agreement were allowed to lapse in 1981—the year the current MFA is due to expire—the situation could become far worse.

Malaysia, for example, believes that the U.S. could then embark on much more restrictive import provisions. ASEAN would have to be prepared to make compromises if local exporters were to "avoid the 'textile anarchy' or the big growth in national legislation that would ensue if a new MFA were not negotiated."

Thailand viewed as "alarming" the recent growth in Chinese textile exports which had already produced an extremely tight position in the world cotton supplies. With the U.S. giving China most favoured nation status and many of the industrialised countries keen to help China earn foreign currency to pay for manufactured goods imports, China was likely to prove a growing challenge to ASEAN producers.

Yamaha in China talks on motorcycles

By Richard C. Hanson in Tokyo

YAMAHA MOTOR, one of Japan's leading motorcycle manufacturers, has been approached by China with a proposal to establish a joint venture to produce motorcycles in China.

Yamaha joins an expanding list of Japanese companies which are discussing joint ventures with the Chinese. However, there has been little progress so far for any of them because of an absence of detailed laws in China to govern joint ventures.

The Chinese would like Yamaha to take a 51 per cent share in the proposed joint venture, which would probably be on a scale of about 1m motorcycles per year. As in the other talks between Japanese companies and the Chinese, China appears willing to leave the primary responsibility for a joint venture to Japanese management.

Yamaha officials emphasised that the talks were very much at the preliminary stage. Any final decisions could take a long time, they added.

EEC-Lisbon timetable agreed

BY JIMMY BURNS IN LISBON

A HIGH-RANKING Brussels delegation headed by Sig. Lorenzo Natali, the EEC Commission vice-president, and Mr. Roland de Kergorlay, deputy director in charge of enlargement, left Lisbon yesterday after five days of talks with Government officials on pre-accession Common Market aid to Portugal.

Portugal has requested help in the development of its agriculture and its infrastructure, both in the form of credits and technical training, but Sig. Natali stressed that it was too early to specify how much this would cost the Community.

Dossiers on these priority sectors would be carefully looked at by the Commission over the next few weeks before a formal opinion was passed on to the EEC Council of Ministers.

Sig. Natali did confirm, however, that he had agreed in principle with the Portuguese Government on a calendar for accession negotiations. These should be largely completed by the end of this year. Although over the next few weeks before a formal opinion was passed on to the EEC Council of Ministers.

Portugal would then be in a position to become a full member of the EEC in 1983 after the ratification of the

accession treaty by the Community's member States.

Sig. Natali underlined Portugal's potential contribution to the EEC as a trade intermediary between the EEC and Third World countries, particularly those in Latin America and Africa with which the Portuguese have specific historical ties.

Pre-accession aid and the pattern of Portugal's future negotiations with Brussels are expected to be discussed in further detail at the end of this week following the arrival here of a fresh EEC delegation, led by Mr. Roy Jenkins.

India urges foreign support for exports

BY LORNE BARLING

INDIA'S RECENTLY relaxed attitude towards imports could only be convinced if its trading partners increased their purchases of Indian industrial goods to create a balanced pattern of trade, a senior Government official warned yesterday.

Mr. A. S. Gill, Secretary to the government of India in the Ministry of Commerce and Civil Supply, said the new administration intended to encourage a more aggressive export policy to improve its trading position.

Speaking at the opening of an Indian industrial exhibition near Birmingham, Mr. Gill said that engineering products accounted for only 3 per cent of total British imports from India, which were still dominated by commodities.

He said Britain had supplied

much of the aid and equipment to build up India's now substantial engineering sector, and was still the largest investor in his country. But the balance of trade was now in Britain's favour and its imports of engineering goods had not increased as fast as in other countries.

Mr. Gill pointed out that new energy costs were now putting increased pressure on his country's balance of payments, and every effort had to be made to make use of existing industrial capacity to boost exports.

Mr. John Nott, UK Secretary of State for Trade, who officially opened the exhibition, said his Government was committed to free trade and had no intention of giving in to pressure for import controls.

\$353m contract for Israel's new air base

WASHINGTON — Negev Air Base

Base constructors have received a \$353.6m army contract for construction of an Israeli air base.

The consortium for construction of the Ovda base in southern Israel is led by Perini Corporation. The other members are Herbert Construction, Paul N. Howard, and Louis Berger International.

Among other contracts Goodyear Aerospace has been awarded a \$55m navy contract for the Captor weapons system. Honeywell received a \$30.2m army contract for artillery high-explosive ammunition. Boeing Military Airplane was given a \$29.7m air force contract for wing skin kits for C-135 transport planes and Raytheon received a \$22.6m army contract for engineering services on the Patriot anti-aircraft missile system.

AP-DJ

BOOST FOR ORINOCO BELT

Venezuela plans \$4.7bn oil spending

BY KIM FUAD IN CARACAS

VENUEZUELA will invest almost \$4.7bn (£2.3bn) to bring 125,000 barrels a day of upgraded heavy crude from the Orinoco oil belt on stream by 1988. Dr. Guillermo Rodriguez Eraso, head of the state oil monopoly's largest operating affiliate, said last week.

Dr. Rodriguez's company—

Lagoven—has taken the lead in Venezuela plans to accelerate development of the 36,000 sq km oil belt and tap around 1m b/d of Orinoco oil by the end of the century.

Dr. Rodriguez told Venezuelan and foreign businessmen that Lagoven was well advanced in the planning of the 125,000 b/d production and upgrading project at Centro Negro, at the eastern end of the 800 km-long oil belt, which runs along the northern shore of the Orinoco river. The three other state oil companies—Meneven, Maraven and Corpoven—are undertaking exploration and development in other parts of the oil belt.

Dr. Rodriguez said the belt's true resources will have to be defined through large-scale exploration, but they are now believed to exceed 1967 estimates of 700bn barrels by three or four times.

Due to a rapid decline in output at Venezuela's traditional oilfields which had provided around 35bn barrels since 1917,

the state oil monopoly, Petroleos de Venezuela, had undertaken the development of the Orinoco oil sooner than originally expected. Dr. Rodriguez said.

Potential in traditional areas would fall below 1m b/d by the year 2000, and Orinoco oil provided the only basis for achieving a 2.8m b/d potential in the late 1980s. Current potential is 2.4m b/d.

Describing the oil belt's heavy, viscous crude as a kind of "black butter" requiring special production facilities, Dr. Rodriguez said that while conventional pumps could recover 3 to 5 per cent of the oil, injection of steam into the producing wells would raise recovery to around 10 to 12 per cent, and steam heating of the entire producing formation would lift the recovery factor to over 30 per cent. The Centro Negro project called for drilling 1,100 wells and setting up 15 steam generators in the 200 sq km site, he said.

Lagoven would use proven Exxon technology to upgrade the Orinoco oil. The end product would be a heavy crude free of sulphur, metals and other impurities. Some 5,000 tons-per-day of petroleum coke produced in the process would be used for generating steam.

Dr. Rodriguez was optimistic that Orinoco oil could be easily marketed, either as heavy crude, untreated oil or a mixture. He noted that Western clients—Venezuela sells about half of its 2m b/d exports to the U.S.—were taking steps to adapt their refining capacity to accept heavier crudes.

Venezuela has spearheaded moves in the Organisation of Petroleum Exporting Countries towards better terms in the transfer of technology from industrialised countries through negotiation. It emphasises has been on technology for heavy crudes, which will play a more important role in world oil supplies in the future, according to OPEC economists.

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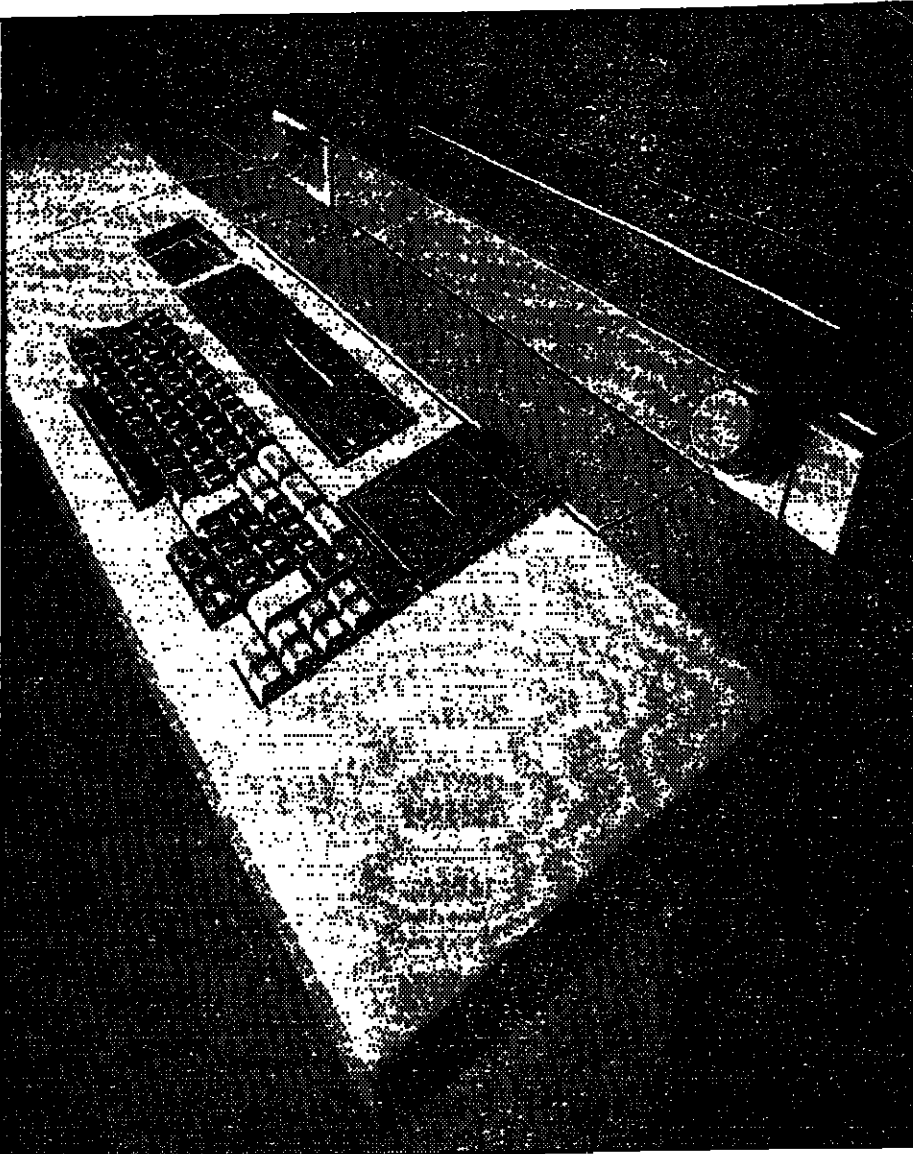
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UK NEWS

Claims over cruise liner 'more than £6.6m'

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

CLAIMS exceeding \$6.6m are pending against the owners of the cruise liner La Perla, under arrest at Liverpool since mid-January, the Admiralty Court in London was told yesterday.

Mr. Justice Sheen made an order for sale of the vessel pending hearing of a claim by two West German banks for DM 21,879,836 (about £5.2m) due under four mortgages.

The sale was not opposed by

the vessel's owners, Perlas Cruises, of Limassol, Cyprus, or by other creditors.

Mr. David Grace, for the banks, Deutsche Schiffahrtsbank AG and Staatliche Kreditanstalt Oldenburg-Bremen, said they had advanced money to the owners under four mortgages for the purchase of La Perla and her renovation and repair.

The ship was chartered by Atlas Leisure Services for six

cruises, but on her first cruise, at Christmas, complaints by passengers about food, sanitary facilities and the attitude of the crew received wide publicity.

Atlas had started legal proceedings claiming £250,000 liquidated damages and about £1m unliquidated damages. Claims totalling about £90,000 had been made against the owners by two suppliers to the vessel, and a ship repairer

had started proceedings.

Mr. Grace said the owners were hopelessly insolvent and unable to obtain La Perla's release from arrest. The vessel had an estimated value of \$4m if she could be used as a Mediterranean cruise ship this summer, or about \$800,000 as scrap. The owners were a one-ship company with no other assets.

Sale before action was required because, although

the owners were unlikely to be able to defend, the need to obtain evidence of the relevant foreign law would delay hearing of the banks' claim.

Mr. Grace said the banks had paid off the vessel's crew and repatriated all but a skeleton crew to Greece.

Making the order for sale, the judge ordered that the banks' costs should come out of the sale proceeds.

Fewer foreign tourists expected

BY JAMES McDONALD

BRITAIN WILL be lucky this year to attract 12.1m overseas visitors, the same number as in 1979, said Sir Henry Marking, chairman of British Tourist Authority, yesterday.

The strength of the pound, relative weakness of the dollar and continuing inflation in the UK have combined to make Britain more expensive, particularly for American tourists, said Sir Henry.

He forecast that per capita spending of overseas visitors was likely to be down although total tourist earnings this year were expected to be between £3.7bn and £4.1bn in foreign currency—a fall in real terms because of inflation.

Last year tourism earned about £3.5bn.

"In the longer-term I am hopeful that we shall see steady, if small, increases in the number of overseas visitors coming to Britain."

"But I certainly do not expect to see the large increases we saw in 1977, when the pound was at a very low level and Britain was a very cheap place to visit from overseas."

Pressures

There would be a continuing need throughout the 1980s for additional accommodation in all price categories in all parts of the country, but Sir Henry emphasised the importance of "budget" accommodation.

Over 80 per cent of the hotel business was in the hands of small hotels. "They are therefore, small businesses which have to suffer particular financial pressures."

"The fire regulations pressed, and continue to press, very heavily on them; they have to pay commercial rates and a high rate of VAT. In all these things they are put at a financial disadvantage to, say, the owner of the bed-and-breakfast establishment."

"So I hope something can be done to ease the particular burdens on the small hotelier."

The next two years would be difficult for tourism, but Sir Henry stressed that it "must invest more, not less, to ensure future success."

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Lorrho document ruling today

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

LORRHO'S CHALLENGE to a Crown privilege claim for documents relating to alleged Rhodesian sanctions busting will be ruled on by a High Court judge today.

The company, which is engaged in a £100m legal battle against 29 oil companies, including Shell and BP, has said the documents are crucial to its case.

But last month the Foreign Office said that the documents, part of the Bingham inquiry, could not be disclosed on the ground that it was in the public interest they should remain confidential.

Lorrho's challenge to the privilege claim was heard in private by Mr. Justice Robert Goff last week. His decision was communicated in confidence to the parties yesterday and will be made public today.

Whatever the outcome, the matter will almost certainly be taken to the Court of Appeal, and then to the House of Lords.

It will be preceded to the Lords by Lorrho's appeal against rejection of its claim to see other documents—belonging to Shell and BP's subsidiaries in South Africa and Rhodesia—due to go before the Law Lords on April 21.

Last month the Appeal Court upheld Mr. Justice Robert Goff's refusal to grant Lorrho an order compelling Shell and BP to disclose the subsidiaries' documents.

Lord Denning, the Master of the Rolls, and two other appeal judges held that the oil companies had no power to compel the subsidiaries' directors to produce the documents.

The subsidiaries' directors had refused requests to produce the documents on the grounds that it would not be in the subsidiaries' interests to do so, and that production might result in prosecution under local laws prohibiting disclosure of strategic information to people outside the two countries.

Lord Denning suggested that in the 180,000 documents already produced by Shell and BP there should be ample material for Lorrho's purposes.

The Appeal Judges gave Lorrho leave to appeal to the Lords, on condition that every effort was made to ensure an appeal did not impede preparations for an arbitration of Lorrho's claim against Shell and BP, fixed for June.

In its legal battle against the 29 oil companies, Lorrho alleges breaches of a 1962 agreement under which it was to construct a pipeline from Beira, in Mozambique, to Rhodesia, through which the oil companies agreed to channel all their supplies to Rhodesia.

Lorrho also alleges a conspiracy between the oil companies and the illegal Rhodesian regime to ensure the success of UDI by the continued supply of oil by means other than the Lorrho pipeline.

The oil companies deny the allegations.

In January 1978 a High Court judge ruled that the claim against Shell and BP must be dealt with under an arbitration clause in the 1962 agreement, not by a public court hearing.

There is no sign of Lorrho's claim against the remaining oil companies coming to court. The company is probably awaiting the outcome of the arbitration before pursuing it.

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Board shake-up for computer grouping

BY GUY DE JONQUIERES

THE management structure of Inspec Products (IPL), the National Enterprise Board offshoot set up to promote exports of British computer software, is to be reorganised.

The move is intended to inject new impetus into IPL after just over two years of operation, during which it has been prey to internal tensions and wrangling between its five member-companies.

IPL also announced yesterday that it has strengthened its commercial presence in North America—which it regards as the main market for its products—by acquiring Allgo Software Inc. (ASD), the transatlantic sales arm of the U.K.-based Allgo Group.

This purchase, for an undisclosed sum, will endow IPL with an established marketing network employing about 40 people. Allgo has installed about 200 products and systems throughout the U.S. and Canada.

Recent decisions on IPL's future provide for the abolition

of previous arrangements which required the chief executives of each of the five member-companies to sit on the board of the organisation and to help plan strategy under the chairmanship of the managing director of IPL.

In practice the system proved unworkable, partly because it involved discussion of the affairs of each company in the presence of the others. The chief executives of two of the companies, Mr. Len Taylor, of Logica, and Mr. Peter Adams, of Systems Programme (SPL), recently resigned from the board, claiming it had accomplished little.

Members of the new board will be drawn from outside the five companies, and will not have an executive role. Though no appointments have been announced yet, they are expected to include businessmen with backgrounds in finance and marketing who may have no direct links with the computer industry.

The member-companies will

be represented in future by liaison officers from below board level who will sit on an informal IPL committee.

IPL is also planning to look beyond its existing membership for proposals eligible for its support. It believes that its members have not been generating suitable projects rapidly enough. As a step in this direction it will take over the marketing of products in the ASI range.

A delicate decision has still to be taken on the request by Mr. Adams, chief executive of SPL, that the NEB sell its holding in the company, which it acquired two years ago together with minority stakes in the other IPL members.

Mr. Adams claims that uncertainty about the NEB's future disposal policies is unhelpful for SPL's business. But the NEB is believed to be reluctant to sell until it has a clearer idea of the likely bidders for its interest in SPL, which is majority-owned by a Swiss-registered holding company.

The member-companies will

Last-minute snags hold up French Clydebank takeover

BY RAY PERMAN, SCOTTISH CORRESPONDENT

THE TAKEOVER by the French engineering group Union Industrielle et d'Entreprise (UIE) of Clydebank shipbuilding yard has run into last-minute difficulties which will prevent the signing of the sale agreement this week as originally planned.

The general manager of Union Industrielle's offshore division, M. Louis Bath, said in Paris yesterday that he wanted to discuss several parts of the agreement further with Marathon.

There were particular difficulties over the licensing arrangement which will permit the Clydebank yard to continue to build Marathon-designed Le Tourneau jack-up oil-drilling rigs.

"We feel that the arrangement does not bind Marathon enough," M. Bath said, "we want to make sure that the yard will have full opportunity of chasing contracts, and we feel the present document does not offer that absolute guarantee."

The Clydebank yard has been rescued twice by the Government's placing speculative orders for rigs.

The latest of these, due for

completion this summer, has been sold to Saipan of Switzerland.

The Government has sanctioned the sale, and it is understood that the French company will take over the outstanding £3.8m loan made at 6 per cent interest to Marathon by the Scottish Office, and buy the Government's 32,000 preference shares, though at less than the nominal value of £3.2m.

Last month Union Industrielle secured the approval of the unions and workers at Clydebank for changes in working practices and a reduction in jobs from 1,000 to 750 through voluntary redundancy.

M. Bath said his company had begun bidding for contracts in anticipation of taking over the yard.

Tenders had been submitted for a small and a medium-sized fabrication for the North Sea, and there were several proposals to build rigs, one of which stood a good chance of a firm order.

The company planned to spend about £1m modernising part of the yard to increase its versatility for offshore engineering works.

Coal industry faces weak year, says Ezra

BY MARTIN DICKSON, ENERGY CORRESPONDENT

LOWER ELECTRICITY demand than expected and the steel sector's problems meant that the coal industry this year faced a market "showing signs of weakness," Sir Derek Ezra, chairman of the National Coal Board, said yesterday.

He told a meeting of the Coal Industry Society that this was ironic when deep-mine coal output and productivity was improving.

The depression in the economy and a comparatively mild winter had reduced demand for electricity and this would have an impact on the amount of coal used to fuel power stations. The steel strike had hit demand for coking coal.

"What all this means is that we are going to have to face up to a serious market situation in the current year."

His remarks follow a warning last Friday by Mr. Glyn England, chairman of the Central Electricity Generating Board, that the economic recession meant electricity sales might fall in the coming year and possibly remain static or grow slowly for several more years.

But Sir Derek said all the coal industry's performance indicators for the financial year ending next month were in the right direction.

The overall pattern of retailing still appears confused. It is clear that some workers are still prepared to spend heavily on consumer durables. The Rumbelows electrical appliances chain, for example, said yesterday its sales in January and February were a quarter higher in real terms than last year.

Consumers with spending power appear to be those who have received large pay settlements but who do not have large fixed commitments such as mortgages or credit card repayments. This is benefiting the more down-market stores, such as Tesco, Woolworth, and British Home Stores.

Many retailers, especially in clothing and footwear, have been continuing their January sales into March.

The report says that the industry, which was "in the grip of a severe recession at the end of 1979, is likely to face a very depressed period in the first half of 1980, but in the second half there are hopes that the worst will be over."

It says the causes of the industry's decline—in profitability centre around the severe effect that the strength of sterling and high interest rates are having on this traditionally import-sensitive, volatile and, in some areas, cash-starved

Deep-mine output would show an increase of more than 3m tonnes in 1979-80, the first real year-on-year increase since 1963. Productivity overall was likely to be up about 2 per cent and absenteeism down by about 12 per cent. The loss of coal through disputes had almost halved and financially the NCB was "about on target."

Looking to the future, he said the world coal industry would have to progressively take over the load that oil has got to shed. The industry had a three-stage plan to achieve this.

The first was to replace oil by coal by straight substitution wherever this could be done, such as in the electricity industry. In the past year, 8m tonnes more coal had been used under power station boilers than in the previous year, a rise of 10 per cent.

The second stage was to improve coal combustion techniques so promoting the fuel's use by manufacturing industry and in the home. The third stage was converting coal into liquid fuels and gas.

"If there is a growth industry in Britain and the world today, it is coal," he added.

Brokers see brighter outlook for textiles

BY LISA WOOD

HOPES that the depressed state of the textile industry will be alleviated by the end of 1980 were expressed in a review of the industry by stockbrokers Phillips and Drew.

The report says that the industry, which was "in the grip of a severe recession at the end of 1979, is likely to face a very depressed period in the first half of 1980, but in the second half there are hopes that the worst will be over."

It says the causes of the industry's decline—in profitability centre around the severe effect that the strength of sterling and high interest rates are having on this traditionally import-sensitive, volatile and, in some areas, cash-starved

Import competition has been particularly acute from the U.S., which as a result of its cheap oil-based raw materials has emerged as a new low-cost supplier of synthetic textiles. The report says "Moreover, with considerable uncertainty about the outlook for consumer expenditure in 1980, a major de-stocking recession is under way."

In discussing the prospects for the late 1980s the report says that lower interest rates, an easing of the running down of stocks, and the possibility of some sterling weakness or import protection will help.

Phillips and Drew: *Industry Review*, February, 1980.

Background music venture planned

BY ARTHUR SANDLES

PHILIPS ELECTRICAL and British Relay Electronics are to join forces in the British background music business. The market is dominated by British Electric Traction interests, notably Rediffusion.

British Relay will take over the marketing of Philips background music in the UK. The Dutch company labels its product Philip Fumu. Philips is a major force in Western European markets but has so far failed to make an impression in the UK.

For an average annual rent of £25, British Relay will supply cassette equipment and Fumu is fed with material suitable to the location. Through British Relay, the Philips

organisation will offer nine Fumu programmes, ranging in mood from "classics" to "Jazz."

Each programme is updated so that customers or workers do not become too familiar with them. British Relay will join the ranks of companies trying to convince British industry, commerce and retailing that background music keeps workers happy, increases production and boosts sales.

Before taking the marketing role, British Relay commissioned a market survey which showed that 73.9 per cent of people preferred music to work. 15.8 did not mind, 5.5 did not like it very much, and 5.2 per cent did not like it at all.

The Retail Consortium, which represents most British retailers, says in a report published yesterday that "the retail trade is both strong and efficient."

But in the short term, the lack of any pre-Budget stimulus to general sales will affect retailers.

The only buying incentive many expect is a fear among consumers that controls of personal credit schemes, including hire purchase, may be tightened.

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Phillips and Drew: *Industry Review*, February, 1980.

Licensee pays £500 for Elvis Presley memento

A NAPKIN signed by Elvis Presley was bought by a London licensee, Mr. Brian Brodie, for £500 at Sotheby's yesterday. The high price owes much to the fact that the napkin came from the Riviera Hotel in Las Vegas, where the singer gave his last public performance.

Mr. Brodie also paid £490 for a collection of early Beatles photographs, many of them autographed, and £222 for four U.S. dollar bills, each signed by a different member of the Beatles.

The Scripturnum, a Beverley Hills dealer, paid £220 for a collection of letters and autographs of the Rolling Stones, and a New York buyer bought a signed photograph of The Beatles drinking tea for £180.

These items were part of a sale of letters and manuscripts which totalled £25,400 on its first day. The top price was £880 for over 600 deeds from the county of Kent. A snuff box in horn, presented by Nelson to Admiral Sir Charles Bullen, made £650. Christie's sold Samson porce-

lain, originally factory models for the Samson showroom in Paris, for £23,013. Wright, the London dealer, paid £550 for an octagonal dish painted in the Kakiemon style, and Marchant gave £650 for a polychrome oviform fish bowl.

The most valuable stamp in the world, the British Guiana 1536 1 cent magenta, is on view at Stanley Gibbons in London.

SALE ROOM
BY ANTHONY THORNCROFT

On March 19 and 20 by prior appointment with the chairman. The stamp, which is to be auctioned by the Robert A. Siegel galleries in New York on April 5, was originally discovered by an English schoolboy in British Guiana, in 1873, and sold for 6 shillings. The last time it appeared at auction, ten years ago, it sold for U.S.\$284,000.

New Bill soon on education for handicapped

LEGISLATION would be introduced soon to allow local authorities more flexibility in providing special education to children with physical, mental, emotional or other difficulties, said Mr. Mark Carlisle, Secretary for Education and Science, in the Commons yesterday.

Greater flexibility was recommended by the Warnock Committee on special educational needs, which reported in 1978. At present 10 categories of children are officially deemed to require special educational treatment.

They are the blind; partially-sighted; deaf; partially-hearing; educationally subnormal; epileptic; maladjusted; physically handicapped; speech-defective; and the delicate.

Good Food Guide awards 19 distinctions

BY ARTHUR SANDLES

THERE HAVE been some ups and downs in the standards of British catering, if the latest edition of the Consumers' Association Good Food Guide is to be believed. Several restaurants have lost their guide distinctions and several new ones have been added.

Three properties in the British Isles with the Good Food Guide triple crown of distinction for cooking, hotel keeping, and wine

lists. These are the Connaught Hotel in London, the Miller Howe at Windermere (Cumbria) and the Arbutus Lodge in Cork in Ireland. The 1980 guide has more than 1,000 entries in 560 pages. It is written in its usual oddly distinctive style, which to some extent reflects the eccentricities of its editor, Mr. Christopher Driver.

The publication of the Guide coincides with another. Consumers' Association venture, the Good Hotel Guide, which has been running for some time but has come under the wing of the association only this year.

The hotel guide is similar to the food publication, but is much broader geographically in its scope, taking in much of Western Europe, and offering a selection of hotels which tends to be rather eclectic in its nature.

"Contrary to what some people believe, good hotels cost no more than second-rate ones," says the editor Mr. Hilary Rubinstein. "In any price range, you can get wonderful value for money or a rotten deal."

The hotel guide tends to ignore the larger, grander properties and head instead for operations which offer intimacy

and a high quality of service. In London, it mentions hotels with accommodation for considerably less than £20 a night for bed and breakfast, and among the larger properties in the capital, it considers the Athenaeum, the Connaught and the Montcalm as worthy of custom.

Good Food Guide, Consumers' Association, price £5.95, Good Hotel Guide, £4.95.

market" but reflected the general decline in demand for larger cars. Opel of Germany, for example, has also been laying off workers at its plants where the Opel Senator and Opel Monza are assembled.

The heavy gearbox assembly workers at Merseyside make up a relatively small percentage of the total Halewood production force—of about 14,000—who are working normally.

The laid off workers will receive 80 per cent of their pay, supplied under the company's lay off plan.

Leyland's hopes ride on the T45

BY KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

A COMPANY seldom has so much at stake with a new product as Leyland Vehicles has with the T45 truck range being launched today.

Leyland's future is firmly linked with its ability to keep a steady stream of T45s coming off the production line at its new £32m assembly hall in Lancashire and its ability to present its customers with a product at least as durable and reliable as the trucks from its many competitors.

Leyland is not merely launching a lorry range today. It is relaunching itself as a company. Mr. David Abell, the company's managing director, says: "T45 is disproportionately important for us. It is our first new truck for many years. If it fails on its nose it would give morale a big knock."

T45 is sometimes described as Leyland's "truck for Europe." But the Continental launch will not take place until 1982. Its first job is to win back lost ground in the home market.

Since 1973 Leyland has steadily lost ground in the UK, dropping from a 30.1 per cent market share to only 17.5 per cent last year, the worst performance in its history.

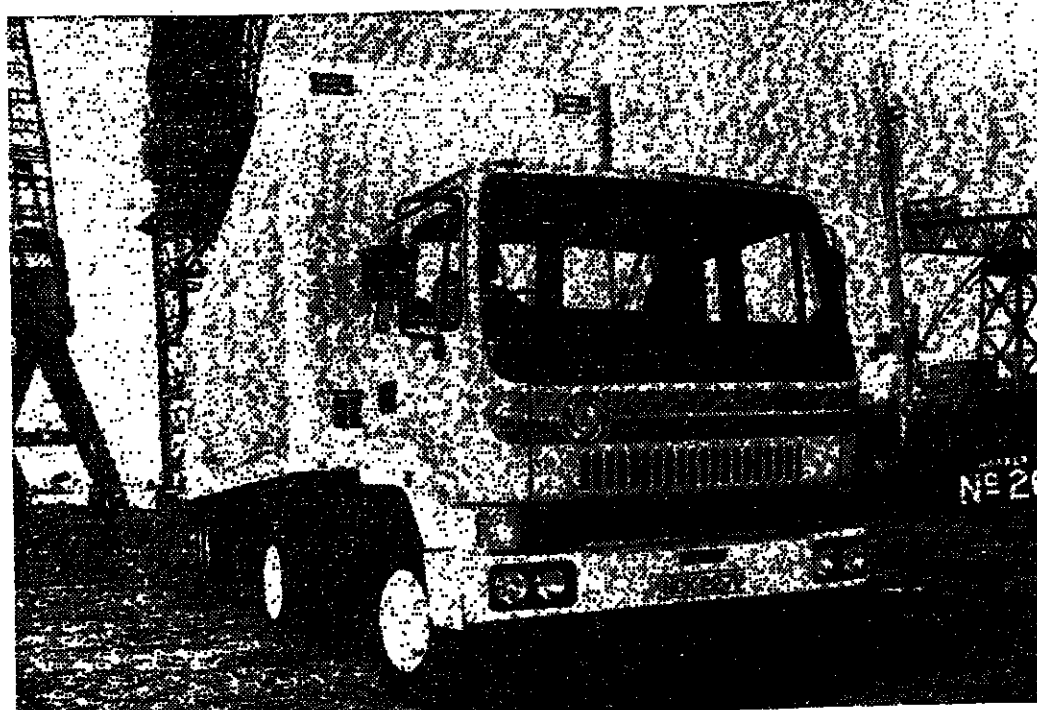
The truck importers have benefited. In 1973 they had only 7.5 per cent of the UK market, but by last year this had risen to 22.2 per cent. Volvo of Sweden led the way, but in recent years other Continental manufacturers such as Daimler-Benz (Mercedes), Magirus-Deutz, Fiat and Scania have had major successes with heavy trucks.

For most of the time since 1973 the combined sales of other UK truck makers actually rose slightly—from 62.4 per cent to 62.9 per cent at the end of 1978—the share fell away last year because the UK industry was taken by surprise by the exceptionally high demand.

Mr. Abell says there is only one conclusion to be drawn from the statistics: "The importers' increases were made entirely at our expense."

During this fall from grace, Leyland suffered a combination of difficulties. Its parent, then called British Leyland, had a car business in poor shape and cash was siphoned off the truck operations in a way which left little for re-investment.

Some of Leyland's lorries developed a poor image, and those in demand often could not be supplied in the right numbers



The Roadtrain 16.25 from Leyland Vehicles

or at the right time because of production problems. And the supply of spare parts for Leyland trucks attracted criticism while the importers were making great efforts to provide the best possible service for their vehicles.

Before the Continental launch in 1982, therefore, the whole T45 range will become available in the UK. Eventually it will cover two-three and four-axle rigid vehicles for general haulage and tipping operations and two- and three-axle tractor units.

The gross weight range will be between 16 and 60 tons and will include certain larger specialist vehicles.

First to be launched—the top-of-the-range "flagship"—is a 38-40 ton tractor unit. Four more versions will take the weight range down to 24 tons by the end of 1980 and down to 16 tons by 1982.

Leyland will give different names to the various models. The first is called Roadtrain.

The T45 launch was delayed several times because the company realised it must get it right first time. For example, there will be more than 200 Roadtrains at Leyland dealers ready to take the road today. Compare this with the previous truck launch of the Marathon in

1973—when only 10 were available on launch day. Leyland has been building T45s for eight months and output will parallel the increase of production at the new assembly hall. The aim is to keep output at about 100 a month, giving roughly 1,000 trucks in 1980.

To put this in perspective, Leyland's heavy truck output in Lancashire in 1979 reached 3,941, out of a total 13,794 vehicles of over 3.5 tons produced by the company. The medium and lightweight trucks which make up most of the volume are made at Bathgate in Scotland.

If T45 is a success—and initial Press reaction has been highly favourable—it would be bound to hit the sales of other, smaller UK-based producers such as ERF, Foden and Seddon Atkinson, as well as importers.

The launch delay has cost Leyland the chance to ride on the crest of record demand for trucks last year. A sharp drop in sales is forecast this year, from around 77,000 to 65,000 heavy trucks. But at least the competitive atmosphere will give the new range a proper chance to prove its worth.

Roadtrain, the first version of T45, is aimed at the premium sector, which accounts for about 11 per cent of UK sales and

involved 9,000 trucks last year. This sector is dominated by importers, by Volvo in particular, and Leyland's share in 1979 was a meagre 6.5 per cent of 600 vehicles.

Yet when the T45 project first got under way in 1974, Leyland was outselling its nearest rival in the premium truck sector by two to one.

The use of modules and other component rationalisation has enabled Leyland to halve the Marathon's assembly time for Roadtrain. Marathon will continue to be produced and sold as long as there is enough demand.

The engine to be used in Roadtrain is a revised version of the TL12 power unit used in the Marathon. It has been improved to give a 10 per cent drop in engine-rated speed without any loss in output. The torque has been increased by 10 per cent. The changes have raised the life of the engine from 240,000 kilometres to 400,000.

The engine is now also being produced at Leyland after transfer from the old AEC plant at Southall. More than 200 have been stockpiled.

But the use of many existing components has given Leyland's competitors the chance to speculate about whether T45 is

far enough ahead of the Marathon to replace it. They suggest that Roadtrain's weight is not much below that of Marathon, and wonder how there can be much reduction in operating costs between the two. The initial price of a heavy truck accounts for only one-tenth of the cash it will consume during its lifetime.

The question of whether Leyland is leaping ahead of the competition rather than just catching up is particularly important in considering the eventual launch on the Continent.

There, T45 will face a growing number of good trucks—widely distributed. So far Leyland has made little progress in setting up a Continental sales and service network.

Leyland will have to cope with a great deal of chauvinism. In France six out of every 10 new trucks registered are bought from French companies; in West Germany 92 per cent are purchased from local concerns. And in some countries, such as France and Holland, there is market resistance to any truck built in Britain.

It took Volvo 15 years to win 8 to 9 per cent of the tractor unit market in France and the Swedish group was able to get that far only because of legislative changes and because a motorway construction boom pushed hauliers towards heavier trucks.

Ford launched its Transcontinental heavy truck five years ago, put a great deal of promotional effort behind what is basically a good vehicle, but so far has got hardly anywhere. "Dollars won't buy you entry to Continental truck markets," observed one of Ford's rivals.

"To get into Continental markets you must have an outstandingly better product, or financing arrangements, or service back-up. Otherwise why should hauliers, who are very conservative characters, give up buying the trucks they know? They know how much they cost to run and how much they will fetch when they sell them."

Mr. Abell admits: "Getting into Europe is one of the biggest single problems we have. But a great deal is going to happen within the European truck industry between now and 1982. The structure is going to change dramatically. Some gaps might open up for Leyland."

Design Council award won by C40 cab

BY JOHN GRIFFITHS

LEYLAND Vehicle's T45 lorry range, which makes its debut today, has won an immediate commendation from the Design Council.

The C40 cab fitted to the range is given one of seven awards made by the council this year to the motor industry.

Other awards go to an electric truck, a portable electronic wheel aligner and a refrigerated trailer for bringing home the bacon from Denmark.

The C40 system was developed by Leyland and Motor Panels of Coventry, with Ogle Design as consultants on body shape and interior design. It won the council's praise because at least 60 per cent of common components are being used for cabs to be fitted to lorries ranging from 6.5 tonnes to 65 tonnes and, in some specialist applications, up to 200 tonnes.

It was also commended for being "much less aggressive" in appearance than its predecessors—this was given high priority by Leyland in the design—and for its aerodynamic shape with, said the judges, "its obvious performance and fuel economy benefits."

Other touches were praised for "attention to detail in a thoroughly practical design." These are a driver's seat with its own suspension, access steps lighted at night, a radiator grille doubling as an access flap for systems checks, and the cab's ability to tilt to 65 degrees for a "straight out" lift of the engine.

The common thread running through the judges' choices was the flexible use of specific components.

Four awards came within this category: Leyland's for its cab parts commonality; an exterior vehicle mirror developed by Britax (Wingard) of Chichester in which the mirror silencing doubles as a heating element; the electric truck, on which the electric motors act as a differential; and a vehicle cable system in which the protective outer cable is threaded to provide adjustment.

The last device has stirred considerable interest in the motor industry. Made by Bowden Controls of Llanelli—

home of ubiquitous Bowden control cable in use since the late 19th century—it was patented in 1975.

Although it is now fitted on most Ford model handbrakes, it is only recently that the company—which has 60 per cent of the UK vehicle cables market, mostly of the traditional Bowden type—has started a serious drive for wider markets.

Bowden is establishing a plant at Caughy, north of Paris, to make the new cables, initially at 1m a year. So far 4m have been produced in the UK and current output is 2½m a year.

LEYLAND'S CAB won the council's praise because at least 60 per cent of common components are being used for cabs to be fitted to lorries ranging from 6.5 tonnes to 65 tonnes and, in some specialist applications, up to 200 tonnes. It was commended for being "much less aggressive" in appearance than its predecessors and for its aerodynamic shape with "its obvious performance and fuel economy benefits," the judges said.

It recently won its first contracts to supply the cables to Renault—clutch cables from Llanelli for the R18 and, from Caughy, to produce handbrake cables for the R14. The company is also discussing the cable's use by Talbot, and by Ford and Chrysler in the U.S.

Officially called Bowdenness conduit, it arose from the motor's industry's increasing demand for longer adjusters on cable assemblies to simplify clutch and handbrake installation.

The award-winning system has a single nut locking system and, says Bowden, costs less to make than the conventional type.

In the Britax mirror, power leads are connected to the silvered surface after an element pattern is etched in the glass. The mirror is returned to its standard casing, which is

drilled to allow the wires to be connected to the ignition system. Ice formed at -20 deg. C can be cleared in four minutes.

There is pilot production of 5,000 mirrors a year in Sussex, most being fitted to part of Bedford's truck range. Britax is also working on a mirror for Rover cars, also as original equipment.

The Elektruk, designed and built by AWD Electric Vehicles of Glasgow, sells at a basic £3,252, including batteries. Designed as a low-cost platform vehicle for work in confined spaces, it has a turning circle of about seven feet. The rear wheels are driven by electric motors through reduction gearboxes and chains.

So far, 35 have been built for uses ranging from carrying delicate electronic test equipment to litter collection in Swindon.

Ess-Food, the Danish bacon suppliers, set semi-trailer makers the task of designing and building a unit able to carry 35,200 lbs of bacon within Britain's 32-ton gross weight limitation, compared with the 22,000-lb maximum load of its existing refrigerated semi-trailer units. The Taskold, built at Sheffield by Craven Tasker, won the contract against considerable European competition. Ess-Food has since commissioned 402 vehicles.

Of the two remaining award-winners, the one the public is likely to have most direct contact with is the Baselite traffic bollard. On trial with several local authorities since early last year, it has a lighted base unit, most of which is sunk into the ground.

If hit by a vehicle, the bollard shell is knocked over without significant damage to the most expensive part of the unit or to a vehicle. It is made by Haldex Developments of Bury, St. Edmunds.

The last award went to an electronic wheel aligner designed by TI Research Laboratories of Cambridge and Allied Industrial Designers of London, and made by VL Churchill, part of TI Transport Equipment.



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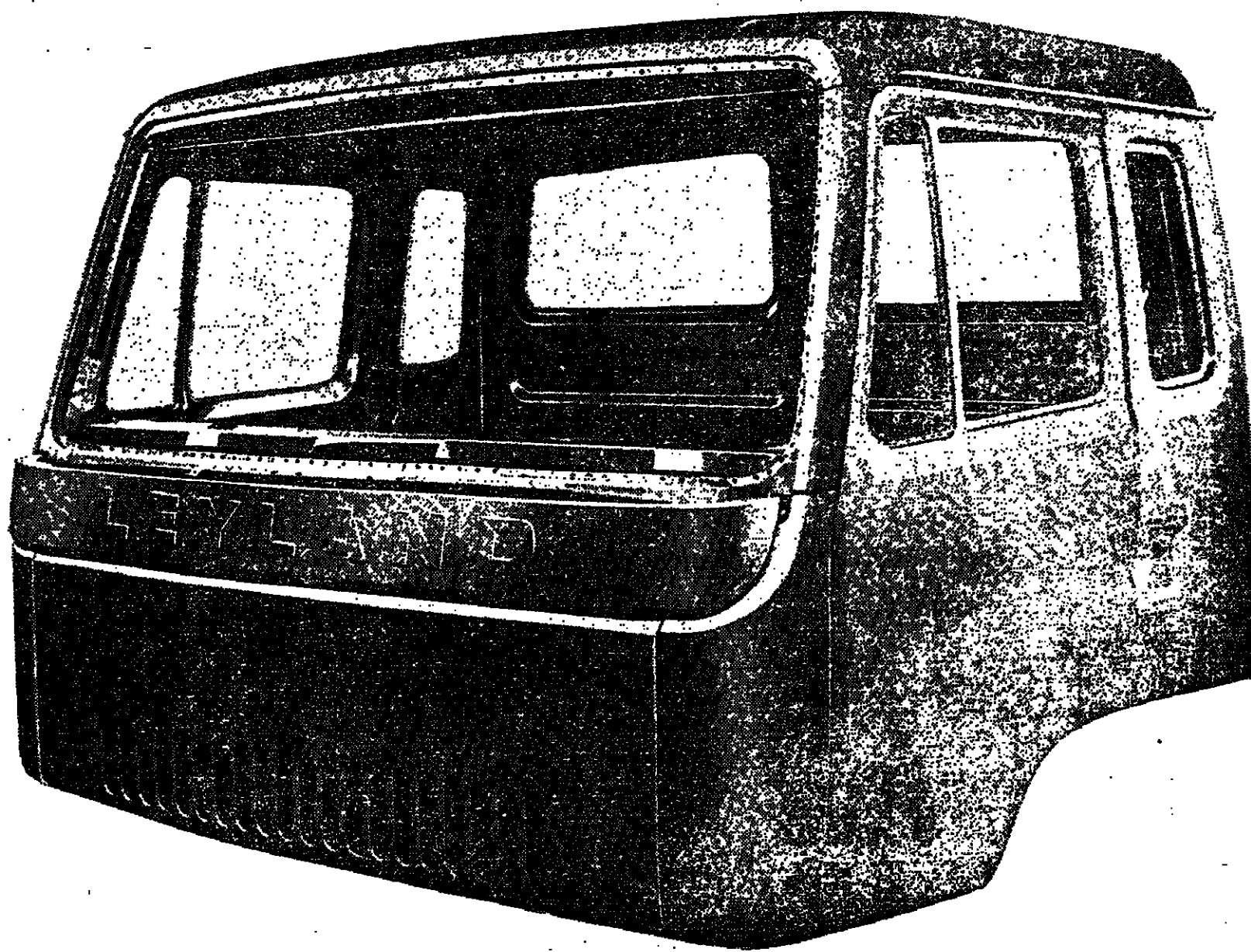
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THE JOBS COLUMN

Surely someone, somewhere wants to manage

BY MICHAEL DIXON

HAVING tracked down an obviously suitable quarry in New York, Paul Kiernan, one of the most experienced head-hunters in the business, made him the offer as follows:

A United Kingdom group of international scope wants a managing director for a subsidiary commodity-broking group headquartered in London but with several branches overseas. The newcomer's main task is to manage the further growth of the 100-employee operation. Salary negotiable from £30,000, plus bonus on results, plus opportunity of equity stake, plus perks including car.

The carefully chosen quarry did not hesitate. "Me?", he replied. "Be a manager? I'm going to make half a million dollars this year trading on commission. I don't want to manage anything."

Back empty-handed, in his London offices, Mr. Kiernan lets out a great whoop of laughter. "Mind you, I don't reckon that trader is going to make half a million this year. Probably he was exaggerating just a little—maybe by 100 per cent or so. But it does show the dilemma you're in with a job like this."

Although he was not tactless enough to say so, his story also explains why he has now brought the post to the Jobs Column which, not being proud,

is happy to acquaint readers with the opportunity.

Candidates need to have had enough first-hand experience of commodity trading to understand the sharp-edged operations of the business and manage the specialist staff who conduct them. But the over-riding ability to run and develop the subsidiary group must be substantiated by a record of success in managing a sizeable business operation.

The quoted age range is 35 to 50, and provided they are fluent in English, candidates could come from anywhere. The most likely source of recruits, Paul Kiernan thinks, is "Number Twos in the field, who are blocked by a good top manager who won't be quitting for years—they're the people who are the main raison d'être for the headhunting business."

Inquiries to him at Kiernan and Co., 23, St. James's Square, London SW1A 1HE; telephone 01-839 7394. As always, applicants who wish will not be identified to the unnamed employer until permission is given.

Expander

AS A CHILD in the cotton districts around Manchester, I was often fascinated to see two women seated at opposite ends of a crowded, noisy bus-top, conversing with one another by

a method known as "mee-mawing." It consists of the silent, slow motion, exaggerated mouthing of words, and seems to have been developed by workers in textile mills who had no hope of hearing each other above the stupefying clatter of the machinery.

Since the unnamed company offering the next job has played an important part in making textile machinery quieter as well as enormously faster, I would like to propose a subsidiary "social" project to whoever becomes its new managing director, even though he or she will be based in Germany. The project is to take the lead in sponsoring a filmed record of mee-mawing. Otherwise, I suspect, this once highly developed industrial skill will soon be lost to the world.

The post, which is being offered through Michael Wood of Search and Assessment Services, is with the textile component subsidiary of a big Continental group. Because the company believes it has the technology to cope with the extremely high-speed operations now demanded in textiles, the managing director is expected to head the major development of new products and expansion of the business.

Candidates, preferably aged in the early 40s, need to be qualified in finance, marketing or manufacturing, and to have some knowledge of textile tech-

nology. Broad business capability must be demonstrated by several years of success in senior management in an international manufacturing concern. The person wanted will be able to combine strong and positive leadership, with effective delegation. And skills in selecting and training employees are also highly valued.

As well as being fluent in English, candidates must be fully proficient in German and have gained first-hand experience of working with German trades unions, and thorough knowledge of the country's laws and culture generally. So while the job is open to such "culturally-transferable" managers from anywhere, people of German, Swiss or Austrian origin may well have an advantage.

The newcomer will be entirely in charge of the profitable running and development of the textile-component company, within budgets and guidelines agreed with the group managing director. The "expansionist" part of the job will include exploring the possibility of co-operating internationally with appropriate leading companies in other countries.

Rewards are negotiable around DM 150,000, which represents a bit more than £37,000 at current exchange rates. I am told that perks include "very good" pension and

insurance schemes. Costs of moving to the base, on the fringe of the Black Forest, will be fully covered.

Inquiries to Michael Wood at SAS, 23 High Street, Banbury, Oxon OX16 8EG; telephone 0295 59885 during the working day, and 0295 721420 at other times.

Board prospect

WERE it not for the fear of being hanged as a traitor at Lancaster Castle, I would confess that Yorkshire's Leeds is a city which I find highly congenial. So I am pleased to pass on news of a job there, which is being offered through John Featherstone of the Hoggett Bowers recruitment consultancy.

The post is a new appointment with a company which he is anxious to identify. This means that, like Messrs. Wood and Kiernan, John Featherstone guarantees to honour any applicant's request to have his or her name withheld from the employer. It also means that he may not be specific about the three main types of products of the company concerned, which is 15 years old, family owned, and run by the founder who is aged about 40.

All that may be said is that the company manufactures and assembles "industrial consumer products" for process industries such as chemicals, gas and so on.

With about 110 employees to

date, the company now wants to appoint someone aged in the early 30s as a financial controller, on the expectation that the recruit will earn a seat on the Board within two years. Responsibility will be directly to the founder cum chief executive.

"We're not interested in anyone who hasn't got a tight good professional and management pedigree," Mr. Featherstone says. "We'd prefer applicants to be graduates. But that doesn't matter as much as their being chartered accountants who served articles with one of the top 20 firms. Since qualifying they'll have to have had experience in an engineering industry, and we'd like this to have been in a company that's well known for good highly commercial management habits. They'll already be at a minimum at assistant-chief-accountant level, and they will appreciate the importance of marketing."

He adds that, although the newcomer will not be directly responsible for computing, which is run as a bureau operation, candidates should have enough knowledge to share the chief executive's enthusiasm for putting computers to good use.

Starting pay about £15,000. Perks include a car. Application forms from John Featherstone at Milner House, East Parade, Leeds LS1 5RX; telephone 0532 448661.

APPOINTMENTS

Group directors at BICC Cables

Three group directors have been appointed at BICC CABLES within the BICC group.

Mr. David H. Booth becomes group director, Service Cables Group, and relinquishes his positions as executive director of BICC, chairman of BICC Metals, chairman of BICC Industrial and chairman of Brookside Metals.

Mr. David Boulton has been made group director, Metal Group. In addition, as executive director, Prescot, he takes over responsibility for the coordination of activities on Prescot site. Mr. Boulton was previously assistant managing director, BICC Industrial Products.

Mr. Harry C. Woolley is now group director, General Cables Group, and remains responsible for the operation of various units of BICC General Cables.

Mr. R. E. Warman, general manager, southern region, and Mr. A. W. Claxson, general manager, east region have joined the Board of DRAKE AND SCULL ENGINEERING.

Mr. P. J. Pressdee and Mr. D. Watson have joined the Board of ROLIT WHEATLEY AND COMPANY, Birmingham.

Mr. Peter Buckley, chairman of I. and J. Hyman, has become chairman of DRAKE FOAM, a subsidiary of Mr. J. E. Webb, who is leaving to give more time to his private interests, has resigned as chairman and managing director of Drake Foam and his services agreement with that company has been terminated.

Mr. A. G. Down, Mr. L. E. Linaker and Mr. D. A. E. R. Peake have joined the Board of M & G GROUP (HOLDINGS).

Mr. Frank Judd, former Labour MP for Portsmouth North and Minister of State for Overseas Development in 1976/77, has been appointed director of VOLUNTARY SERVICES OVERSEAS. He succeeds Mr. David Collett, who leaves after seven years at VSO.

Mr. Roy Ballard has joined the Board of APPLIANCE COMPONENTS as technical director.

Mrs. Lilian Wood has been elected chairman of the NATIONAL ASSOCIATION OF TOY RETAILERS.

Mr. John Webster has been appointed group financial director of PENGUIN BOOKS. He joined Penguin as chief accountant in 1971 and became financial director of Penguin Books in 1976.

Mr. Brian Gearing has been appointed editor of RADIO TIMES.

Mr. Michael Salt has been appointed financial director of FERGUSON INDUSTRIAL HOLDINGS.

Mr. John E. Fletcher and Mr. Frederick G. Lane have been appointed directors of MARSHALL'S UNIVERSAL following the acquisition by that company of the Graphic and Display Products Group. Mr. Walter A. T. Benson has retired as a director of Marshall's Universal.

By mutual agreement Mr. D. H. Stokes has resigned his position as a non-executive director with the MOSS ENGINEERING GROUP. Mr. Stokes will be developing his other interests. Mr. J. D. Blake, formerly a director with the subsidiary William E. Farrer, has joined the Moss Engineering Group executive staff as purchase and credit co-ordinator.

Mr. L. A. Curtis, chairman of BRENT WALKER, is leaving the group on an amicable basis at his own wish. Sir Anthony Burney has been appointed a director of the company and will become chairman on July 17 on his retirement as chairman of Debenhams. He will remain on the board of Debenhams as a non-executive director.

Mr. Harry Douglas has been appointed to the London post of European director, NEW ZEALAND MEAT PRODUCERS' BOARD. He takes the place of Mr. Allan Fraser.

Mr. A. H. Egan has been appointed deputy chairman of AUTOBOOKS and Mr. J. S. Gummer, Conservative MP for Epsom, has become a director. Mr. M. A. McKerr has been made managing director. The parent company is Britannia Arrow Holdings.

Mr. Eric Clayton has been elected chairman of the electrical engineering services committee of the CONSTRUCTION INDUSTRY TRAINING BOARD.

BP CHEMICALS has appointed Mr. F. C. Webb production services manager in the production department at the London head office to succeed Mr. R. W. Rae, who has retired.

Mr. Derek Wright has been appointed managing director of KEYSTONE CANNON following its formation in Leven, Fife, by Keystone International Inc., of the U.S. He was previously managing director of the international division of the Mark Controls Corporation. Other senior executive appointments at Keystone Cannon include Mr. Brian Stewart as general manager (production) and Mr. Bernard Williams as engineering manager.

Mr. R. L. Wyatt has been appointed corporate finance director in charge of the corporate finance activities at MIDLAND BANK INTERNATIONAL.

Mr. Norman Siddall has been appointed chairman of the mining machinery sector writing party at the NATIONAL ECONOMIC DEVELOPMENT OFFICE. He is deputy chairman of the National Coal Board.

Mr. J. F. Chown and Mr. G. R. McNeill have joined the board of RESERVE ASSET MANAGERS, which was established in January in association with Scrimgeour Hardcastle and Co. and J. F. Chown and Co.

Mr. Peter Reid has been appointed to the Board of SACCONI AND SPEED RETAIL as marketing director. He joins the company from W. D. and H. O. Wills.

Mr. Peter Meyer, previously a non-executive director of the company, has been appointed vice-chairman of FEDERATED LAND AND BUILDING COMPANY.

Mr. Thomas A. Mercer has rejoined THOMAS MERCER of St. Albans, as sales director.

Mr. Stephen La Brooy has been appointed a director of E. D. AND F. MAN (COFFEES).

Mr. E. S. Gandy, managing director of EGM SOLDERS, a member of the Billiton group, is retiring on March 21. He will be succeeded by Dr. J. R. Lay who is at present metals representative for Billiton International Metals in South America, based in Caracas.

The CO-OPERATIVE BANK has created two new senior management positions for the recently opened customer service bureau at Delf House, Skelmersdale. Mr. John Cameron becomes assistant general manager (management services) and Mr. Michael Sutton, assistant general manager (clearing).

Mr. Norman Siddall, deputy chairman of the National Coal Board, has been appointed chairman of the MINING MACHINERY WORKING PARTY of the National Economic Development Office.

Mr. G. R. J. Guise has been appointed a director of the MOUNT LYELL MINING AND RAILWAY COMPANY.

Dr. John Worton-Griffiths has joined the board of EDERO and EDERO INTERNATIONAL as technical director.

Mr. J. G. Watson has been appointed sales director of GR-STEIN REFRACTORIES, a member of Hepworth Ceramic Holdings.

BANKING LAWYER

for

INTERNATIONAL MERCHANT BANK — CITY

The Royal Bank of Canada (London) Limited, the wholly owned merchant bank of The Royal Bank of Canada, Canada's largest bank, is looking for a qualified solicitor to join its legal department.

The position requires experience in the field of international banking transactions and in particular in the preparation and negotiation of documentation relating to syndicated eurodollar loans. Knowledge of the eurodollar market would be an advantage. Salary is negotiable with usual bank fringe benefits. Please write, in the first instance, giving full details of qualifications, experience and current remuneration as well as salary requirements to:

Personnel Manager,
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Jackson Associates is a fast growing company based on the south coast offering a full range of computer services. It's growth to a turnover of £1.4 million and profit of more than £100,000 in six years has led to the need for a new appointment to take responsibility for all financial matters, as well as forming part of the senior management team.

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Enthusiasm and adaptability are at least as important as technical knowledge.

A salary level of up to £15,000 plus a company car as well as other benefits to the right person.

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This is an ideal career opportunity for the right person, to broaden their experience in a management role. Computer applications and costing experience an advantage.

Salary c. £7,500 per annum, coupled with a range of benefits.

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Must have centre file experience on international settlements. Age 25-35. Top salary plus bonus and LVs.

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Commodity Brokers in Frankfurt seek a Manager aged 30-35, to co-ordinate the working of offices in Hamburg, Munich and Düsseldorf; maintain and develop existing communications and be responsible for training. Although based in Frankfurt, the successful applicant will be required to travel extensively. A thorough knowledge of Security and Commodity Dealing—preferably within an American Company—is essential for this varied and interesting position. Good negotiable salary commensurate with experience.

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PROFESSIONAL ACCOUNTANTS

Substantial independent Nottingham firm of chartered accountants seeks a qualified accountant with at least one year's experience since qualification. The successful applicant will be directly responsible to the partners and is expected to have a knowledge of modern auditing techniques as well as preparation of accounts of large private companies.

Please write briefly to:
The Staff Partner, Prior & Palmer
56 High Pavement, Nottingham NG1 1HX

COMPANY NOTICES

ASSA ANTIKORLAG
Stockholm, Sweden

NOTICE IS HEREBY GIVEN that the Annual General Meeting of the ASSA ANTIKORLAG, a company limited by shares, will be held in Stockholm, Sweden, on Friday, March 7, 1980, at 4 p.m. Monday, March 17, 1980, at 4 p.m. Wednesday, March 20, 1980, at 4 p.m. The agenda will only include the following items: 1. To receive and approve the accounts for the year ended 31st December 1979. 2. To elect or re-elect the members of the Board of Directors. 3. To elect or re-elect the members of the Supervisory Board. 4. To elect or re-elect the members of the Audit Committee. 5. To elect or re-elect the members of the Remuneration Committee. 6. To elect or re-elect the members of the Nominations Committee. 7. To elect or re-elect the members of the Social Committee. 8. To elect or re-elect the members of the Environmental Committee. 9. To elect or re-elect the members of the Human Resources Committee. 10. To elect or re-elect the members of the Information Committee. 11. To elect or re-elect the members of the Legal Committee. 12. To elect or re-elect the members of the Marketing Committee. 13. To elect or re-elect the members of the Research and Development Committee. 14. To elect or re-elect the members of the Sales Committee. 15. To elect or re-elect the members of the Service Committee. 16. To elect or re-elect the members of the Training Committee. 17. To elect or re-elect the members of the Welfare Committee. 18. To elect or re-elect the members of the Works Committee. 19. To elect or re-elect the members of the Youth Committee. 20. To elect or re-elect the members of the Sports Committee. 21. To elect or re-elect the members of the Cultural Committee. 22. To elect or re-elect the members of the Religious Committee. 23. To elect or re-elect the members of the Charitable Committee. 24. To elect or re-elect the members of the Voluntary Committee. 25. To elect or re-elect the members of the Other Committees. The Board of Directors of the company has decided that the meeting should be held on the above dates and that the agenda should be as set out above. The Board of Directors of the company has also decided that the meeting should be held in the English language. The Board of Directors of the company has also decided that the meeting should be held in the Swedish language. The Board of Directors of the company has also decided that the meeting should be held in the Finnish language. The Board of Directors of the company has also decided that the meeting should be held in the Danish language. The Board of Directors of the company has also decided that the meeting should be held in the Norwegian language. The Board of Directors of the company has also decided that the meeting should be held in the Icelandic language. The Board of Directors of the company has also decided that the meeting should be held in the Hungarian language. 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RoyWest Group

UK NEWS—PARLIAMENT and POLITICS

Olympic boycott request rejected

By David Tonge

A NUMBER of leading British athletes have rejected requests by the Government to boycott the Moscow Olympics. Their rejection, which is also a blow to President Jimmy Carter's hopes of widespread support for his boycott campaign, was announced yesterday by Mr. Derek Johnson, secretary of the International Athletics Club.

He said that out of 108 athletes contacted by the club, 78 had signed a letter affirming their right to take part in the Olympics. He also said that the IAC was seeking the formal permission of the International Olympic Committee to send a team to Moscow. If the Government or the British Olympic Association enforced a boycott in protest at the Russian intervention in Afghanistan.

The BOA is today to meet representatives of the 28 Olympic sports to decide whether to accept the Moscow invitation. Mr. Douglas Hurd, Minister of State at the Foreign Office, last weekend urged Britain's Olympic heads not to make a final decision on participation at their meeting.

He said that no Western country has not given a final answer and pointed out that the closing date for acceptance is May. Rowing and swimming federations are among those favouring a delay. But 14 sports are committed to going and Sir Denis Fothergill, BOA chairman, yesterday said that he still believed that Britain should compete in Moscow.

SDA lowers target on return rate

By Gareth Griffiths

THE SCOTTISH Development Agency is to reduce its target rate of return on capital investment from a figure of about 15 per cent because of new Government guidelines.

The Agency says the reduction is needed because the downturn in the economy and restraints on the type of investment it can make since the new rules announced by the Government in December.

The Agency move is being supported by the Scottish Economic Planning Department which exercises the functions of the Department of Industry in Scotland.

Mr. Lewis Robertson, the Agency's chief executive, told a meeting of the House of Commons Public Accounts Committee last night that the SDA had to refrain from offering finance where private sector funds were available which limited the area of new investment.

However, the Agency was also being encouraged to disinvest in stronger companies capable of providing a strong rate of return.

This made the SDA's task a great deal more difficult and it was now necessary to give consideration to the revision of financial targets in the light of the new guidelines.

The statement to the PAC follows and confirms the more flexible approach on the rate of return on capital employed announced at the time of the new guidelines.

Last year the SDA investments had a loss of £11m on a turnover of £22m. The Agency has never achieved the 15 per cent rate of return required in its former guidelines.

The Agency has a controlling interest in five subsidiaries, 31 of which were in the red last year. Control of one company was sold last month for an undisclosed sum. Agency officials have argued that this is a necessary risk for it to do its job.

Tory funds amendment defeated

By John Hunt, Parliamentary Correspondent

A LABOUR proposal to tighten up the law on donations which companies make to Conservative Party funds would be an "extension of private liberty", Mr. John Smith, the Shadow Trade Secretary, told the Commons last night.

Speaking from the Opposition front bench, he moved an amendment to the Companies Bill stipulating that any company donation of a political character should be made only out of a special political fund. The purpose was to bring such contributions under some form of legal regulation. This, he argued, would put companies in the same position as trade unions when they made donations to the political parties.

The amendment was defeated by a Government majority of 53 (170-117). Mr. Smith pointed out that under Section 19 of the 1987 Companies Act, companies were obliged to disclose any political contribution in excess of £50. This, he said, has led to some

Prior's warning on reforms

By Philip Rawstorne

MR. JAMES PRIOR, Employment Secretary, yesterday warned the unions that his industrial relations reforms were the last chance to secure "reasonable and civilised" changes in the law.

Speaking at a Press Gallery lunch at the Commons, he stoutly defended his "softly, softly" approach on the issue.

But he later referred to "the knives coming at me from all directions".

Mr. Prior said that there was no basic disagreement in the Government over what needed to be done in the industrial relations field. "But there is a difference sometimes of emphasis, sometimes of the speed at which this can be accomplished."

A better balance had to be established between unions and management, Mr. Prior said. "I am trying to move with the maximum amount of consent... to carry people with me as far as possible."

"If we can keep the proposals

fair and acceptable to the vast majority of people, I think we can have some changes when the law comes in of it being accepted and allowed to work."

Mr. Prior said it was easy to adopt extreme positions on the question of trade union immunities; and it was inevitable that there should have been some impatience with the speed at which the Government measures were being introduced.

"But I do not believe this time any Government of any party could afford to get these measures wrong," he declared.

He had never believed that progress could be made in industrial relations by "shouting with a loud voice."

It took "rather more courage" to go slowly, Mr. Prior said. "But it is better to go a little more slowly and not quite as far if it means we can get these measures to stick."

"Then I think we can show to the unions, workers and management that here is a

better way of working out industrial relations than we have had for the last few years."

Mr. Prior said that he hoped the unions would give the new law a fair chance and seek to operate it.

"This is about the last time Britain is going to have the opportunity of placing reasonable, civilised changes in industrial relations on the statute book," he asserted.

Mr. Prior said that there was little prospect of success for Britain as a major industrial country if the reforms in industrial relations failed.

"I believe that is the verdict other countries are bound to make of our industrial future," he said.

The unfair balance in industry had been one of the reasons why Governments had to resort in the past to incomes policies of one kind or another, he said.

"I hope very much that we can avoid taking any action on incomes policy," Mr. Prior declared. "We shall do far

better as a nation if we concentrate on getting industrial relations right rather than going down that other road."



James Prior

Thatcher calls for an end to illusions

By Richard Evans, Lobby Editor

MRS. THATCHER emphasised the need for economic realities to be accepted and for the barriers of the State to be rolled back, in a restatement of her political philosophy last night.

The Prime Minister's message in the first Airey Neave memorial lecture was that for years some people had harboured illusions preventing Britain from facing the realities of the world.

"It is time we abandoned them so that we can tackle our problems, and Government and people both have a part to play," she declared.

Among the illusions which she believed had handicapped Britain, and which the Government was determined to dispel, were:

That the Government could be a universal provider and yet society would still say free and prosperous;

That the Government could print money and yet the nation would still have sound money;

That every loss could be covered by a subsidy;

That the link could be broken between reward and effort, and that effort would still be achieved;

That basic economic laws could somehow be suspended because we were British.

The most important tasks facing the Government in her view were still keeping the growth in the amount of money in line with the growth in the amount of goods and services.

"After years of printing too much money, to which the economy has become addicted, this will take time but it must be done."

But it was not only the total amount of money that mattered, Mrs. Thatcher argued. It was how that money was distributed between the public sector, which produced little real wealth, and industry and commerce, the mainstays of the economy.

There was no doubt that at present too much money was being spent on the public sector, and it followed that he Government's second task was to reduce state spending so that more resources could be invested in industry and commerce.

In the past too much money spent by the Government had gone to support industries which had made and were continuing to make heavy losses.

The Prime Minister claimed there was widespread relief among management and wage earners that the potential of Britain was now matched by the resolve of the Government.

"This was Airey Neave's dream, of a people not dependent on Government but a people exercising initiative independently of Government."

Nominations for candidates close on April 9.

Sales staff incentives questioned

MR. GWILYM ROBERTS (Lab. Cannock), yesterday called for an investigation into the practice of some manufacturers and wholesalers offering financial incentives to shop assistants to sell their products rather than those of their competitors.

"There may well be a case for making this illegal," Mr. Roberts said. He has tabled a Commons question to Mrs. Sally Oppenheim, Consumer Affairs Minister, urging her to consider this course.

Mr. Roberts said: "This practice may well operate against the interests of consumers. If shop assistants realise they will receive five times as much commission for selling one particular brand as opposed to a rival one, it may cloud their judgment, to say the least, on what they recommend to the consumer."

The Government should at least look into whether this does work against consumer interests and act accordingly."

LABOUR

Lloyds Bank managers win differentials award

By Nick Garnett, Labour Staff

MANAGERS AT Lloyds Bank have been made a substantial arbitration award which will have a major impact on pay negotiations, due to begin later this month, for the 200,000 staff in the principal English clearing banks.

The award follows a claim from the staff association at Lloyds to have the differentials between managers and clerical staff pay restored to 1975 levels.

The bank and the staff association were last night discussing the value of the award, which was made by Professor George Thompson, and is based on a formula relating 1975 pay ratios to those applying now. The award is thought to have backdated the rises to last July. On one calculation, the in-

creases range from between 1.8 and 3.4 per cent for junior managers, up to between 6.6 and 12.1 per cent for the highest grade covered by the award. It was not certain last night, however, if these are the actual percentage figures which will be agreed between the bank and the staff association.

Initially, the staff association and the management produced different figures on the basis of the formula.

Last year, managers at the clearing banks received salary increases of 19.5 per cent, more than 2 per cent of which was consolidation of a pay supplement.

The managerial structure at Lloyds is considerably different to that of the other banks.

The five cleaners will be looking carefully at the implications of the award, partly because of competing claims from the Banking, Insurance and Finance Union, and from the staff associations at Lloyds, Barclays and National Westminster.

The banking union has submitted a general 25 per cent claim, but is seeking increases of marginally more than 30 per cent for some lower paid staff.

The staff associations have tabled a similar claim of 20 to 25 per cent for clerical grades 1 to 4 and 30 per cent for managerial staff.

The banks, which negotiate centrally, are therefore faced with claims which have conflicting aims on the issue of differentials.

Metal Box urged to vary tinplate sources

By Robin Reeves, Welsh Correspondent

THE METAL Box Company is coming under pressure from customers, as a result of the steel strike, to reduce its dependence on the British Steel Corporation for tinplate supplies.

Metal Box normally buys 90 per cent of its requirements for can production from BSC. Annual purchases total nearly 1m tonnes, almost half BSC's tinplate production.

A switch to imported supplies—BSC is the sole UK tinplate producer—would be a major blow to South Wales which manufactures all BSC's tinplate at Ebbw Vale, Trostre and Belinfyre. It would increase the redundancies already planned in the Welsh steel industry.

Metal Box has been forced to lay off workers at several plants as a result of the strike, and in South Wales its Neath plant, which makes can ends, has been heavily picketed.

BSC says 160,000 tonnes of tinplate production have been lost since the strike started two months ago and "irreparable damage has already been done to what was a profitable and comparatively secure business."

The corporation's tinplate group says much export business has already been taken

over by European, Japanese and American competitors. "Tinplate export reached 20 per cent of total production in 1979 and we had hoped to do even better in 1980," it said.

The group denied that the strike would bring food shortages. It would result only in a shortage of cans, thereby increasing sales of imported canned foods.

Appealing to the tinplate workers to support its request for a ballot on the steel pay offer, the group added that a continuing strike would mean a long-term reduction in demand for tinplate and higher sales of other packaging materials.

"Business lost permanently to other packaging will mean employment lost permanently. To continue the strike and destroy a thriving tinplate industry is nothing short of suicidal," it warned.

Manufacturing output has been 3.5 per cent lower than it otherwise would have been since the steel strike began, Mr. John Biffen, Chief Secretary to the Treasury, said last night. This was largely because of lost production in the steel industry itself. The strike was costing the BSC £10m a week.

Private sector steel production resumed

By Maurice Samuelson

MOST of the private steel industry was back in production yesterday as workers took advantage of the steel union's decision not to penalise non-strikers there.

With only a few private companies, mainly in the West Midlands, still not working, the British Independent Steel Producers' Association said the private-sector strike had "virtually collapsed" after costing about £35m.

The Iron and Steel Trades Confederation called out the private sector in the fourth week of the national strike,

now nearing its tenth week. Of the private sector's 65,000 workers some 18,000 belong to the ISTC.

In Sheffield the large companies, Firth, Brown, Lee, Steel Strip, Hadfield, Osborn Steels, and Edgar Allen were all working yesterday.

More than half the private plants in the West Midlands were open. At Darlington and Simpson rolling mills, the North-East's biggest private steel company, staff voted overwhelmingly to return to work.

BP drivers' efficiency payment consolidated

By Nick Garnett, Labour Staff

BP HAS agreed to consolidate into one large part of the efficiency pay supplement negotiated for its tanker drivers and other distribution workers last year.

The efficiency scheme was devised to link payments to different performance targets, which were fixed by agreement with the Transport and General Workers Union for each depot and for each group of workers.

The deal gave maximum payments of £7.60, and involved manning reductions, a reduced lorry fleet, and higher working speeds.

Management has now agreed to consolidate £420 of the efficiency supplement, lifting the basic to £98.20—£6 higher than at most other oil companies, partly because the BP basic rate

was already £2 higher. The consolidated rate will be used for calculating shift and overtime payments.

BP hopes to negotiate a new productivity deal with its distribution manual workers in April. This would be in line with negotiations at other major oil companies, including Esso.

The Transport and General Workers' Union said yesterday the long-term aim of the Government's employment legislation, despite Ministerial assurances to the contrary, was to stop strikes being effective.

The union said that, whatever some members of the Government might say, the Conservatives wanted to make solidarity not just a "dirty word" but also legally liable.

Communist likely to win BL post

By Arthur Smith, Midlands Correspondent

BL CARS' senior shop stewards at Longbridge, Birmingham, were last night expected to elect Mr. Jack Adams, a Communist, as convenor to replace the dismissed Mr. Derek Robinson.

Mr. Adams has already stressed that union leadership at Longbridge is collective and the departure of Mr. Robinson will not change the shop stewards' stance.

Mr. Adams was cautioned by the management for putting his name to the decision arguing against the company's rationalisation plan that prompted the dismissal of Mr. Robinson.

The overwhelming rejection by the 18,000 Longbridge manual workers of the union call for an official strike in protest at Mr. Robinson's dismissal has undermined the shop stewards' rationalisation plan that prompted the dismissal of Mr. Robinson.

But BL Cars faces a crucial test at Longbridge in implementing new working practices. The highly automated assembly line for the Mini Metro, to be launched in October, requires different production methods. Early introduction of these is essential.

The election of Mr. Adams, a Transport and General Workers' Union steward, would mean the loss of an important position in BL by the Amalgamated Union of Engineering Workers.

Mr. Robinson, though a member of the engineering union, gained the top job five years ago because of his authority as the natural successor to Mr. Dick Etheridge, the convenor for the previous 30 years.

The TGWU has dominated membership at Longbridge since it amalgamated some years ago with the National Union of Vehicle Builders, and so has the voting power in electing the senior officials.

Mr. Robinson has been replaced as the senior engineering union steward by Mr. Brian Chambers, an experienced union member who was once the full-time district official covering the Longbridge factory.

There was a suggestion last night that Mr. Chambers might be put forward for the job as convenor, but his election seemed unlikely.

Airfix to seek possession order

AIRFIX INDUSTRIES will apply to the High Court in Liverpool tomorrow for an order for possession of the Meccano plant in the city, occupied by workers since it was closed on November 30.

Summonses were served yesterday on 19 people, including the shop stewards' committee and Mr. Mike Egan, district officer of the General and Municipal Workers' Union.

Entry to the plant was refused, so the writ was mailed to the door and the summonses pushed under it.

One of the stewards said later that some of those named on the summonses were no longer taking part in the occupation.

Strike hits London buses

COMMUTERS' journeys to work yesterday were disrupted by a one-hour bus-crew strike.

Staff at 48 London Transport garages joined the stoppage over the return to work of a foreman at the Chalk Farm depot.

London Transport said: "About 300 routes all over the capital were affected by the strike, with 70 per cent of services cut."

Nearly 5,000 staff, members of the Transport and General Workers' Union, took part in the action.

One driver said the crews had no confidence in the engineering supervisor, Mr. Mick Mundy. Mr. Steve Day, acting TGWU delegate at Chalk Farm, said staff were not satisfied

with the condition of some of course from which he returned yesterday.

Mr. Day claimed Mr. Mundy was "not very fussy" about the condition in which buses were sent out.

Industrial action which would have brought chaos to British Rail's Eastern region yesterday was called off.

Two hundred guards based at Kings Cross station, London, planned to protest against the use of trains wired for radio communications.

They feared this was a first step towards solo operation which could lead to redundancies said British Rail.

After a 21-hour meeting with management, the staff agreed to work normally. Services were disrupted while the meeting took place.

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

● ELECTRONICS

Cheaper to make micros in U.S.

DURING the course of a recent introduction in London by Nascom of its latest all-U.K. designed microprocessor, System 80, managing director John Marshall made the revelation that in his case—in, he suspects, many others, too—it is cheaper to have complete circuit board assemblies, and even the naked boards themselves, manufactured in California rather than in the UK.

In the case of naked boards he claims it can be up to 60 per cent cheaper to have them made in the U.S. so that even after they are flown in to the UK they are still less expensive. He believes a prime reason is the higher yields of U.S. manufacturers; but it is evident that they benefit from large throughputs.

But where the insertion and soldering of components is concerned, and the testing of completed boards, Marshall complains bitterly that the import duty on active components is 17 per cent while that on assembled boards is only 5.8 per cent, since the item is then rated as a "computer part".

Given in addition that modern insertion and testing is more commonplace in the U.S., cutting costs, Marshall concludes that there is no financial sense in importing (or buying imported) components and putting them on to boards in Britain. It is 10 to 15 per cent cheaper overall he finds, to contract out assembly to California, 8,000 miles away, even after taking air freight costs into account.

This is all the more unfortunate because the new product, System 80, promises to be every bit as successful as Nascom's earlier offerings which were mainly computer boards and kits for the home constructor

and hobbyist. Sales of boards for the Nascom 1 system, introduced when the company started in 1977, have now topped 15,000 and for Nascom 2, only put on the market in the autumn of last year, the figure has reached 3,000.

With the new offering, the company is moving away from being just a hardware manufacturing house selling its products through distributors, to a budding computer company that soon will also be offering software support to its customers.

Sales will continue to be through distributors in the main, but the company expects an increasing proportion of its products to find their way into industry and into genuine "home computing" rather than being sold only to hobbyists. The figure for industrial use may already have reached 50 per cent.

Nascom claims that the System 80 is the most flexible eight bit offering on the market, with availability in kit, board and system form. Peripherals include a small impact matrix printer and, within a month or two, a double sided double density disc drive from Siemens. Even this can be bought as parts and assembled if desired, to cut the costs, and each drive will provide 280 kilobytes.

The hardware—though it can be plugged into a cabinet which also houses the keyboard—include CPU, dynamic random access memory, disc controller, character generator, colour generator for use with TV display, and input-output. Starting cost which includes CPU, keyboard, 32k of RAM and the housing is only £505. The saddening thought is that if the machine were made in the UK it would cost a good deal more. **GEORGE CHARLISH**

In the electronics and data processing industry.

The 650-page, 2 volume report costs £150. Details from Infotech, Nicholson House, Maidenhead, UK (0493 39101) or from Auerbach Publishers Inc., 6560 North Park Drive, Pennsylvania, New Jersey 08109, USA.

● WOODWORKING

Smooth seat ensured

AN IMPROVED German-made machine for the automatic sanding of concave or convex workpieces (such as chair seats) is being marketed by Arpal (Engineers), Abford House, Wilton Road, London SW1V 1LT.

The machine is called the FFA 2-B and it has two sanding units and elastic pressure beams which effect a level sanding of the surface of the shaped workpiece. One of the sanding belts is used for sanding the depression and the other for the flat surfaces. Both sanding belts are continuously cleaned by an in-built belt blasting device.

A scanning system ensures that the pressure beams are adjusted and adapted precisely to the surface shapes to be sanded.

● COMPUTERS

Software is simple

LATEST business minicomputer system from BCL is the Molecular 80 which makes use of a software development system called Simple allowing, it is claimed, even the computer novice to write programs in an English-like language.

The basic model is provided with one visual display unit with keyboard, a matrix printer, high capacity exchangeable discs and a mini CPU. Extra discs, VDUs, printers or remote terminals can be added if the workload increases.

BCL will be supplying a range of commercially oriented application packages, the bases of which have already been tried and tested on other computers using Simple.

Packages include accounting, production control, word processing, payroll and management reporting.

Simple has only 10 basic commands, all in normal English, so that program development can be undertaken by accountants and industrial managers.

More from Business Computers (Systems), Theobald Street, Borehamwood, Herts (01-207 3344).

Easy-to-use package

BESPOKE is a general accounting package to provide complete sales, purchase, payroll, invoicing and stock control.

A product of the combined strengths of DATA 100 and IAT Gemini, its constituents may be implemented separately or as a series of "building blocks." The user can therefore employ some or all of the constituents, or they can be added one by one. Also, the software package can run on all models in DATA 100's 400 Series of business computers. Both hardware and software capabilities of Bespoke can grow as the user expands.

Simplicity results from a conversational method of use. Keying-in information does not require specialised knowledge; requests are made in plain English, as are the prompts that lead the user through operation of the system.

Data 100, Arden Grove, Harpenden, Herts. 05827 631161.

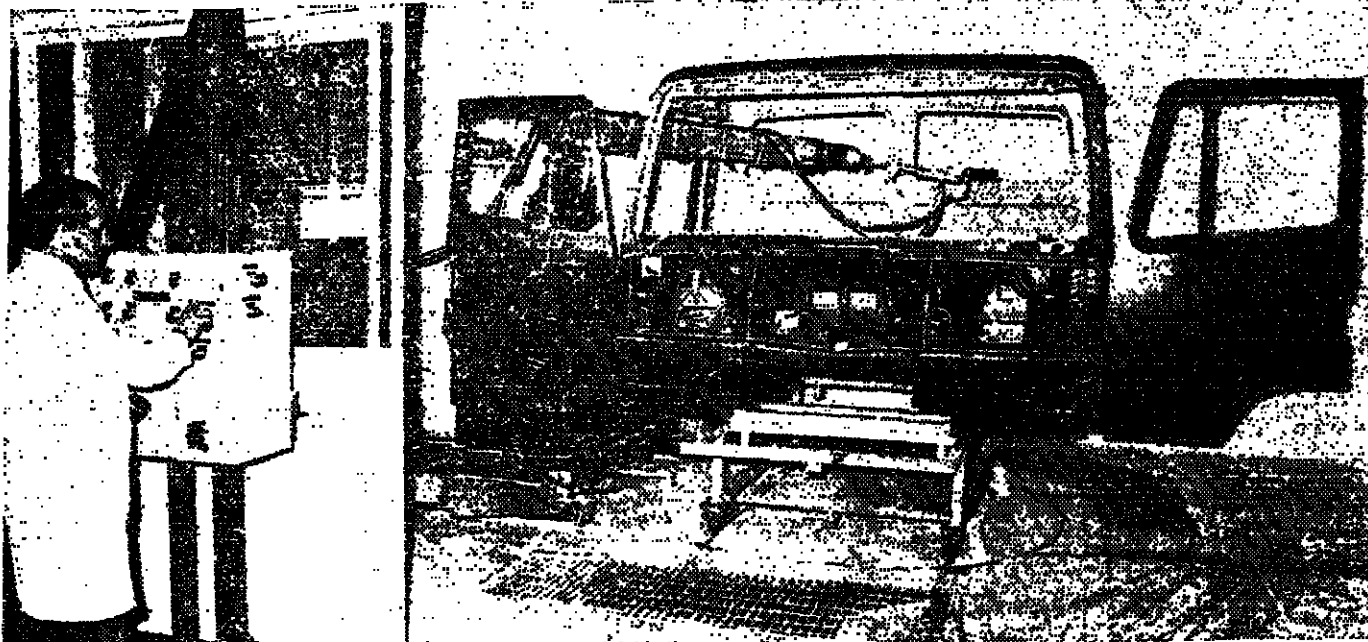
● CATERING

Hot or cold drink vendor

HIGH CAPACITY model vending machines for large users offer a choice of eight different hot or cold drinks, with a capacity of 480 cups, and have been introduced by Klix, Four Square Catering and Vending, Ajax Avenue, Slough, Berks (75 32151).

Machine has been developed on the "in-cup" principle—plastic cups are pre-filled with 13 different drink flavours and supplied in foil wrapped capsules of 20. Advantage of the system is that with the ingredients already in the cup, says the company, drink quality is guaranteed and minimum of moving parts is required within the machine so cutting down the number of breakdowns. Loading of capsules is said to take only a few minutes.

Called the System 5000, it has push button drink selection, is of all steel construction, available in white or beige and, for security, has twin locks and lockable cash box.



Cabs for the new Leyland T45 range of commercial vehicles being launched today are being treated by this paint-spraying robot at the Coventry works of Motor Panels. The installation is part of a £1m investment programme by the company. The company is one of Europe's largest independent commercial vehicle cab manufacturers and the new automatic paint equipment will enable at least 90 per cent coverage of the interior surface to be obtained, leaving the remainder of the finishing coat to be done manually when the exterior is sprayed.

● HEATING

Gets the best out of boilers

NEW FROM Westinghouse Electric is a system based on oxygen analysis of flue gases and microprocessor control which will allow precise control of air/fuel ratios so as to optimise combustion efficiency in boiler installations.

The company's probe oxygen analyser is used, based on a zirconium oxide cell which measures oxygen concentration; feedback is virtually instantaneous.

The microprocessor continuously computes and maintains the optimum air/fuel ratio and at the same time monitors most of the key parameters that might effect combustion. For example, as the boiler ages or fuel and/or air quality changes, leading to drift of the originally set ratio, the micro will automatically bring it back to the required figure.

Manual settings are made on

thumbwheels and monitored parameters are displayed in percentages or in engineering terms.

The control unit also provides a print-out of oxygen content together with time of day and other quantities on a small printer, but a chart recorder can be connected to show trends.

More from Bury Mead Road, Hitchin, Herts SG5 1RT (0463 55321).



This ultrasonic "torch" has been developed at Harwell to allow divers to make rapid inspections of welds. It is cable-connected to the surface where a display shows the weld

Fast underwater weld test

AN ULTRASONIC torch developed at Harwell under a programme sponsored by the Department of Energy offers a rapid and economic method for the inspection of the many hundreds of feet of welds that now exist in the underwater zones of offshore structures.

The device looks rather like a small, hand-held searchlight with a front face about eight inches across but with legs extending from the perimeter to allow the unit to be "sat on" and located at a fixed distance from the metal surface.

Contained within the housing is an ultrasonic projector which emits a thin pencil beam which

is rotated so as to lie in the surface of a cone. While rotating, the beam is pulsed in customary "radar" fashion.

In addition, however, the angle of the axis of the cone is inclined so that the energy on striking the surface is refracted along and within the metal towards the weld behind which the torch is held.

Reflected signals from the weld travel back in the opposite direction and along the same path; they are detected in the torch and passed along an umbilical to the surface. Within the torch the transducers are gimbal mounted and position sensors incorporated into a

closed loop servo system ensure that the angle of the cone axis is precisely maintained.

The practical advantage of the system is that the diver no longer has to concern himself with exact positioning and does not have to make painstaking manual scans. Much more rapid operation is possible even in deep water.

Signal processing and display equipment on the parent vessel or platform produce a picture similar to a plan position scan in radar. A straight line weld is seen as such on the screen, bright portions indicating flaws.

More from Building 329, AERA Harwell, Didcot, Oxon (0235 24141).

LAING
make ideas take shape

● PROCESSING

Sorts the aggregates

DESIGNED FOR the sorting of mineral aggregates in the quarry and mining industries is a new series of mobile screening units to be shown at Solihull '80 (national solids handling exhibition) at Harrogate, March 31-April 2.

Units comprise a range of four all-electric machines each fitted with a different size screen that gives two product sizes and a reject.

A large-capacity machine, the unit is said to be simple, inexpensive and uncluttered in design (due to its rectangular structural sections) and is most suitable for handling crushed stone and the coarser grade of aggregates, such as quarry limestone, slag, sand and gravel. Further from Alton Engineering, PO Box 4, Ure Bank, Ripon, North Yorks (0768 4351).

● HANDLING

Unloading is speeded

RECEIVING and recording bulk materials delivered by rail has been turned into a highly automated operation by W. and T. Avery with a load-cell weighing bridge with an open superstructure between its weigh rails, allowing flowing materials to be unloaded directly from bottom-discharge wagons through the bridge itself and on to an underground conveyor.

Each incoming wagon can be gross weighed, unloaded, and tare weighed in an uninterrupted operation, without moving the load from the weighing bridge. Thus, there is no need for separate gross and tare bridges. Wagons do not have to be uncoupled, as they do with tippler unloading and a single supervisor can look after all wagon marshalling without trackside help.

Two of the systems, both of 60 tonnes capacity, have been ordered already by the CRGB for weighing coal deliveries to Carrington power station. W. and T. Avery, Smethwick, Warley, West Midlands, B66 2LP. 021 558 1112.

Will carry powders

PROMISING TO be the most economical and efficient carriers of powdered materials available in the UK is a new range of flight in tube screw conveyors with over 250 varieties of size, power and spread, says Portasilo, Huntingdon, York (0804 24572).

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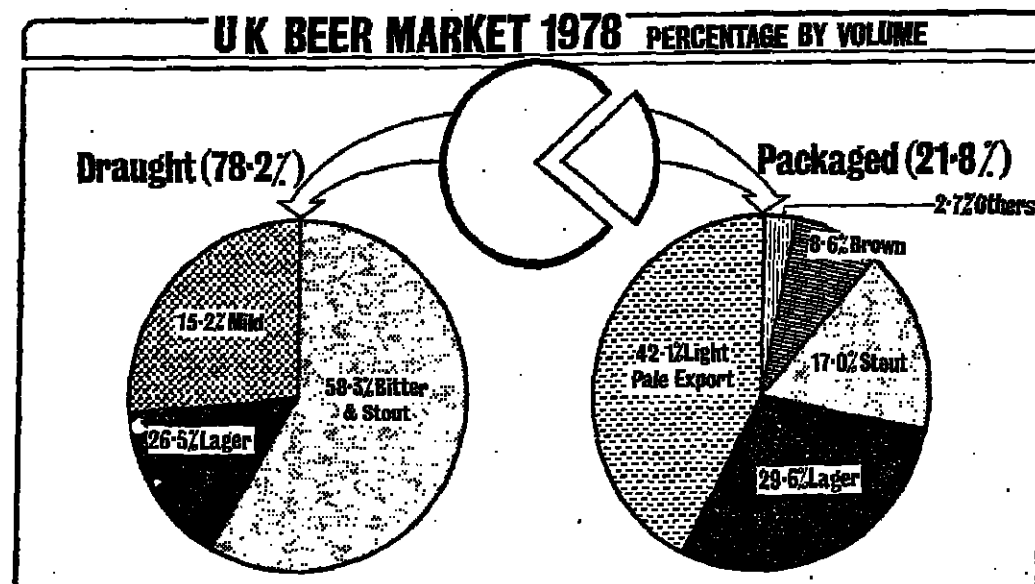
هكزان الذئبل

FINANCIAL TIMES SURVEY

Tuesday March 4 1980

Brewing Industry

Brewers, already working to tight margins, are concerned about the possible effects of a Budget price rise. However, they have a runaway success in the sales of lager and have begun a £1.5bn three-year programme to modernise breweries and improve public houses.



Cost of workers' pint at stake

By David Churchill
Consumer Affairs Correspondent

THE BIG question facing the brewing industry this month is whether the Chancellor of the Exchequer will decide in his Budget to increase the duty on beer. The consensus of opinion within the industry is that he will increase it—for the first time in three years—and some prudent brewers have already made allowance for a 2p to 3p duty increase.

Last year, however, the expected increase in duty failed to materialise, probably because it would have been unpopular for a Labour Government in an election year. But this year a Conservative Chancellor is likely to have no such scruples and, no doubt, would have considerable support from the Conservative Party's grass roots for increasing the cost of the "working man's pint".

While the brewing industry itself was geared up last year to react sharply to a duty

increase, this year the reaction to any rise should be far more muted.

A year ago the brewing industry was feeling extremely sensitive to any form of Government intervention since it considered that the industry was fast becoming a political football. During the 1970s there were a number of investigations and developments, including a Monopolies and Mergers Commission study, one main Price Commission review of the whole sector and three individual investigations of brewery companies.

In addition, the brewers have twice had to agree to "voluntarily" exchanging their public houses with each other to increase competition.

Although the new Competition Bill could pose a threat for some brewers—any anti-competitive practice which restricts trade can be investigated by the Monopolies Commission—the brewing industry hopes that the early 1980s at least will be free from the sort of interference experienced throughout the last decade.

An increase in duty, therefore, will not antagonise the brewing industry so long as it is the only form of Government intervention in the 1980s.

But even if the Government largely stays away from the brewing business, the brewers have problems enough in other areas.

In the main these problems stem from the fluctuations in demand for beer and the rising cost of producing and distributing it.

In addition, the traditional retail outlet for beer, the public house, is facing stiff competition not only from beer bought from supermarkets but also from the rapid growth of drinking clubs.

Moreover, the social problems intensified by alcohol are also threatening to affect the industry since, if a strong temperance lobby emerges, sales could be hit sharply.

The key to success in brewing lies very much in increasing volume sales on a low margin while at the same time keeping tight control over costs.

Preferences

However, the problem with stimulating demand for beer is that despite all the advertising and study of tastes, consumer preferences and demography, the level of sales is largely determined by the weather. "The beer trade always does well when there are prolonged sunny spells and last year there were practically none," the Brewers' Society points out.

This meant that the overall increase in the beer market during 1979 was only up by 1.8 per cent on the previous year. This was broadly similar to that in 1978 and 1976 and was appreciably better than in 1977 when there was a decline of 0.6 per cent.

Even so, the UK beer market last year still amounted to 42.4m barrels (called bulk barrels in the trade)—which represented 12.2bn pints a year, or 33.4m pints a day.

But while the weather prob-

ably is the key short-term determinant influencing demand for beer, there are other factors at work.

In the past, demand for beer has been largely resistant to price increases. Regular drinkers grumble, but usually pay up and do not restrict their consumption. But with the recent hefty increases pushed through to the pubs by the brewers—up to 6p per pint in some cases plus the prospect of another rise after the Budget—then the regular beer drinker who consumes 20 or more pints per week may decide to cut back. Even a drop of one pint by a 20 pints a week drinker is a 5 per cent fall in consumption among this important group.

However, in the event of a general increase in drink prices the beer market may also benefit from drinkers "trading down" from the more expensive spirits to beer, as their real disposable incomes are reduced.

Of greater relevance, perhaps, to the future state of demand are the changes in population and consumer preferences. The recent Jordans survey on the brewing industry pointed out that "the above average growth seen in the population in the 15 to 29 age group has helped consumption in the past." Jordans further point out that this section of the population will have risen by 3.8 per cent in the five years up to 1981, compared with an 0.2 per cent fall in the total population.

It is without doubt the impact of young people and women drinkers that has had the great-

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est new impact on beer sales in the 1970s. These two groups in particular have created the phenomenal growth of lager sales in the UK.

Sir Derrick Holden-Brown, chairman of the Brewers' Society, pointed out recently the threat that the lager boom had posed to the British brewing industry. "Had we failed to recognise the shift in consumer taste," he says, "a high proportion of the 10m plus a day of lager sold would now be foreign-produced, imported at great cost to the beer drinker and at considerable consequence to the balance of payments."

Available rate

The Brewers' Society forecasts, based on the available demographic data, show that beer sales will expand at a "reasonable rate" throughout the 1980s so that by 1990 sales should exceed 50m bulk barrels.

This would represent a 9m bulk barrels increase over the decade, a similar figure to that during the 1970s.

However, the growth rate will be just under 2 per cent, which is less than the 2½ per cent average growth over the past two decades.

The Society has revised its previous forecast for the current year downwards to 43.6m bulk barrels to take account of the general economic conditions and in anticipation of some initial resistance by consumers to higher prices. "We have assumed that next summer will, at least, be average and therefore somewhat brighter than in the past two years, and that we shall recoup any trade lost in the early part of the year," Sir Derrick says.

Apart from the level of demand, the brewers' main worry in the 1980s will be soaring costs, of raw materials, labour, energy, and distribution.

This concern over costs is likely to be of great interest to the many thousands of exhibitors and visitors to the Brewex '80 exhibition at the National Exhibition Centre, Birmingham, later this month. Brewex is the main UK event for the brewing, bottling, and allied trades.

To help meet the challenge of rising costs, the brewing industry this year has earmarked about half the £500m investment planned for creating new brewery plant and increasing distribution efficiency. The balance of the investment will go into the retail trade, mostly

on the building and renovation of pubs. In 1981 and 1982, an increasing proportion of brewers' investment will go to the retail end of the trade.

This reflects the brewers' concern that competition from the take-home trade and clubs is hitting the traditional outlets. And since profit margins from both take-home outlets and clubs are believed to be less than from the pub trade, the growth in these areas has put a damper on brewery profits. The threat to the traditional pub has forced the National Union of Licensed Victuallers to seek a meeting with the Home Secretary to press for the restrictions on opening hours and profitability with which pubs must comply to be applied to clubs.

Premier place

Even so, market research by the Brewers' Society has shown that the pub still retains its premier place as Britain's most popular place of entertainment outside the home.

The problems facing the industry have not prevented the major brewers from becoming some of the largest advertisers in the country. In 1978, press and television advertising alone—excluding posters—amounted to nearly £22m, with that figure estimated to have been comfortably exceeded last year. Bass and Guinness, in that order, were the big two advertisers in 1978 but the positions are understood to have been reversed last year.

The major change in beer

advertising in recent years has been the switch from the promotion of key beers to equally strong support for the new lagers. The importance of lager in the total advertising budget is reflected in the emphasis towards summer promotion. Almost two thirds of the industry's beer advertising is spent between April and September.

Even without heavy advertising, one of the main shifts in the brewing business in the 1970s was the growth of the so-called real ale movement, spearheaded by the Campaign for Real Ale. Although this has not totally upset the beer market—most drinkers still buy modern draught beers—it did force the big brewers to rethink their marketing strategies and has shown just what a dedicated consumer lobby can achieve.

Sir Derrick Holden-Brown, however, sums up the 1970s in a different way: "Brewers have been held in their research, in their response to changes in customer demand, in their capital investment, and in their deliberate decisions to keep their books balanced."

The outcome, he says, has been modest but with consistent volume growth over a long period. "This has provided both the brewing industry and the retail trade with a degree of stability that compares more favourably with much of the rest of the British industry," he states. "It also gives us a base from which we are able to continue to project growth."

SO YOU THOUGHT THERE WERE ONLY SEVEN BREWERIES LEFT? WE TWENTY-FIVE SAY YOU ARE WRONG!

We do not normally advertise our presence in the national press, but today is an exception; we thought you should be made aware that there are still a number of wholly independent brewers who are proud to uphold their long tradition of brewing English ale, and of providing a personal service.

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Tel: 0524 63773.

Beers: Bitter, Extra
Special Bitter, Mild.

J W LEE & CO. (BREWERS) LTD.,
Green Gate Brewery,
Middleton Junction,
Manchester.
M24 2AZ
Tel: 061-643 2487

Beers: Lees Bitter,
Lees Mild,
Lees Draught Lager,
Noonaker Strong Ale,
Schabus Lager,
Archer Stout.

EVERARDS BREWERY LTD.,
Tiger Brewery,
29 Castle Street,
Telford.
LE1 5AG
Tel: 0533-56951

Beers: Old Original Tiger
Bitter, Beacon Bitter,
Burton Mild, Saline Lager.

THE BUCK MORTON BREWERY CO. LTD.,
The Brewery,
Buck Morton,
Salisbury.
WILT
Tel: 0608 737220

Beers: Buck Morton Best Bitter,
Buck Morton Mild,
Jackpot Pale Ale,
Buck Ale Saline Strong
Ale.

MORLAND & CO. LTD.,
Abingdon-on-Thames,
Oxfordshire.
Tel: 0235 20770

Beers: Cask Conditioned
Draught Beer, Old
Speckled Beer.

DEVENTER REBURN BREWERY LTD.,
The Brewery,
Weymouth,
Dorset.
DT4 8P
Tel: 03057-74511

Beers: Weymouth Best Bitter,
Devenish Bitter,
XXX Mild, Bitter,
Viking Full Strength Lager.

WIMP & WOODHOUSE LTD.,
The Brewery,
Sheffield.
S1 2LH
Tel: 0225 52141

Beers: Wadger Bitter,
Best Bitter, Bock Lager,
Bock Golden Lager,
Wadger Lager.

BODDINGTONS' BREWERY LTD.,
Strongways Brewery,
Bodlington,
HMO 2SE
Tel: 061-831 7881

Beers: Boddingtons' Bitter,
Boddingtons' Mild,
Boddingtons' Strong Ale

RYDES' AVAL BREWERY LTD.,
45 West Lane West,
Manchester.
M15 5PW
Tel: 061-226 1317

Beers: Rydes' Mild,
Rydes' Bitter,
Rydes' Aval Ale,
Rydes' Draught
Lager.

J Y SIMPKINS & SON LTD.,
Dennis Brewery,
Bratton Lane,
Bratton, Wilt.
West Midlands.
Tel: 0384 77576

Beers: Bitter, Mild,
Draught, Bottled Old Ale
(winter months),
Bitter, Bottled Old Ale
& 5 gallon Polykests.

MORRELL'S BREWERY LTD.,
The Lion Brewery,
Oxford.
OX1 1LA
Tel: 0865 42013

Beers: Best Bitter,
Variety Bitter,
Oxford Light Ale,
College Ale, Celebration
Ale, Castle Ale.

GRIND, NEW & CO. LTD.,
The Anchor Brewery,
Salisbury.
Wilt.
Tel: 0722 29244

Beers: The Bishop's Tippet,
Saxon Special, Chairman's
Choice, Anchor Best Bitter,
Bine Keg, SFA, Super
Mild and in traditional
draught The Bishop's Tippet and
Preston Bitter.

DEVENTER REBURN BREWERY LTD.,
The Brewery,
Rudrath,
Cornwall.
TR15 2HA
Tel: 0209-213551

Beers: Cornish Best Bitter,
Devenish Bitter,
XXX Mild, Saxon Bitter,
Viking Full Strength Lager

T & R THEAKSTON LTD.,
Ascham,
Ripon,
Yorks.
HG4 4DX
Tel: 076 582 544

Beers: Old Peculier,
Theakston's Best Mild.

GEORGE BATEMAN & SON LTD.,
Salom Bridge Brewery,
Mainfleet,
Sheff.
Lincs. PE24 4JZ
Tel: 0754 880317

Beers: Draught XX,
XXXX, Dark Mild.

YARNS & CO. LTD.,
Market Square,
St. Neots, Huntingdon,
Cambs.
PE26 2BR
Tel: 0480 214000

Beers: E.G., XXX Bitter,
Paine's 41, Lunch Light,
Special Mild,
John Bull Home Brew Beer Kits.

W H BRANSPAR & SONS LTD.,
The Brewery,
Bentley-on-Thames,
Oxon
OX9 2BY
Tel: 04912-3636/7

Beers: Mild Ale,
Bitter, Special Bitter,
XXXX and Beehive Eng.
Bottled Weymouth Light
Ale, Holey Brown Ale,
Weymouth Pale Ale, Weymouth
Strong Ale.

SHEPHERD WEAVER LTD.,
Faversham Brewery,
17 Course Street,
Faversham.
ME13 7AX
Tel: 07952 2206

Beers: Bishop's Finger,
Master Brew Bitter,
Abbey Ale, Buckins Lager.

HARVEY & SON (LIMES) LTD.,
Bellogo Wharf Brewery,
6 Cliffe High Street,
Lewes,
Sussex.
Tel: 079 16 71222

Beers: Sussex Bitter,
XXXX Old Ale,
Elizabethton Ale.

T & R THEAKSTON LTD.,
Carlisle Brewery, Bridge Street,
Carlisle.
CA2 5ER
Tel: 0328 24467

Beers: Theakston's Best Bitter

FULLARD & CO. (J B BREWERS) LTD.,
The Brewery,
Roddish Vale,
Stamford.
Tel: 051 477 3717

Beers: Cask Conditioned Beer.

G FURDIE & CO. LTD.,
The Brewery,
Langham, Oakham,
Rutland,
Leicestershire.
Tel: 0572 56911

Beers: Roddies County,
Roddies Bitter

CHARLES WELLS LTD.,
The Brewery,
Bedford, MK40 1QA
Tel: 0234 65100

Beers: Eagle Bitter,
Noggin Keg Bitter,
Killegrew Lager,
Red Brewery Bitter,
Red Stripe Lager.

YOUNG & CO'S BREWERY LTD.,
The Ram Brewery, Mandsworth,
London, SW16 4JD
Tel: 01-870 011

Beers: Bitter, Special Bitter,
Best Mild Ale,
Mistral Bitter, Beacon, Saxon Lager

FULLER, SMITH AND TURNER LTD.,
Griffin Brewery,
Chiswick,
London.
W4 2EP
Tel: 01-994 3692

Beers: Extra Special Bitter (XXX),
London Pride, Bitter and Bock
(dark mild)

GEORGE GALE & CO. LTD.,
The Brewery, Huddersfield,
Yorkshire.
Tel: 0705 594050

Beers: G.S.B. (Borden
Special Bitter) XXX (Bitter)
XXXX (Bitter Brew), Key
Bitter, Key 777, Key Mild
Bottled Light Ale, Champion
Ale, Order Ale, Brown Ale,
Pride Old Ale (Naturally
Conditioned Bitter Wine).

HURF & CO.,
The Brewery, Vinton,
Telford, Shropshire,
Tel: 0983 852153

Beers: VFA Best Bitter,
Mild, Bottled Pale Ale,
Nut Brown,
Golden IPA,
Strong Brown.

Redfearn National Glass supply almost one third of the bottles used by Britain's Brewers and were the first, in collaboration with Theakston's, to launch a Widemouth beer pack in the UK. Redfearn National Glass Ltd., Fishergate, York, YO1 4AD, 0904-51371.

Compiled in conjunction with Hichens, Harrison & Co., 49-44 Broad Street Avenue, London EC2M 1LB, 01-583 5171, members of The Stock Exchange (established in 1803) with a special interest in researching the brewery industry for institutional and private client investors.

BREWING INDUSTRY II

British beer drinkers insist on wide range

IT CAN FAIRLY be said that British beer drinkers are the fussiest in the world. Even though they are only ninth in the world league table of consumption (210.3 pints a head in 1977, compared with West Germany's 261.7) they insist on the widest possible range of beers — mild, bitter, stout and lager, in cask, keg, bottles and cans.

This wide range gives plenty of scope for drinking habits to change and, as we know, the British beer drinker has for more than a decade been voting for more and more lager, which is dealt with in greater detail in another article.

Certainly the brewers are still convinced that there is plenty of scope for growth in lager. But where they are not of one mind is on the future of traditional bitter, which, in the late 1970s, have been regaining some of the substantial ground lost from a decade earlier to keg beers.

Campaign for Real Ale, the beer drinkers' pressure group that must take a lot of the credit for altering the brewers' policies, is convinced that traditional cask bitter will continue to gain a higher share of the market, even though some brewers are basing their strategy on the belief that the growth in this area has levelled off.

CAMRA has designated 1980 as the year for the North East, an area dominated by Scottish and Newcastle Breweries, where beer from the pump is hard to come by.

They are also mindful of the fact that Whitbread, one of the six major groups in the UK, does not produce cask bitter from its principal brewery at Luton, and has started "importing" this type of beer into the London area from its Wethered and Fremelin subsidiaries.

There is a view that most of the gains traditional bitter has made in the past few years has been at the expense of traditional mild, although the Midlands, where the greatest proportion of cask beer is drunk, is still holding firm to its support for mild, in spite of tendencies elsewhere.

But there is a key pointer here. It is noticeable that

brewers' advertising has altered; how the emphasis is less and less on "national advertising" and increasingly on regional beer loyalties. The fact is that, having become more and more national groupings, the major companies are moving now to decentralisation, to organising themselves on a regional basis and allowing local management to assess the local market, and to varying the overall general policies to suit geographical preferences.

The Watney Mann Truman group, Bass and Allied Breweries have been among the leaders in local self-determination. Watneys, once the prime target of CAMRA's attacks over the restriction of choice, now has 14 cask beers available up and down the country, promoted under sold under local names. Regionalisation seems here to stay.

Watney Mann Truman, which is part of Mr. Maxwell Joseph's Grand Metropolitan empire, is also leading a national movement away from plastics and chrome decor in pubs, and back towards wood and pottery. They are spending a lot of money on signwriting—and the signs emphasise traditional and local beers, and the warmth of the welcome inside.

Heavy fall

While there is no sign of a reversal in the progress of the take-home market, from off-licences and supermarkets, which has meant that higher proportion of buying has been carried out by housewives, the proportion of bottled beer drunk in pubs has fallen heavily. The industry now sees the proportion of draught beer to packaged beer as about four to one. In 1971 73.5 per cent of beer sold in the UK was draught, with 26.5 per cent in containers.

At the moment more than 8 per cent is sold in cans—which are favoured by supermarket customers—but the environmental lobby is girding its loins, encouraged by the emphasis on returnability of containers in the United States. The ban on canned beer sales in Denmark, and the ban on ring-

UK BEER CONSUMPTION

Year	Bulk Barrels (millions)
1972	36.1
1973	36.6
1974	39.2
1975	39.1
1976	39.6
1977	40.8
1978	40.9

Source: Brewers' Society

pull cans in Australia, and it is doubtful whether sales of beer in cans are likely to increase in proportion in the UK.

Incidentally, it is interesting to note that the Republic of Ireland is the only other country in the world where more than half the beer sold is draught.

It is worth recalling that back in 1959, 65 per cent of beer sales in the UK were draught, and all of that in cask, and 35 per cent were bottled, and that now, despite the pressure against pressurised beer, only 16 per cent is in cask, and about 13 per cent bottled.

Apart from the general trade confidence that the lager field is still growing (with increases in the types of lager available from each outlet), it would be a very wise man who could forecast the changing pattern of British beer drinking. This perhaps is why regionalisation is the order of the day.

But one trend that is discernible is the decline in premium bitters and stouts, which now have less than 14 per cent of the industry's volume compared with 17 per cent a few years ago. This may well be partly attributable to a growing consciousness about weight, and to the associated phenomenon that drinks which are lighter in colour are more favoured.

It is significant that a considerable amount of beer advertising nowadays is directed to products lower in carbohydrates and the suggestion that you can carry on drinking beer and still stay slim. Since these beers are predominantly in the

lager field, there may be scope for expansion. Or, to put it differently: there may be opportunities for marketing lower-carbohydrate beers that are not lagers. Who knows, maybe even a slimmers' Guinness!

The UK imports more than three times as much beer as it exports — 1,563,000 bulk barrels in 1978 compared with 431,000. But, if the 1,107,200 barrels brought in from the Republic of Ireland are disregarded — and we know what most of that was — there is not a lot of difference between the two figures.

Imports have been falling more substantially than exports though West Germany doubled its penetration of the UK market between 1975 and 1978, accounting for 346,800 barrels — 22 per cent of imported beer.

To the drinking man, a weekly consumption of just over five pints of beer per head of those aged 15 and over may not seem an impressive statistic — but he has to make up for a lot of other people's abstinence. And the fact is that this is an increase of more than a pint a week since the early 1970s. Put another way, average beer consumption has grown by more than 16 per cent from 1970 to 1974, but by only 3.3 per cent between 1975 and 1978.

Since the early 1960s spending on beer has risen roughly in line with consumer incomes, and it now represents just over 4 per cent of total consumer spending. Demand for beer is expected to grow by about 3 per cent a year, which would bring the total volume up to 51m barrels by 1988, although it has stood at just under 41m barrels for the years 1977, 1978 and 1979.

Yet perhaps it all depends on the weather. In a hot July or August consumption is 60 per cent higher than in a cold February or March. So, if the temperature is higher than average for most of the year, thirst will flourish and so should the brewers—if they can produce the right range of beers to satisfy the changeable British drinker.

James French

Lager boom still growing

AS THE lager phenomenon moves into the 1980s, the only two questions that really matter are how far the popularity of lager will continue to grow and which brewers and brands will emerge on top.

Lager now accounts for more than one in four of all pints of beer drunk in Britain, and there are few sceptics left who can still dismiss the lager boom as a short-term variation in beer sales. Indeed, many people within the trade remain convinced that it will not be long before the UK joins the rest of the world where lager is the predominant beer drunk.

Yet such optimism in the long-term future for lager has still not prevented the big brewers from engaging in a fierce marketing war to promote their particular brands, spending more than £14m on promoting over 140 different lagers in the press, television, and on posters.

Lager's share of the total beer market has grown from less than half a per cent in 1960 to 27 per cent in 1978. Although accurate figures for 1979 are not yet available, some estimates suggest that lager last year took at least 29 per cent of total sales.

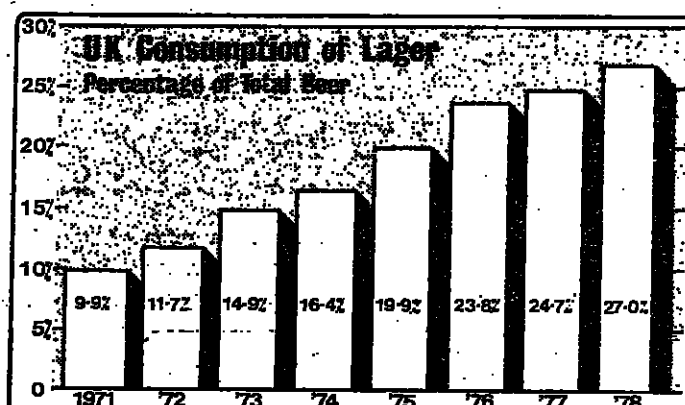
The lager boom throughout the 1960s and 1970s is even more remarkable given that lager has been brewed and drunk in the UK since the last century. Records show that lager was brewed at Wrexham and Glasgow in the 1880s, and in the early 1900s lager brewing facilities were developed at Burton-on-Trent, Edinburgh, Allos, and London. In fact, Thomas Lampry, editor of the Brewers' Guardian, went so far as to suggest in 1981 that "there is a strong possibility that German lager will replace traditional ale in the next 20 years."

Mr. Lampry's prediction, however, went awry as for decades lager sales remained steady at about half a per cent of all beer sales. Lager, moreover, was still regarded as a Continental, pricey, and somewhat effeminate drink. Yet all that has changed over the past two decades and, more especially, during the 1970s.

Better chaser

The reasons for the lager boom are many and some of them complex—with the position complicated even further by the fact that the lager boom started much earlier in Scotland for apparently different reasons. Lager has quadrupled its share of the Scottish beer market from the 11 per cent share it held in 1968. The most commonly stated reason for this is that lager is a better chaser with whisky than the traditional heavy Scottish beers.

Apart from 1977, the UK has enjoyed a succession of fine summers throughout the 1970s, culminating in the exceptionally



hot weather in 1976 when demand for all beers, especially lager, reached record levels.

But the weather is obviously not the only factor, since this influences all beer and drink sales, not just for lager. Stockbrokers W. Greenwell and Company suggest that the level of personal disposable income has as much to do with demand as has the weather. In 1973, it is pointed out, real income rose by over 6 per cent, and, in spite of a poor summer for weather, lager sales rose by 34 per cent.

Although the weather and personal spending power are obviously the key determinants, there were several other reasons for lager's growth in the 1970s. Increasing affluence led more people to travel abroad, where lager is the main beer sold. Thus consumers who had tasted Continental lagers were willing to recapture the experience in their local pub at home.

Moreover, the 1970s have seen more women and young people becoming regular drinkers. For both groups, lager has provided an acceptable alternative to traditional English beers.

The switch to lager in the 1970s was also in line with the world-wide trend in the drinks market towards light, clean, and relatively bland products at the expense of darker and heavier drinks. This is shown by the upsurge in demand for white wine, vodka, and white rum. Market experts, such as Mr. Joe Walker from Whitbread, have pointed out the parallels with the rapid consumer switch from plain to filter-tipped cigarettes. The latter, like lager, successfully overcame a "not-manly" consumer image.

Mr. Edward Guinness, chairman of Harp Lager, also suggests another reason for the boom. "Perhaps the simplest answer is that there is a growing number of people who actually prefer the taste of lager," he says.

One of the key marketing questions over the next few years will be what effect the break-up of the Harp consortium will have on the market. The restructuring of the Harp consortium has seen Guinness taking the major shareholding — after having previously held an equal share with Courage and Scottish and Newcastle —

with Greene King and the Wolverhampton and Dudley breweries the minority shareholders. But with both Courage and S & N now free to put their full resources behind their own lagers, the market seems set for some fierce competition.

Although accurate market share figures are not available — because of the fast growth of the market — it is generally assumed that Bass is the market leader with its well-known brands of Carling Black Label and Tennents. Bass is estimated to have about 28 per cent of lager sales. This is followed by Harp, with its Harp and Kronenbourg brands, which have about 20 per cent of the market.

Allied Breweries and Whit-

bread then vie for third place, with about 15 per cent of the market each. Allied's strength is in Skol, which is also brewed in three specialised forms—Skol Continental, Skol Special Strength, and Skol 2000.

Whitbread's major brand is Heineken. Carlsberg is the other major lager producer with its Carlsberg brand, a Danish drink brewed primarily at Northampton and also by Watney Mann and Truman under licence. The remaining brewers have about 9 per cent of the lager market between them.

The bulk of lagers are described as standard lagers, with original gravities of less than 1040 degrees. But there is a growing trend for stronger lagers—with original gravities above 1040 degrees—which are known as premium lagers. Premium lagers, which are predominantly sold in cans or bottles, are more popular with men in the south of England who have never quite overcome the feeling that ordinary lager is somewhat effeminate.

The other major growth

sector for lager is the low-

carbohydrate lagers, known

more popularly as "lite lagers".

These lagers are aimed at the

weight conscious drinker, but

the actual health aspects may be

more apparent than real.

David Churchill

CAMRA coined the term 'Real Ale' to describe beer brewed from traditional ingredients—malted barley hops and yeast—kept in casks which allow it to continue 'working' in the pub cellar and dispensed by any method that does not involve the beer being kept in contact with carbon dioxide.

It's caught on in a big way lets keep it like that.



34 Alma Road, St. Albans, Herts, AL1 3BW

Bass Limited

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ABM
The Right People

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BREWING INDUSTRY III

Independent brewers viable again

ALLIED BREWERIES paid a considerable compliment to the regional and local breweries last year when it launched a five-year plan to revive its old brewery names and return to traditional cask conditioned local ales.

The smaller groups flourished in the 1970s with an increase in sales averaging about 6 per cent a year compared to the larger companies' 1 per cent growth rate. The six major regional groups and 66 local firms have shown a strong resilience coupled with an expanding market.

Local breweries had been very much the rule in brewing until the development of a national beer market in the post war period. Historically their decline was caused by defensive merging in the 1960s, the steady decline in demand up to the 1950s, death duties in a family run industry and the need to improve public house amenities.

The Price Commission report in 1977 indicated one of the relative strengths of the independent brewers. Rates of return on capital employed in production and wholesaling for regional breweries at 46 per cent and for local brewers at 53 per cent were significantly higher than for the larger ones at 32 per cent on average. The National Economic Development Office brewing sector working party report in

1977 devoted special attention to the role of the small brewer. It defined a small brewery as one producing less than 1 per cent of the national market, about 400,000 barrels per year. The report found 64 companies in this category, of which 47 were believed to be family controlled, and family influence was considerable in the remaining 17. Between them, the small brewers controlled about 16 per cent of the market.

Family ties remain strong among the local groups and has helped, with their industrial relations. A strong element of paternalism combined with strong trade union tradition has often meant the brewers offer sought-after employment in their areas. In many small country town breweries it is quite common to find workers whose families have worked there for four generations.

Brand loyalty

Regional and smaller breweries have enjoyed better industrial relations than their larger competitors. The smaller catchment areas has meant lower distribution costs and a certain degree of brand loyalty.

Local loyalties have been markedly increased by the activities of the pressure group Campaign for Real Ale. The Brewers' Society tends to be dismissive of the group's impact and points out that real

ale has probably done no more than maintain its 15 per cent share of the beer market. But it has attracted considerable publicity and given local brewers a cachet.

The regionals and the local brewers have not invested in lager production in the past, preferring to leave production to the bigger groups. Lager production has been expensive and involves more space than ordinary production. There now seems to be a change with a couple of independents planning lager plants.

Brewing has traditionally been seen as an industry where economies of scale predominated, with falling costs on larger production runs. The big brewers had invariably gained, but now several authoritative commentators have questioned this approach.

The regional and smaller brewers have also gained by not being so heavily involved in the free trade which is increasingly competitive. They have also placed considerably less emphasis on the system of loan ties to free trade outlets which has produced low margins for the Big Six. Instead, the independents have relied on competitive pricing, usually a couple of pence less per pint than national products, and good quality control.

The brewing sector working party found that there was undoubtedly a public demand for

the traditional small brewers' products and they provided an element of extra choice. The Brewers' Society is proud of the fact that British consumers have one of the widest choices of beer available in the world and local products have also been appreciated by tourists.

The tied house is proportionately more important for the regionals and locals. The smaller brewery companies are concerned with possible interference with their traditional contract with the tenants.

The regionals and to a greater extent the smaller companies tend to be much more dependent on the maintenance of traditional methods than their larger competitors with lucrative outside interests.

The locals and regionals do not have the extra cost of national distribution systems which have proved increasingly expensive. They have also remained for the most part outside the take home trade in the supermarkets. There, aggressive pricing has meant low margins for the big brewers.

Some relief could be offered to the small brewers in this month's Budget. Sir Geoffrey Howe, Chancellor of the Exchequer, has indicated he intends to reduce the level of Capital Transfer Tax which has hit the smaller breweries particularly. CTT, compounded by inflation and the success of their busi-

nesses, has pushed valuations into higher tax brackets while denying the companies facilities for generating funds for investment and working capital. This has met with much concern in the industry in the past few years.

W. Greenwell and Co., the stockbrokers, in their analysis of the brewing industry last autumn, commented favourably on the way in which the regional brewers have taken market share away from the nationals. The survey said that since 1970 the average growth of share prices of the national brewers has been 85 per cent, while that of the regionals over 300 per cent. "Even the best performers among the nationals (Bass at 150 per cent and Whitbread at 145 per cent) cannot match the worst performers among the regionals."

Adverse effect

However, it would be over optimistic to suggest market conditions are entirely favourable. The growth in beer production is projected to be slightly less than the industry had been used to during the 1970s. The squeeze on personal disposable income with the recession is likely to have an adverse effect on demand, particularly in an industry that is almost entirely geared to the domestic market. The decision by Vaux, the

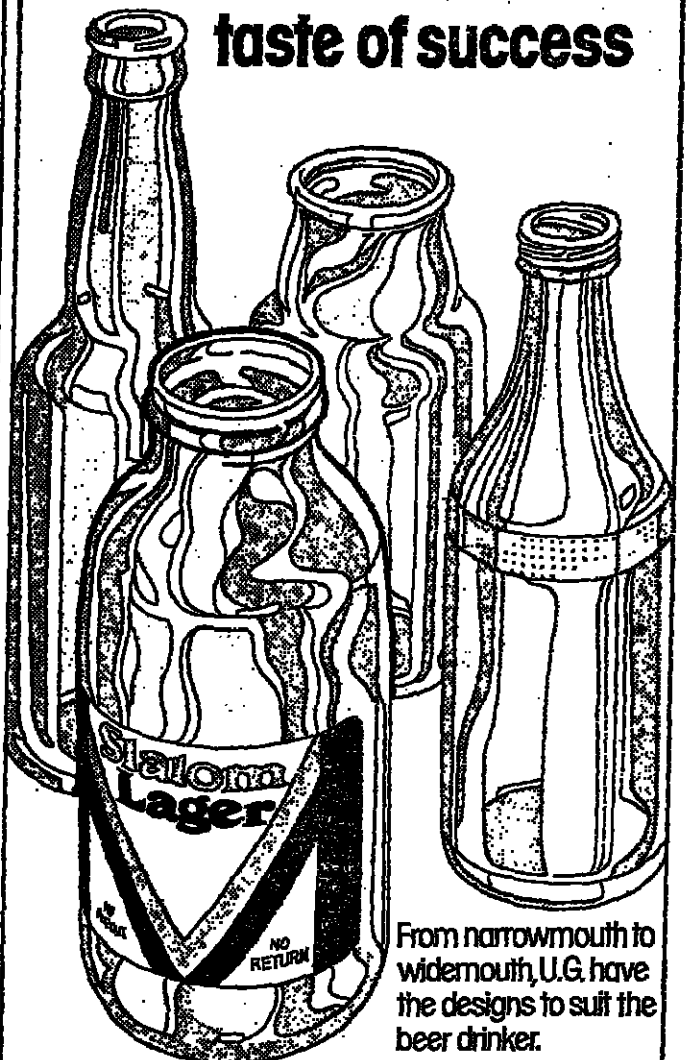
Sunderland based brewer, to sell its Scottish tied estate to Allied Breweries at the beginning of February suggests the difficulties the independents run into when they decide to expand outside home territory. Vaux ranks with Wolverhampton and Dudley and Greenall Whitley in the top ranks of the regionals. However its wide geographical base in the North East and Scotland has proved a disadvantage.

The Scottish side of the business, a brewery and 214 pubs, provided an unsatisfactory rate of return on capital and a low share of the market. The aim of the deal, worth £21m for Vaux, was to enable it to concentrate on its North East region. The most successful companies have been those which have built up strong local organisation, advertising and loyalty.

The nationals are now making determined efforts to stop the regionals and locals taking an increased market share. The Allied move into Vaux's Scottish outlets provides one example. The independents however are convinced they have the flexibility to meet the challenge. They are optimistic they can avoid the labour problems of the larger groups and that they can concentrate on the more profitable aspects of the industry.

Gareth Griffiths

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Extra costs for Big Six

THE BIG six brewery groups which dominate the industry felt very much on the defensive in the late 1970s. Their market share at about 75 per cent had declined in the face of regional and local breweries. They had also felt under attack from the last Government, particularly with what the industry considered an unfair and inaccurate Price Commission report in 1977.

The lifting of price controls last year and the ending of the Price Commission has lifted the spirits of brewery chiefs, although forecasts for the growth of the beer market in the 1980s show an annual rate of about 2 per cent compared to the 2 1/2 per cent the industry has been used to since the 1960s.

Structurally, the industry has settled down since the great wave of mergers in the 1960s and to a lesser extent the early 1970s. The Big Six, Bass, Allied, Grand Metropolitan, Whitbread, Courage and Scottish and Newcastle are a distinct group compared to the rest of the industry although there are marked differences between them.

Scottish and Newcastle, the most vulnerable of the six, has been making efforts in the free trade market and improving its distribution system. The Allied group has also lost in market share. Courage, a part of Imperial Tobacco, has also been losing market share. Grand Metropolitan and Whitbread have both been doing well.

The National Economic Development Office's brewing sector working party identified nine clear differences between the Big Six and the regional and local groups. The reason for enumerating and evaluating the differences was that the Price Commission's report had found that while the big breweries charged more for their beer, profit margins were lower than those of regional and local brewers. There was also a lower rate of return on capital investment, 33 per cent on capital employed in brewing compared to 46 per cent for the regionals and 53 per cent for the locals.

Large brewers produced a far wider range of products, the working party found. They had undertaken proportionately more research, had in general invested more heavily and had younger production facilities and on the retail side had more modernised premises.

Net benefit

In the increasingly important lager area the large brewers had developed production to a far greater degree than anyone else. The sector working party concluded the net benefit of that extra investment could only be assessed over a long period.

The large brewers have also produced a much larger proportion of canned beers for supermarkets. Aggressive pricing rather than brand loyalty counts with the housewife and profit margins are relatively low. The takeaway trade boomed in the 1970s and accounts for more than 8.5 per cent of the total market. The Big Six dominate the field and the main move has been Bass's recovery. To now run neck and neck with Allied as the largest producer in this market.

The Big Six, with their national distribution systems, have also accepted an obligation to maintain outlets to remote areas of marginal profitability. This fits in with the industry's tradition where



Sir Derrick Holden-Brown: intense competition

community obligations to keep pubs on as social amenities have often outweighed purely commercial criteria. The larger breweries have also higher advertising costs and labour costs. The sector also reported they were more vulnerable to industrial action.

These extra costs and their effects on return rates have been accentuated by the increasing competition in the free trade, i.e. that not under the direct control of the breweries. Sir Derrick Holden-Brown, chairman of the Brewers' Society, argued at the beginning of the year that this competition was intense and increasing. He also said it should provide a major inducement to enterprise.

Rationalisation

The large breweries have been getting rid of their tied public houses over the past two decades. In 1967, brewers owned 58,525 public houses or 78 per cent of the total. By 1977 the figure had fallen to 50,739 or 68.1 per cent. About 37,000 belong to the Big Six. Over the next five years it is estimated the number will fall by about 5,000, with the Big Six losing proportionately the most.

Reasons for the shift include a rationalisation of the number of outlets, particularly in rural areas and the inner cities. To compete in the intensely competitive free trade sector, brewers have made loans to the outlets. The subject is a sensitive one. Figures are surprisingly difficult to obtain, but the Brewers' Society survey of investment for 1978 to 1981 estimated trade loans running at an average of £33m a year. The industry argues that free trade loans are part of its tradition and enable it to secure outlets for its products.

Mr. Colin Mitchell, a partner in stockbrokers Buckmaster and More and a leading analyst in the drinks sector points out many clubs now obtain loans from several breweries simultaneously. Many publicans and club stewards want to ensure their supplies come from several breweries and the brewers have not objected. Mr. Mitchell, in a survey of the industry, argues there is now a sizeable subsidy, particularly from the big brewers, to these free trade outlets.

This year, the industry plans to invest £500m. Half will go into brewing plant and distribution and the other half into the retail trade. True to form, the Big Six will provide the overwhelming part of this investment. But average return on capital averages about 13 per cent according to the Brewers' Society and slightly under that according to Mr. Mitchell.

Gareth Griffiths

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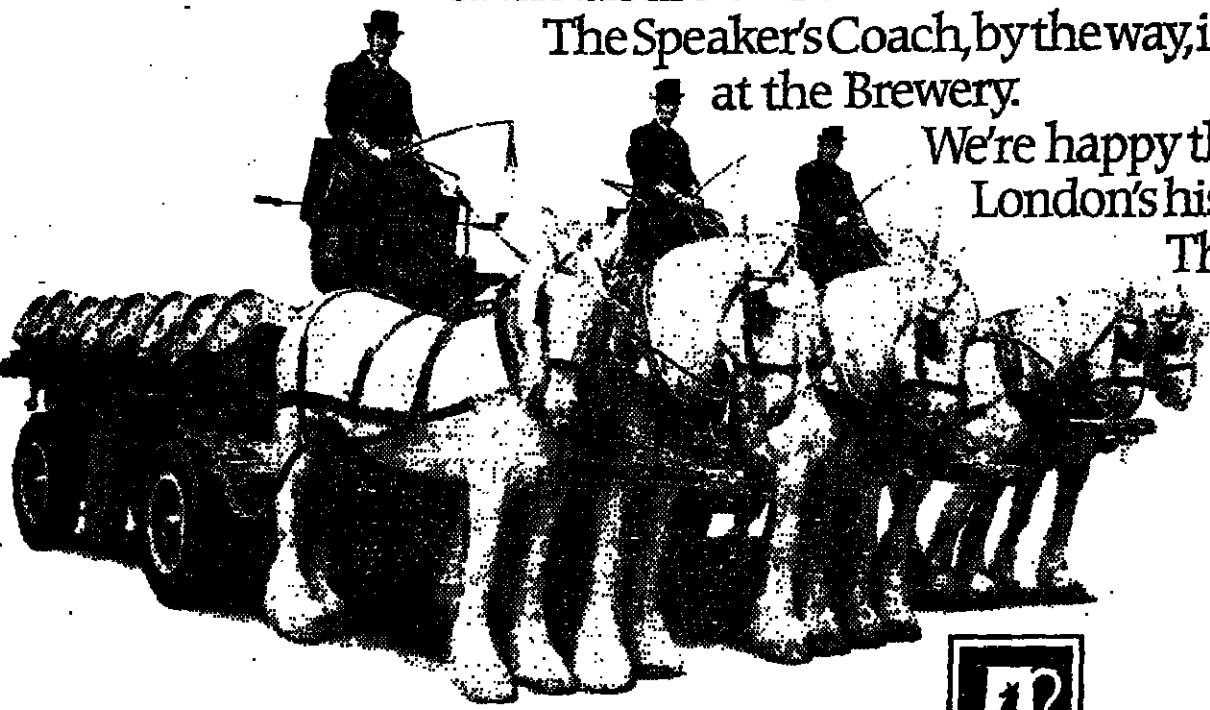
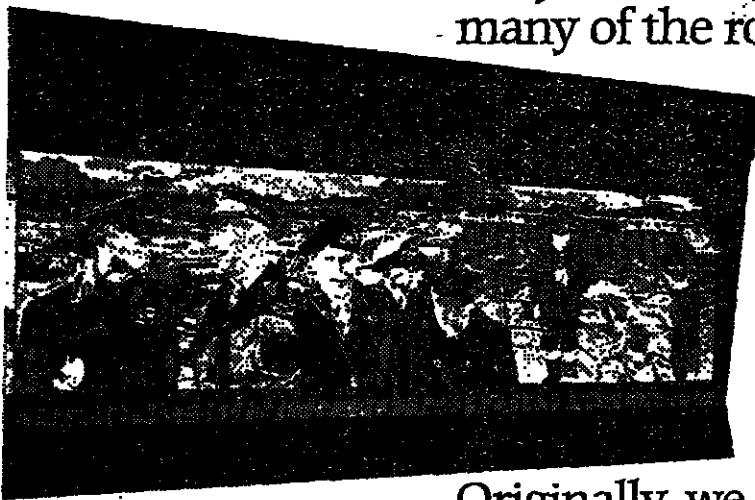
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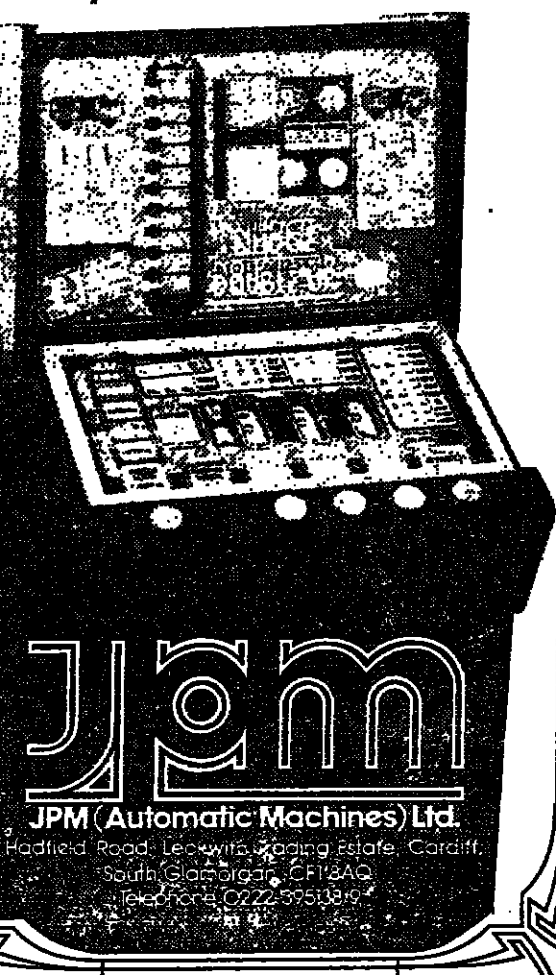
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BREWING INDUSTRY IV

Increasing pressures on traditional pub

ABOUT 30m people are regular frequenters of public houses throughout the UK, with some 10m or so people visiting a pub at least once a week.

But in spite of its continuing popularity, the traditional British pub is coming under increasing pressures similar to those being faced by all small retailers in Britain's High Streets.

Pubs are having to come to terms, not only with rising prices for beer, labour, energy and other operating costs, but also to deal with the growing challenge from clubs for a share of the drinkers' spending power.

Although Government scrutiny of the brewing industry's affairs has, temporarily at least, been called off, the effects of previous Government interventions are still being felt. The big brewers are quietly pressing ahead with the programme of 1,000 pub swaps planned to be completed by the mid-1980s.

The character and flavour of the traditional British pub has developed over the centuries largely as a result of the close relationship between the brewer and his retail outlets. The brewer has in the past needed to be certain of his outlets for what used to be a very short-life product. Thus the tied house system developed, whereby brewery companies owned substantial numbers of pubs which almost exclusively sold their beer output.

But while the brewery companies still dominate the pub trade in the UK, their ownership of pubs is declining. In 1967 brewers owned 53,525 "on-licences" or some 75 per cent of the total of on-licences. As a proportion of all licensed premises in the UK, including off-licences and clubs, the brewers' share was 48.3 per cent.

By 1973 the absolute number of pubs owned by brewers had declined to 53,276, which represented a proportion of 75 per cent of the total number of pubs. In relation to all outlets, the brewers' share had declined to 39.3 per cent.

But by 1978, the number of brewery-owned pubs had dropped to just over 50,000 and the percentage to about two-thirds of all pubs. And the

proportion of brewery-owned outlets to all outlets had dropped also to about a third.

The brewers argue that their ownership of pubs and the ability to exercise control over what is sold in them means that they have the incentive to spend large sums on improving standards. Out of the £1.5bn of investment by the brewers in the industry over the next three years, some 60 per cent—or more than £750,000 a day—will be spent on developing and improving pubs.

Unique feature

Most brewery-owned pubs—seven out of every 10—are let to tenants. The brewers claim that this combination of large-scale ownership with a high degree of independent operation is another unique feature of the British pub and brings important advantages. Despite his comparatively small capital stake, the tenant is in a position to give his pub some individuality. He can introduce entertainments, speciality foods, and also be helped by his family in the running of the pub—a useful point given the unsocial hours which have to be worked.

The problems facing the pub stem from the economic pressures of running a small business at a time when all costs are increasing rapidly. Although the big brewers are conscious of their responsibility in many areas to keep small village pubs open, in some cases this can

prove impossible. Yet even though the big brewer may pull out, often the pub will be taken over by an individual and become a "free" house.

In fact the steady decline in the number of pubs since the war has been halted over the last few years and an increasing number of pubs are being licensed. In 1978 there were just over 75,000 pubs, a rise of more than 500 over the previous year, which means that the number of pub outlets is now back to the level reached in the mid-1960s.

However, the traditional pub is also facing a growing challenge from the licensed clubs whose numbers have grown steadily to reach just over 32,000 at present. The clubs' challenge is helped by their more liberal licensing hours as well as their freedom to operate fruit machines to give large pay-outs. Jackpots paid out by pubs are limited by law and are therefore less attractive to gamblers and less of a source of revenue for publicans.

To help meet the challenge from the clubs and other pressures, more thought than ever before is going into pub development in the 1980s. To build a pub of the appropriate size is important not only for economic reasons, but also to ensure that it provides the amenities wanted in particular locations. Public preference, for example, is for a pub which seems reasonably full and does not appear too empty at slack

periods. Much depends on local habits, such as whether customers tend to stand around the bar, sit at tables, or want to play games such as cards, darts, skittles, and so on.

Mr. Philip Boddington, joint managing director of Boddington's Breweries of Manchester and a member of the Brewers' Society, estimates committee, points out that apart from size, many sites are far from ideal. "But by using the skill and experience accumulated by the brewing industry over many years," he says, "successful pubs can be developed almost anywhere—such as on large landscaped sites or on very small sites in suburban areas."

Whatever the technical problems of planning for a new generation of pubs in the 1980s, the brewing industry has a sound base on which to build. A recent Brewers' Society survey, carried out by the Market and Opinion Research International organisation, found that the pub was visited by three out of every four people during the course of a year. The next most popular form of entertainment was visiting a licensed restaurant, followed by dancing, visiting the cinema or theatre, or drinking in a wine bar.

The survey also asked people what were the best features of their ideal pub. The three most important features to emerge were cleanliness, comfort and friendliness.

David Churchill

BREWERS' OWNERSHIP OF LICENSED PREMISES IN THE U.K.

Type of licence	1973	1976	1977	*1978
On-licence				
Managed	14,945	14,835	14,429	14,200
Tenanted	38,431	36,429	36,310	35,900
Total number	53,276	51,264	50,739	50,100
As percentage of all UK "ons"	73.0	69.0	68.1	66.5
Off-licences				
Managed	2,790	2,804	2,790	2,700
Tenanted	3,073	2,255	1,992	1,800
Total	5,863	5,059	4,782	4,500
As percentage of all UK "offs"	17.3	13.6	12.5	11.5
Other premises				
Restricted "on" licences and clubs	199	196	201	220
Total of all premises Number	59,338	56,509	55,722	54,900
As percentage of all UK premises	39.3	35.5	34.3	33.0

Source: Brewers' Society.

* Estimates.

Strategy of the brewers

WHEN A U.S. research team last year suggested that whisky and beer contained cancer-inducing substances, the Brewers' Society was quickly able to issue a statement pointing out that the cause of possible harm (and there was only a minute risk) was being dealt with. The society had initially monitored research work in Germany on the subject and had started a comprehensive examination of the problem in the UK long before any Government department had requested official action.

The society's action was further evidence of the key role it plays in the brewing industry, a role which is often understated simply because—like many trade organisations—the society is often taken for granted.

The Brewers' Society was formed in 1904 by the amalgamation of three bodies—the London Brewers' Association, the Country Brewers' Society, and the Burton Brewers' Association. Although there were some 5,000 licensed brewers in existence at that time, the combined membership of the new society in its first year was only 642.

This, however, reflected the fact that the brewing industry at that time consisted of a large number of small brewers. Large brewery groups did not develop until it became imperative to achieve the benefits of large scale production and the technology improved to allow better storage and transport of beer. Although attempts had been made for more than 20 years to bring the various trade associations together to form one group, it was the impetus of the legislation controlling pubs and the growing temperance movement that finally brought the society into being.

Apart from organising the public and publicans to lobby governments over the various legislative reforms for the industry, the society soon developed a more long-term strategy which it has maintained until today.

This strategy was that in an industry where feelings are high about the quality of beer, it was in the industry's interests that beer always reached the consumer in its best condition. Moreover, it was just as important to ensure that beer was drunk on premises whose standards were high.

The temperance movement's threat to the industry posed a very real problem in the years before the first world war. In fact on the outbreak of war, beer production was severely curtailed and by 1917 was limited to 10m barrels a year—it was 37m before the outbreak of war. However, the serious shortages this produced—and its effects on the morale of the armed forces—eventually led to the Government relenting its position.

The structure of the society comprises at its head a council of some 140 members. The council consists of a chairman, vice-chairman, nine vice-presidents who have all served previously as chairman, and one or more members from brewery companies according to their size. The members of the society's executive committee and chairmen of all other committees also attend council meetings.

Nominees

The principal committee of the society is the executive committee which, apart from the chairman, vice-chairman, and vice-presidents, consists of nominees from the large brewery groups as well as representatives of small brewers. The executive not only considers reports of the several other committees of the society, but also concerns itself with all matters of policy affecting the industry, especially relationships with Government.

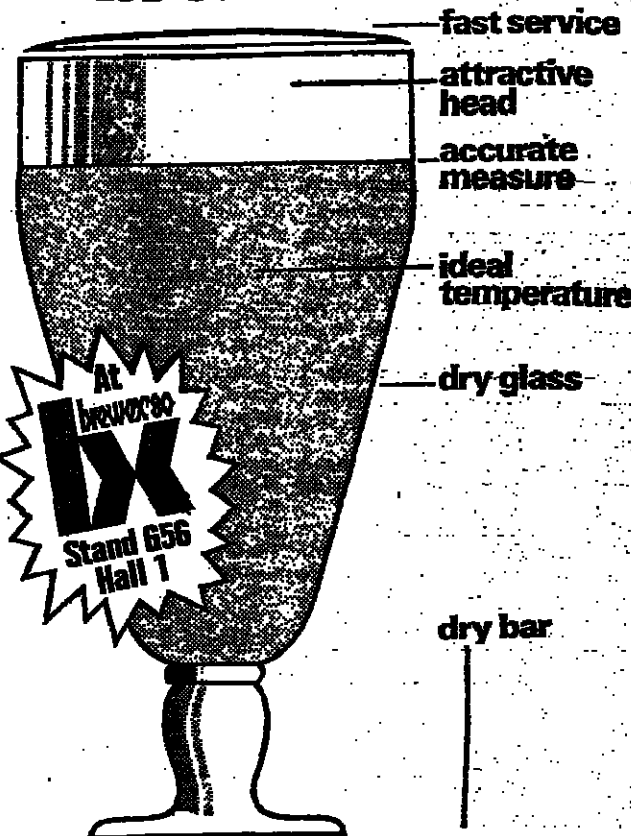
The other major committees of the society also include employment, estates, law, technical, retail, and public relations. In all there are 14 standing committees of the society.

There is also a separate administrative organisation for the society, headed by a director-general and general secretary.

Although much of the history of the society in the 1970s has been closely linked with its relationship with Government—since the industry has been several times subjected to Whitehall scrutiny—the society's role in the 1980s will probably revert to the main themes of its 76-year history: improving the efficiency of the industry and the quality of the beer, and ensuring that the beer drinker can enjoy his pint in convivial surroundings.

David Churchill

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BREWING INDUSTRY V

Controversy behind investment levels

DURING THE three years to December 1982, the UK brewing industry is expected to invest almost £1.5bn at November 1979 prices, of which about £200m a year will be spent on production, packaging and distribution.

Brewers' Society figures published in January suggest that the industry's investment in retailing will increase from £237m in 1979, about 50 per cent of total investment, to £285m in the current year and £285m in 1981, or between 55 per cent and 60 per cent of total investment.

Behind these figures exists a continuing controversy about the level of investment, particularly by the big six brewers, and the degree to which, if at all, over-capacity exists in the industry.

The key elements in the debate about investment, begun by a Price Commission report on beer prices and profit margins published in July 1977, concern the expected growth in demand for beer in the UK, particularly the growing share of the market taken by lagers, and the degree of capacity utilisation.

The challenge was subsequently taken up by the National Economic Development Office's (NEDO) brewing sector working party which published its report—a rejection of the Price Commission's arguments—in March 1979.

The working party argued that there were specific reasons for the lower margins of large brewers by comparison with others and that "it is impossible to isolate the differences in performance that are attributable to size" and that "comparisons of performance based simply on size are likely to be misleading."

The report went on to examine the scale of planned investment in the industry in conjunction with the Brewers' Society, which undertook a survey of investment plans up to 1981.

This survey confirmed that substantial gross investment was still planned although there would be some decline from a peak in 1979 of just over £400m at 1978 prices with about half the gross investment between 1978 and 1981 spent on production and distribution of beer and the remainder spent on the retail estate and additional trade loans.

Investment in production and distribution was largely intended to meet the expected rise in demand, currently forecast by the brewers to increase by just under 2 per cent a year, and the continued change in the pattern of consumer tastes, particularly the growing demand for lager which has increased its share of the market from 9.9 per cent in 1971 to about 30 per cent currently.

Almost all major new plant currently planned or coming into production is designed to produce lager. The Brewers' Society survey suggested that over the four years 1978/81 nominal capacity would increase by about 8.5m barrels, related entirely to plants capable of producing lager only, or both lager and ale.

The working party concluded that "the scale of present investment plans looks about right if the brewing industry is to continue to supply the vast bulk of the domestic market and possibly to displace some imports or provide additional exports." In addition it warned that in view of predictions that demand will rise by a further

6m barrels between 1981 and 1983 "the main problem for brewers is thus likely to be the investment needed to meet the continued growth of demand for lager."

Such calculations are only marginally affected by the slightly lower demand forecasts published by the Brewers' Society in January. These suggested that demand will reach 44.4m barrels next year and 51.5m barrels in 1980.

The society has consistently rejected suggestions of over-capacity. However, disagreement continues among the industry's observers, particularly the brokers.

Mr. Colin Mitchell of stock-brokers Buckmaster and Moore said in a report published last November that while NEDO's "authoritative" conclusions could not be ignored, in the short term excess capacity does exist and, although this need not be a problem, it will at some stage necessitate the closure of a few breweries.

Mr. Philip Shaw, writing in *Rowe and Pitman's* September quarterly review took a different

view, arguing that 1979 was a peak year for new capacity coming on stream and that with assured lager sales growth of 10 per cent a year any temporary excess capacity would quickly vanish. Mr. Shaw warned that if 1981 has a hot summer it is possible that the industry, with an excess capacity for lager production of only 0.4m barrels, will be unable to meet demand.

The important factor in the capacity argument could well turn out to be the degree to which new brewery methods such as high gravity brewing are introduced, leading to greater capacity utilisation.

A £230m three-year investment programme unveiled by Whitbread last May which showed that the company planned to spend £140m to 1981-82 on new equipment for production, storage and distribution while £90m was to be spent on improving the company's tied houses and free trade outlets including clubs and hotels.

The Price Commission's report on the company published in June showed that in

the five years to 1978-79 the company had net capital expenditure of £170m, of which 45 per cent was spent meeting changed market requirements and a further 30 per cent on maintaining the company's brewing and wholesaling assets.

In common with Bass, Whitbread was criticised by the Commission for its method of internally financing loans to the free trade—loans which have become an increasingly common feature of the industry's investment pattern.

Bass itself plans to spend one-sixth of its new investment in the four years to 1982 on loans to the free trade. Over the five years to September, 1978, the company's net capital expenditure totalled £161m and current investment plans include completion of the expansion of malted capacity, and the acquisition of the Alton brewers from the Harp consortium which was reorganised last year.

The main difference, according to the Brewing Sector Working Party report from NEDO in 1977, was that the regional and smaller brewers paid lower wages than the larger companies. In 1977 the industry employed 69,000 in brewing and malting jobs and there were a further 239,000 jobs in public houses.

The two sectors have quite distinct characteristics. The workers covered by the public houses receive relatively low rates of pay and are covered by a national wages council order. This was set this year at a minimum of £50 per 40-hour week for public houses outside London and £53 for clubs. This figure operative from January 15 was an increase of 21.4 per cent for pub staff and 23 per cent for club staff. The Brewers' Society says that these minimum figures in most cases are topped up. Union membership among staff tends to be low.

The position is quite different in the production and distribution side which has one of the highest rates of union membership. The Transport and General Workers' Union is thought to have about 45 per cent of the workforce, the General and Municipal Workers' Union 30 per cent, the Association of Scientific, Technical and Managerial Staffs 15 per cent and the Union of Shop, Distributive and Allied Trades most of the rest.

The Department of Employment estimates that earnings in the industry last year averaged £108.2 per week.

There was an average of 7.9 hours overtime and 10 per cent of the workforce earned more than £152.5 per week.

Figures on the level of settlements are difficult to obtain because of the fragmented wage bargaining structure but Mr. Bobby Smith, GMWU national officer for the drink industry, says all the settlements he has seen so far are running above the inflation figure. Other unions suggest that settlement figures are above 20 per cent.

Mr. Smith says both sides in the brewing industry have a professional approach to wage bargaining despite the absence of national machinery. He cites the three-month strike at Allied's Warrington brewery as an example of the way in which the industry contained a damaging dispute.

Less sanguine

A less sanguine view of the industry's industrial relations was put forward by Allied Breweries Beer Division which is chaired by Sir Derrick Holden-Brown, chairman of the Brewers' Society. Allied, which lost £5m because of the Warrington strike, was "convinced that the heavy cost will prove to have been justified, as it has now been demonstrated beyond doubt that management is determined to be resolute in dealing with excessive wage claims and with the proliferation of restrictive practices."

In its annual report, Allied said it would set out to practise a more open style of management to "achieve a sharing of objectives with a well-informed workforce." Allied's management, like the other brewers, is worried at the considerable industrial muscle their workers have over disrupting the supply of what is essentially a perishable commodity.

Mr. Charles Cook, TGWU regional officer for London and one of the leading trade union experts in the drink industry, argues that while formal productivity arrangements have not been signed, there has been a great deal of "informal productivity." Workers have co-operated in rationalisation and natural wastage programmes.

Gareth Griffiths

BREWERS' INVESTMENT PLANS

(£m at 1979 prices)

Type of capital expenditure	1979 (actual)	1980	1981	1982
Production, packaging and distribution	229	220	196	186
Retailing: mainly pub development	237	280	295	300
Total	466	500	491	486

Source: Brewers' Society Survey Winter 1979.

Watchful eye on pay rates

LABOUR relations in the production and distribution side of the brewing industry is a complex pattern of local plant agreements, company deals and, in one case, a regional agreement. There is no national agreement or settlement date for the pay round and no industry-wide negotiating machinery. The setup reflects the historical development of local brewing.

The rise of the national market for beer and the development of the Big Six brewers has made no significant alteration to this pattern. Joint shop stewards' committees in the giants keep a watchful eye on pay and conditions agreements in other divisions and conditions do not seem to vary much.

The main difference, according to the Brewing Sector Working Party report from NEDO in 1977, was that the regional and smaller brewers paid lower wages than the larger companies. In 1977 the industry employed 69,000 in brewing and malting jobs and there were a further 239,000 jobs in public houses.

The two sectors have quite distinct characteristics. The workers covered by the public houses receive relatively low rates of pay and are covered by a national wages council order.

This was set this year at a minimum of £50 per 40-hour week for public houses outside London and £53 for clubs. This figure operative from January 15 was an increase of 21.4 per cent for pub staff and 23 per cent for club staff. The Brewers' Society says that these minimum figures in most cases are topped up. Union membership among staff tends to be low.

The position is quite different in the production and distribution side which has one of the highest rates of union membership. The Transport and General Workers' Union is thought to have about 45 per cent of the workforce, the General and Municipal Workers' Union 30 per cent, the Association of Scientific, Technical and Managerial Staffs 15 per cent and the Union of Shop, Distributive and Allied Trades most of the rest.

The Department of Employment estimates that earnings in the industry last year averaged £108.2 per week.

There was an average of 7.9 hours overtime and 10 per cent of the workforce earned more than £152.5 per week.

Figures on the level of settlements are difficult to obtain because of the fragmented wage bargaining structure but Mr. Bobby Smith, GMWU national officer for the drink industry, says all the settlements he has seen so far are running above the inflation figure. Other unions suggest that settlement figures are above 20 per cent.

Mr. Smith says both sides in the brewing industry have a professional approach to wage bargaining despite the absence of national machinery. He cites the three-month strike at Allied's Warrington brewery as an example of the way in which the industry contained a damaging dispute.

Less sanguine

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Gareth Griffiths

Cans rival bottles for beer packaging

JUST OVER two out of every three pints of beer sold are not served on draught from pubs but are "packaged," either in bottles or cans. But although the percentages of beer sold in packages has declined throughout the 1970s, the importance of packaging beer has achieved a new significance.

This paradox is explained by the fact that beer sold in returnable bottles has fallen sharply from favour over the past decade, giving way to beer sold in either disposable bottles or cans. Thus in 1971, returnable bottles accounted for about 85 per cent of packaged beer sales, and non-returnables only 15 per cent.

Yet by 1978, the returnable bottles' share of the market had fallen to 55 per cent, while non-returnable packages had jumped

to just over 45 per cent. But out of this 45 per cent, canned beers account for almost 43 per cent—a staggering increase in popularity over the latter half of the decade.

Thus over the past 10 years, the brewers who have supplied the fast-growing take home market have had to switch their production emphasis totally from bottles to cans.

The can, therefore, has risen in importance from about 3.5 per cent of all beer sales in 1971 to about 9.3 per cent of all sales at present—accounting for expenditure estimated at over £100m.

The reason for this rapid change was closely linked to the entry into the drinks market of the large supermarket chains. Supermarkets were extremely reluctant to stock bottles of beer which included a deposit

on them, since it was hardly feasible to expect a busy check-out operator to deal with returnable bottles.

Another factor in the growth of non-returnables has been the increase in the affluent society where the incentive for returning a bottle for the nominal deposit has lost ground. But there has been some consumer resistance to throw-away bottles, because of the in-built tradition of returnable bottles. Cans, however, are clearly thought of by consumers as throw-away.

But apart from these reasons, the can has proved popular with brewers because it could generally be filled at a faster rate than bottles, although there are some bottling equipment manufacturers who would now dispute this.

In any case, the big brewers have now invested substantially in new canning equipment over the past few years which suggests that they have firmly hedged their bets in favour of the can in the foreseeable future.

The glass manufacturers themselves have reacted to the challenge posed by the can with the introduction of the wide-mouth bottle. These bottles have wide openings with a foil seal which make them easier to open, drink, and pour from. Some big producers have switched to them, such as Ruddles, which supplies Sainsbury's, but the major brewers still appear wedded to the can.

A new bottling machine, especially suited to wide-mouth bottles, has been launched on the UK market by Rockware Kingspeed. The new machine is said to be able to

reach bottling speeds of 2,000 a minute.

The bottle lobby has been encouraged by the Guinness example which has traditionally been sold in bottles for the take-home trade. The company experimented with canned Guinness but has found an adverse consumer reaction with claims that the taste is not the same.

The introduction of the wide-mouth bottle to Guinness in the new shape in this country. Although their efforts met with some success, Guinness is still predominantly bottled in traditional shapes and sizes.

However, the rapid growth of lager sales—especially in the take-home market—gave a sizeable boost to canned beer sales. Some 70 per cent of packaged lager is sold in non-returnables, and just over 65

per cent is accounted for by cans.

The issue of filling speeds and the most cost-effective packaging methods are likely to form much of the trade discussions at Brewex 80—the international brewing, bottling, and allied trades exhibition at the National Exhibition Centre later this month.

The battle of the can versus the bottle could take another twist in the 1980s if the ecological movement decides to attack the throw-away can. Already the glass industry is anticipating such pressure with its "bottle-bank" schemes for unwanted bottles. In the U.S. the anti-can movement has already gained some ground and the returnable bottle has made a re-appearance.

David Churchill

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BREWING INDUSTRY VI

Take-home market is growing fast

THE GROWTH in popularity of buying beer to drink at home has been one of the most significant structural changes in the distribution of beer in the 1970s, and promises to be equally important over the next decade.

The take-home market is made up of sales through specialist off-licences and supermarkets, and sales of "packaged" beers for consumption at home through on-licences.

Take-home beer sales are estimated to have risen from about 8 per cent of total beer sales three years ago to some 13 per cent at present—and some market estimates suggest that this trend will accelerate even further in the early 1980s to give take-home sales a fifth of the market by the middle of the decade.

The rapid growth of consumer preference for drinks in the home—although it must be acknowledged that the traditional public house still remains the most popular place for a drink—has arisen for a number of reasons. Undoubtedly, the two most important are the increased willingness of supermarkets to stock beer, and the rapid growth in demand for lager throughout the 1970s.

As most consumers shop at least once a week in a supermarket, it has become relatively easy to add a few cans of beer to a loaded trolley. Market research has shown that in the rapidly growing wine trade, off-licences account for only 40 per cent of sales, while the multiple and independent grocers, co-operative stores, and other High Street stores account for the rest.

Frequent choice

However, the take-home market is growing so fast that some estimates suggest that the supermarkets may now be more equally split with specialist off-licences and share the take-home market.

A recent survey found that 57 per cent of consumers said they went most often to a supermarket to buy take-home drinks, with 39 per cent going to an off-licence. Tesco was the most frequently cited choice for buying drinks—mentioned by one in every four in the survey—followed by the co-ops (22 per cent) and J. Sainsbury (18 per cent) and then by a specialist off-licence chain, Victoria Wine.

Tesco acknowledges that its take-home business "is one of the most dynamic and rapidly growing sectors on the company's books." Its beer sales easily top £20m a year.

Another factor in the growth of take-home sales is the more widespread acceptance of canned beers. Beer is consumed at home mainly from cans, with a small proportion drunk from non-returnable bottles. But while there are still substantial sales of beers in returnable bottles sold over the counter from pubs, their popularity has been on the wane for several years.

However, the recent introduction of the so-called widemouth bottles (bottles which have a



Supermarket sales of beer have expanded so fast that they may now match those from off-licences

wide neck to pour or drink from) is proving popular with supermarket shoppers.

This preference for take-home drinks is also influenced by economic considerations. People may prefer to drink at home because they can buy their drink cheaper in a supermarket than in a pub.

But the major factor for the growth in take-home sales, apart from the ease of purchase, has been the surge in lager sales. Of the 13 per cent of total beer sales sold for the home, lager now accounts for some 32 per cent, an increase from 23 per cent in 1978 and 25 per cent in 1977. Over the same period the light/pale and export ale sector slid from 46 per cent to 41 per cent.

The increase in lager sales for the home has been helped by the popularity of the stronger premium lagers, which in 1979 accounted for a quarter of all take-home lager sales, compared with a fifth three years ago.

Although under pressure, the light/pale and export ale sector of the take-home beer market is

still the largest. Of the two types of beer, it is export ales which have best withstood the challenge from lager. Export beers are defined as those with an original gravity above 1,040 degrees (the same as for premium lagers). While the export ales share of the take-home trade is holding firm, that for pale ales is declining.

Export sector

The two major brands in the export sector are Long Life, from Allied Breweries, and Newcastle Brown, from Scottish and Newcastle. Both beers have about 20 per cent of the take-home export market. They are followed by McEwans Export (again from Scottish and Newcastle) with about 15 per cent of the market. Among pale ales of less than 1,040 degrees gravity, Watney's Pale is in its wake.

The other major sector of the take-home beer market is stout which has seen its share consistently eroded throughout the

1970s in both the on and off licence trade. Stouts are either bitter or sweet—the only bitter brand of any significance is Guinness, which has about 80 per cent of the take-home stout market. The sweet brands are led by Mackeson Cream, from Whitbread.

On sales of canned ales alone, the Economist Intelligence Unit recently estimated that Scottish and Newcastle had a 27 per cent share with its three major brands of Newcastle Brown, McEwan's Export, and Younger's Tartan. Scottish and Newcastle has been forced to put more effort into outlets such as supermarkets since, until recently, it did not own a significant chain of off-licence shops. Allied, Watney, Whitbread and Bass have all had large chains associated with their brewing divisions which tend to give preference to their own company's products.

However, the take-home sales boom has not been without its problems for both the drink producers and consumers.

Brewers and other drink producers are finding that the fierce competition between supermarkets means that their profit margins have been cut right back. Profitability of beer sales through supermarkets is far lower for the brewer than sales through a public house.

Stockbrokers Buckmaster and Moore have estimated that, assuming that current margins in take-home and pub sales are unchanged, the changing pattern of sales by type of outlet could lead to an 8 per cent drop in margins and the forecast 22 per cent increase in sales might translate into only a 12 per cent rise in profits in real terms.

The other main problem concerns the accessibility of drink in supermarkets, which is suggested by some to be one of the main reasons for the sharp rise in alcoholism, especially among housewives, in recent years.

Increased social concern over the spread of alcoholism—and the need for drink producers to secure higher margins—may eventually take some of the shine off the take-home boom.

David Churchill

Energy-saving plan ahead of target

SPURRED ON by the pressure of competition on profit margins, the brewing industry—one of the largest energy consumers in the food sector—has proved to be among the most successful in cutting its energy bill.

The industry, having set the target of reducing energy consumption by 10 per cent over the four years to 1982, achieved the target in half the time, saving an estimated 2m gigajoules of energy—equivalent to about 20m tonnes of gas or 100,000 tonnes of coal equivalent.

A recent energy audit, prepared for the Department of Energy, has suggested that energy savings of 35 per cent are considered technically feasible in the longer term over the specific energy consumption of the industry in 1976.

The importance attached by the industry to energy savings was reflected in a brewing energy conference held in Burton-on-Trent in October and attended by 600 delegates.

Dr. Tom Carroll, technical director of Guinness, told the conference that the industry's 30 brewing companies operating 143 breweries producing and packaging over 40m barrels of beer a year, consume 26.5 gigajoules of energy—equivalent to 1m tonnes of coal—about 0.3 per cent of the UK's total primary energy consumption.

The total energy requirements of the industry, including distribution, energy to grow and prepare the raw materials and energy used to heat pubs and clubs where 80 per cent of beer is consumed, add a further 63.5m gigajoules to the energy bill.

Of the primary energy used by the industry, 43 per cent is provided by oil, 30 per cent by gas, 14 per cent by coal and 13 per cent by electricity.

Potential

The brewing industry was one of the first to wake up to the potential, and need, for saving energy. A fuel use survey in 1977 revealed that some breweries were using three times as much energy as others to produce the same quantity of beer. Major factors in these differences in energy use efficiency included the age, design and capacity of plant. The 1977 survey also showed that the large breweries, those 22 producing over 1m hectolitres a year, tended to be more energy efficient.

Research has also shown that packaging consumes almost as much energy as brewing. This

fact has led to calls from energy specialists for a change back towards the returnable bottle system which, providing the number of trips per bottle is high, has proved more energy efficient than alternative packaging systems.

The energy audit, unveiled at the conference, aside from analysing specific energy usage, went on to examine the potential for further energy savings. Among the potential savings identified were:

- Heat recovery from the keg cleaning and racking lines—saving 86,000 tonnes of coal equivalent a year (tce).
- Recovery of the boil off from the brew or the introduction of alternative boiling techniques—saving 73,000 tce.
- Improved housekeeping—saving perhaps 69,000 tce.
- Improved management of the brewery heat load—saving 53,000 tce.
- Improvements in the refrigeration systems—saving 6,600 tce.
- The use of heat pumps, the subject of a special study by the Department of Energy due for completion this year.
- Improved cleaning techniques for casks and kegs.

At all stages in the brewing process brewers are now examining ways to cut energy costs.

The brewing process begins with malting, converting barley to malt. The whole process accounts for about 18 per cent of the total energy requirements of the brewing chain and kilning is the part of the malting process which accounts for most of the energy usage. The latest kilns therefore make use of heat recovery systems to minimise energy wastage.

In the brewhouse itself the major problem remains the batch operation nature of brewing. The process involves a series of heating and cooling cycles, and with packaging accounts for 31 per cent of the brewing chain energy requirements. Coppers that were direct fired using oil and coal have largely been replaced by steam systems and external systems of indirect heating have also been introduced.

Attempts to smooth out the inefficiencies of a batch process by continuous production have proved less successful in part because of the effect on quality. Attention is now concentrated on high gravity brewing which apart from using less water to heat, cool and pump throughout the process, also improves plant usage efficiency. The refrigeration process in-

involved in maturation is also a large user of energy and the emphasis now is on fine temperature control through the use of more sophisticated instrumentation.

In packaging, the scope for heat recovery from keg cleaning and racking operations is under investigation while significant energy savings have been achieved simply by switching from tungsten to sodium lighting.

The next 5 to 10 per cent reduction in energy consumption should come relatively easily through good housekeeping and better energy management to an industry which achieved a 10 per cent reduction in just two years. The longer term target savings of 35 per cent will be more difficult, but rising energy costs provide the incentive.

The combined heat and power plant operated by Guinness at Park Royal, where a substantial proportion of electricity is generated and fed into the national grid, could prove to be a model for the future and perhaps waste heat from the two power stations close to Burton could eventually be used in Burton's breweries themselves.

Paul Taylor

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GUINNESS

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Management abstracts

These summaries are condensed from the journals of abstracts published by Anbar Management Publications. Readers wishing to consult original texts should write to: PO Box 23, Embury, HA9 8DJ.

Joint Ventures in Japan: R. W. Wright in *Columbia Journal of World Business* (U.S.), Spring, 1979: p.25 (64 pages, table).

Shows that after the wave of interest in joint ventures with Japanese partners in the late 1960s, this trend seems to have ebbed away; explores reasons for the disillusionment—ranging from language barriers to conflict over short-term profit v. long-term growth objectives. Lessons, ending with the abrupt advice to "let the Japanese run the show."

Foreign Acquisition Analysis: A. R. Malkoff in *Management Accounting* (U.S.), June, 1979: p.32 (54 pages, charts, tables).

Offers a step-by-step approach to the financial evaluation of a potential acquisition abroad, in a way which first tests the candidate against the investment criteria, using explicit assumptions on local inflation and exchange rates, and then tests the financing implications and the effects under accounting rules for foreign exchange translation.

Regaining Control of a Large Company: L. Donaldson in *Journal of General Management* (UK), Summer, 1979: p.14 (101 pages, charts, tables).

Presents a case history of organisational change, involving the reversion from a multidivisional to a functional management structure, in a major Japanese company (reported under a fictitious name); describes company background, the previous structural change from functional to pro-

duct-divisional form, and reasons behind the present reorganisation—particularly the need for concentrating power at the centre in the face of economic conditions. Analyses the change in terms of current organisational theories.

Fundamentals for Success in the Japanese Market: Y. Kobayashi in *Journal of Contemporary Business* (U.S.), Vol. 8 No. 2: p.81 (6 pages).

Describes two fundamental concepts that are crucial to success in the Japanese marketplace—trust and confidence in partnership, and respect for cultural differences—illustrated by the establishment and operation of a joint venture between Fuji Film and the Xerox group, with particular attention to local authority and autonomy, and to joint decision-making.

Beyond Zero-Base Budgeting: G. R. Phare in *Managerial Planning* (U.S.), July-August, 1979: p.18 (6 pages, illus., chart).

Identifies the role of zero-base budgeting as an integral part of long-term planning, budgeting and performance feedback, describes how it works through identification of decision units and the preparation and ranking of decision packages, and outlines how feedback and follow-through can be implemented.

Mobility and the Dual-Career Couple: C. E. Maynard + R. A. Zawacki in *Personnel Planning* (U.S.), July, 1979: p.468 (54 pages, bibliog.).

Discusses rising trends in refusals by managers to accept transfers that involve relocation, and examines the particular difficulties dual-career couples experience. Puts forward a surprising number of alternatives and solutions, and offers advice to organisations on dealing with a phenomenon that will not disappear.

Shell strikes a refined way of exploring the future

By Christopher Lorenz

PLANNING IN AN UNCERTAIN WORLD



rather than full of irrelevant computer print-outs.

The most obvious illustration of the approach is that, a year ago, several major oil companies were quietly still planning for the mid-1980s on the basis of a specific forecast for oil prices, in spite of all the obvious unpredictabilities. By contrast, Shell was talking in terms of "between \$15 and \$50 a barrel" (not necessarily these particular figures, but an equally wide range).

Such is the planners' new view of the future that the scenario which from 1975 to last autumn defined their "low view" of potential economic growth has now been transformed into their upper limit. It bears the graphic title of "World of Internal Contradictions."

The new lower limit is now defined by a scenario with the apparently optimistic title of "restructured growth." But for much of the 1980s it actually envisages a set of harsher economic, social and political shocks that many outsiders would not consider credible; only after the world manages to adjust to the new situation, with alternative energies and the like, does the scenario see the re-emergence of rapid growth.

In theory, top managers all over the far-flung Shell empire have, since last Christmas, been taking decisions on the basis of these new scenarios.

So, in theory, have their subordinates. Not because anyone has ordered them to—Shell is unusually decentralised, and renowned for its catholicism of thought," says one senior executive—but because they have nominally accepted the undeniable logic of the scenario approach as a more realistic and helpful alternative to forecasting.

But, as every practitioner knows in his heart of hearts, theory and practice are usually very far apart in management. Even in Shell, which has an almost unparalleled international reputation for sophisticated yet realistic and useful planning, it has taken nearly eight years to convince all the main business sectors that, in today's uncertain and dangerous world, the scenario approach provides an invaluable basis for both "making" (preparing) and actually taking decisions.

This is in spite of the success record of the approach in helping a wide variety of Shell's 270 companies cater for a wide range of possible developments, so that plans can be prepared and decisions taken that will not be totally invalidated by subsequent events.

The realism of the scenario approach is obviously its strength. But it is also a weakness: virtually every manager in any sort of company craves for certainty and hates having to question his assumptions, however thorough and practical his training and experience may have been. He finds it extraordinarily difficult to accept the advice that "the world may be like this 10 or 15 years from now, or again it may be like that, entirely different. You must make your decisions as resilient as possible to either type of future."

On one level, he may accept this as thoroughly good if uncomfortable sense, but it is often so emotionally unpalatable that he may then go away

and disregard it when he actually comes to make a decision, even if it involves millions of pounds.

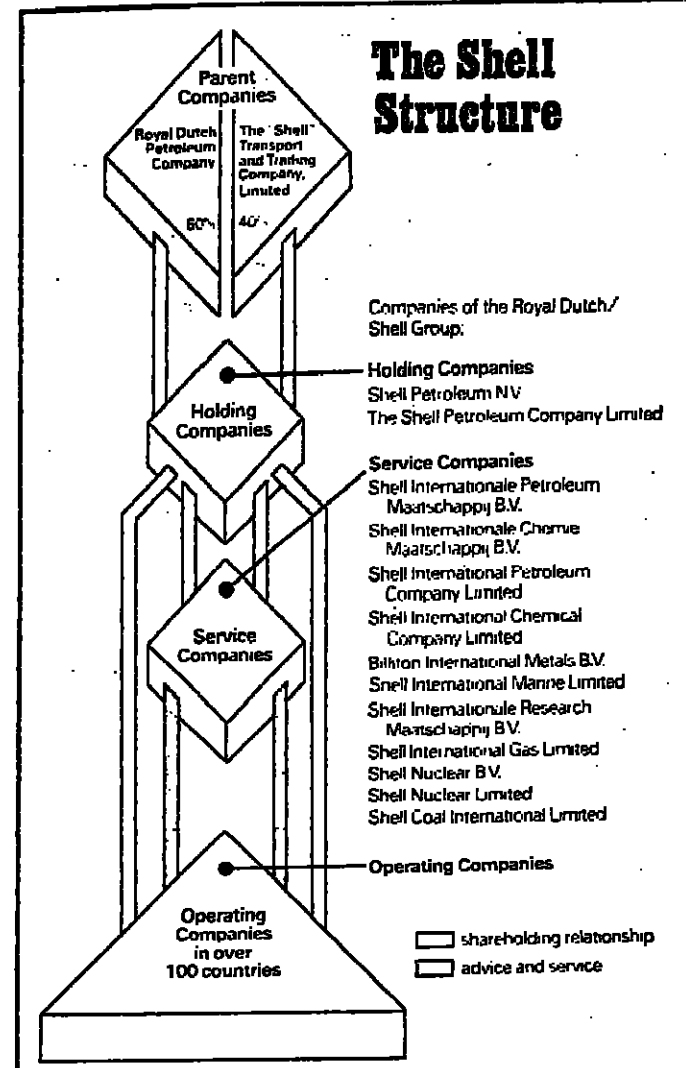
This sort of problem has occurred with obstinate frequency in Shell over the last eight years, even among senior managers who—especially after the salutary shocks of the 1973 oil crisis—had seemed convinced of the need for a new way of preparing for the uncertainties of the future. Hence the importance of what Shell's planners call influencing the manager's "microcosm," or "mental map."

Since the oil crisis, and with the added impetus of extremely strong advocacy from many of the members of Shell's top executive body, the Committee of Managing Directors (CMD), scenario planning has taken increasingly deep root in the group's complex worldwide organisation (see diagram).

Having initially penetrated most of the "service companies" and business sectors, it has more recently begun percolating down into some of the local operating companies; for example, it has already been widely practised for four years in Shell UK, and for longer in others.

But there is still an inevitable tendency for certainty-craving managers to try and produce a single-line forecast from two or more very different scenarios, by drawing a line up the middle of the wide spectrum which they encompass. With the help of top management, the planners are naturally trying to counteract this tendency.

Their fight against traditional planning attitudes has been helped by a series of expensive investment failures, notably Shell's joint venture with Gulf Oil into high temperature reactor which has cost an estimated £300m in losses, and on a smaller scale with doubtful investments such as a £25m polyethylene plant at Carrington, near Manchester (see



Management Page, April 25, 1978 and June 29, 1979).

In the past two years their cause has also been given a more positive sort of internal boost by the increasing conversion to the scenario camp of executives within Chemicals. This is one of the business sectors of the group with a traditionally high reputation for planning, but which—because of reasons—has been relatively slow to embrace the scenario approach.

The reputation within Shell of scenario planning has been further enhanced by various external events, most notably the fact that the upheavals in Iran which eventually toppled

the Shah had been part of a group-wide "accident" scenario for 18 months before they occurred; the uncertain element (and the reason for the "accident" label) applied not to whether the troubles would occur, but when.

From the managing directors' point of view, the late C. C. Pockock—Shell's former chairman—summarised the scenario philosophy in these terms: "we believe in planning, not in numerical forecasts but in hard thought which aims to identify a consistent pattern of economic and social development."

The development and practical use of Shell's scenarios, together with key changes in their content will be examined tomorrow.

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Fleet operators make tracks for a new maintenance policy

BY JOHN GRIFFITHS

WHEN your car begins belching smoke and its transmission simultaneously starts to rattle, it's like a bad dream. If the same thing happens to the owner of a truck or a construction vehicle, it can be a full-blown nightmare.

Take, for example, the owner of a small to medium-sized fleet of Caterpillar diggers. Traditionally, he would have had several options: to take the offending vehicle out of service for repairs using his own facilities, which would involve unknown expense and possibly prolonged downtime; to run it into the ground, risking complete failure at an inconvenient time; or to get the parts replaced immediately.

In either of the last two cases, his bill for exchange parts could have been about £4,000 for the engine and £3,000 for a transmission: this is what the largest of Caterpillar's four UK dealers, H. Leverton and Co., would have charged on a DA model.

For the past nine months, however, he has had another option: to replace the parts immediately—but at a cost from Leverton of £1,850 for the transmission, an average saving of about 50 per cent.

Since starting its "exchange before failure" (EBF) scheme last year, Leverton says its sales of rebuilt units have gone up by more than 40 per cent in terms of both numbers and value—and this at a time when, without the scheme, he would have predicted an overall drop in the volume of exchange units," says Peter Field, Leverton's parts and service sales manager. (The scheme is not confined to rebuilt units, however.)

The scheme has attracted the attention of Caterpillar's own management at its headquarters in the U.S. and there has been a meeting of European outlets to consider implementing it elsewhere.

Field suggests Leverton has no particular cause to be worried if rivals set up similar schemes. "All they can do is pirate the idea," he declares. Leverton feels it has more than a head start in the most crucial area: the information locked in its database.

Exchanging components before they wear out is not new

—planned preventive maintenance is well established as one cost-effective way of managing plant (the other main one is to renew the plant frequently long before failures can be expected).

And PPM has long been advocated by Leverton. The trouble was, says Peter Field, while most owners agreed with it in principle, inevitably they had a certain reluctance to withdraw equipment from a project if they did not actually have to. "So we went looking for a financial incentive for them to use it."

The resulting "EBF" scheme covers more than 5,500 different rebuilt units for Caterpillar equipment, from complete engines to pumps.

Although the scheme can be used on a "one-off" basis by plant owners, Leverton, like Caterpillar's other three UK dealers, is bent on maintaining the industry's equipment in good shape.

To achieve this it has, in common with other dealers such as Bowmaker (which covers western England) several preventive maintenance schemes covering most items from engines to tracks and running gear.

They include selective oil sampling; under this scheme plant owners send regular oil samples to dealer laboratories so that the degree of component wear can be identified, and the operator can plan ahead for replacement.

Carrot

While other dealers offer a fixed price exchange service, so far only Leverton has produced the high-low pricing system. Bowmaker has concentrated on a single price, pitched roughly mid-way between Leverton's high and low prices.

It might appear that Leverton is unnecessarily foregoing profits on parts that plant owners would have to buy anyway. On the surface, it also looks risky to offer a substantially lower exchange price on a unit when the precise extent of wear on the unit being exchanged is not known.

But Leverton feels its higher turnover more than counters the first argument. Given the new financial carrot, it suggests,

operators are increasingly winding down their own repair operations and relying on Leverton to carry the spare parts.

The lower prices do not simply represent shaved margins in the pursuit of higher turnover, however. The scheme would not have been possible but for the keeping of detailed record of the frequency and nature of failures over the years. Since 1975 they have been going into databank at Leverton's HQ on the banks of the Thames at Windsor.

By using these figures Leverton has been able to fix an average parts and labour cost for rebuilding units, both before and after failure, and to devise the set of simple criteria under which the lower price is offered.

There was an element of risk in setting up the scheme, concedes Peter Field, who conceived it several years ago. "And there is an element of swings and roundabouts in which we will gain in some areas and lose in others."

Last autumn, Leverton opened a £1m extension to its Leeds depot specifically to handle the rebuilding work arising from the EBF scheme.

The rebuilt parts carry the same six months warranty as new ones.

The scheme seems to have met with widespread approval among small to medium users. Tony Brook, group buyer for the Marshall group in Halifax, with operations ranging from quarrying to concrete production, says it has given the group the chance to plan downtime "a lot more efficiently and economically." The company has long taken advantage of preventive maintenance such as oil sampling. But whereas, for example, an engine using excessive oil but not in immediate danger of failing would have been eventually taken out, stripped and its liners and pistons replaced, "now there is no question; we simply replace it."

Heavier equipment such as earthmovers cost operators upwards of £20 for every hour they stand idle, so it is the saving on down-time as much as the direct replacement saving which interests Brook. The company keeps its own detailed records, aided by oil sampling: "it can therefore pre-plan its downtime, and has a precise costing to work to on replacement units."

For the industry giants however, such as Wimpey, the scheme's introduction has only small significance. Wimpey, which runs three large maintenance depots to service one of the biggest mechanical handling fleets in the country, is largely self-sufficient in terms of maintenance.

At the moment the EBF scheme applies to tractors, loaders, excavators and similar equipment, but is being expanded to cover other Caterpillar equipment, such as lift trucks.

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THE ARTS

Agnew/Wildenstein/National Gallery

Provincial delights

by DAVID PIPER

The new exhibition at Agnew's in Bond Street, *English Pictures from Suffolk Collections* (until March 28), should not only lift the heart of the visitor, but also help sustain the imperilled fabric of some of the most enchanting churches in England, those late Gothic masterpieces in which East Anglia is so rich. The show is staged in aid of the Suffolk Historic Churches Trust, to which all proceeds go. No visitor need fear that a visit will be a mere charitable duty, for he is offered no parochial jumble but a selection of English painting, a great deal of which is of National Gallery calibre. The emphasis is on the great figures of the English "Golden Age"—Hogarth, Reynolds, Gainsborough, Stubbs, Romney and Lawrence, on English landscape, with Wilson, Crome, Turner, Bonington, and de Wint less copiously, but perhaps more perfectly, represented than Constable, and on early 20th-century work, Camden Town and Sir William Nicholson.

From Lockworth comes Hogarth's engaging romp of Lord Hervey and Friends fantasising over an open-air collation of fruit and wine, inconsequential and unconvincedly articulated as composition, even slightly tipsy, the verve of the painting is nevertheless irresistible and the detail exquisite. Hogarth's power of indicating consequences of action not yet completed is inimitable—just as in his *Lord Graham in his Cabin at Greenwich* the howl of the bewigged pug is all but audible, so too here is the splash that the cleric, whom Lord Ilchester is toppling from his chair, will very shortly make as he collapses in the water beyond.

For portraits there are, most notably, three stunning formal statements, all with a pronounced nautical flavour, from the hands of Reynolds, Gainsborough and Romney respectively. Though relatively early (1762), the Reynolds of Captain Hervey is of an heroic quality that he never surpassed. The captain with his naked sword thrust up from his hip against a thunderous sky is as majestic in modern (or 18th-century) terms as the image of Jove with thunderbolt in myth.

Later, the same sitter posed by Gainsborough on the seashore, donning a telescope—a painting so consummately relaxed and delicate in the handling, yet so magisterial that Horace Walpole acknowledged it justly as "one of the best modern pictures." Wavelets fawn just clear of the subject's elegantly shod feet, having clearly not ventured to touch

them: the captain might have taught King Canute a trick or two. And thirdly, Romney's *Captain Hyde Partridge*, if far less subtle in characterisation, shows just how convincingly the painter, given a sitter of film-star physical glamour, could invest him with permanence for posterity. Such too is at best the best here, in visions of Newmarket as an equine arcadia. The moderns are mainly Camden Town paintings, especially Sickert, but also in contrast two superb examples of the brilliant paint of that still underrated artist Sir William Nicholson.

Finally, a typical John Piper watercolour of the tower of All Saints, Stansfield, incandescent, dated 1980 and painted by the artist's gift to the Trust to be sold in aid of such churches and for a sobering account of the physical condition of the fabric of that very same tower, see Norman Searle's introduction to the catalogue.

Suffolk to Agnews, and further up Bond Street, Glasgow to Wildenstein's with no less charitable intent—this time in aid of the National Art-Collections Fund and showing a continental and not British (until March 28). Glasgow's Art Gallery is of course one of the most splendid of the major provincial collections of Britain. This, then, is a selection from a public collection rather than from private ones, and though including masterpieces of international renown, the seen face to face as distinct from reproduction, will come as a shock to southerners who may not get all that often to Glasgow.

Glasgow and Wildenstein have been generous indeed. Here is that armoured saint and kneeling donor rapt in an intensity of devotion perhaps all the more spell-binding because their focus of adoration, the Madonna, has for centuries been lost—one of the supreme masterpieces by that very rare early French painter, the Master of Moulins. Here is the profile of the armoured youth who may well be Rembrandt's romantic conception of Alexander the Great, gleaming from the shadows.

Two atmospheric El Greco portraits, an enormous wind and sky rinsed wilderness by Salvador Rosa—even the famous *Giorgione* (?) of the Adulteress before Christ in all the splendour of its sonorous colour. The (?) is almost as famous as the picture itself, which I gather stopped off briefly at the National Gallery on its way to Wildenstein's for a clinical appraisal. Definitive diagnosis

—Giorgione or early Titian, but surely not Cateana—still seems elusive—at least, the Director of the National Gallery admitted uncertainty when opening the Wildenstein exhibition, which he did with a clarion call to all good men and true (and perhaps, especially rich) to rally to the cause of the museums. The quality of the painting remains serenely unaffected by learned argument as to its authorship—as Michael Levey asserted, it is a masterpiece of early sixteenth century Venetian painting.

As far as museums and patrons are concerned, Glasgow's great collection is a shining example of private generosity building civic pride. Almost everything shown here is a gift or a bequest, from the *Giorgione* (?), the El Greco, the Rembrandt, to one of the most famous Millers, *Going to Work*, the point indeed worked as if by a rustic Daumier), to Cézanne, to one of the most magical of Degas dancers, pastel floated across the picture surface as delicate as the gauze of the tutus yet structured as exactly as a spider's web. It seems quite typical of Glasgow patronage that the most famous work of Glasgow dealers, Alexander Reid, should have been painted by Van Gogh, and the range of Impressionists and after extends through Monet and Sisley to Cézanne, Seurat, and on to Vuillard (a bewitching mosaic of colour, Mother and Baby, from what I always think of as his patchwork period), Fauve Derain, Picasso and Matisse. For the first four weeks in March, a walk up Bond Street is offering great pleasure.

The exhibition at Agnew's includes just one Turner—but a superlative one: *Fort Vimeux*, an evocation, painted about 1831, of an English man-of-war aground off the French coast in 1805, looted over at seemingly irretrievable angle and prey to the French coast batteries—but even more, in Turner's best apocalyptic vein, to the salvos of the fierce sunset. As so often with Turner, the sun has a Shiva role: the creator by whose virtue of light all things are created in the seeing eye, but no less the destroyer.

Turner features again in the first of a new series of exhibitions at the National Gallery (till April 13). These, called *Second Sight*, will feature juxtapositions of two paintings in the collection which are in some way or other complementary, and the compelling obvious opener could hardly be anything but Turner and Claude. Turner's *Dido building*



Detail from Reynolds' portrait of Captain Augustus Hervey, on show at Agnew's

Carthage, painted in deliberate homage to—but also rivalry with—Claude's *Seaport: the Embarkation of the Queen of Sheba*. Turner wished his picture to hang alongside the Claude in the National Gallery (though far from always in the past) it has indeed done so, and now the juxtaposition, set up outside the temporary exhibition area is supported within that area by a film some 20 minutes long, in which Michael Wilson analyses lucidly, not only Turner's debt to Claude, but also the two painters' fundamental disparity.

This form of presentation has certain problems. I prefer my pictures quiet—concerts in galleries can be pure enchantment, but I have personal resistance to individual pictures underlined, as it were, by snatches of apposite music. This is, however, purely a matter of personal taste, and the music chosen in this programme is indeed tellingly apt. The other problem may well rumour the more casual visitors: it is this. Exposition of a painting by slides projected on a screen means that the light seems to come through the picture, which becomes virtually the equivalent of a stained glass

window. This gives, especially in the case of painters who drenched their pictures in light, as did both Claude and Turner, an astonishing larger-than-life or even than-art, brilliance, so that when the dazzled film-viewer emerges from the dark to contemplate the originals in their oil paint on canvas, his first reaction may be that these originals have died on him, inert and flat. At least, so I found. It could be enough to disillusion an innocent viewer, and so the visitor should perhaps be warned that the impression is

entirely ephemeral, a matter of minutes, seconds even, before the authority of the originals asserts itself, enhanced now by the deeper understanding provided by the film.

It is, I think, simply that one has to readjust one's vision: instead of reacting passively to the image projected into the retina by the slide, one has deliberately and actively to go into the actual picture itself. The *Second Sight* series is a variation on the very successful concept of *Painting in Focus*, and judging by this first experiment, bodes very well.

Pizza Express Jazz Festival

The second Pizza Express Jazz Festival takes place on Friday, from 5.30 to 11.30 pm at the Logan Hall Theatre, Bedford Way, W.C.1.

Among the British and American stars playing are trombonist Al Grey and tenor-saxist Jimmy Forrest, both former Count Basie sidemen, drummer Oliver Jackson, bassist Leonard Gaskin, pianist Cliff Smalls, saxist Danny Moss and Bobby Wellins and trumpeter Digby Fairweather.

In addition the festival will bring dancing back to jazz with

Ted Heath and his Music, directed by Don Lusher, who will play in the neighbouring Jeffrey Hall.

Some of the Heath alumni who will be featured include pianist Norman Stenfat, drummer Jack Parnell, clarinetist Henry Mackenzie, tenor-saxist Tommy Whittle and trumpeters Kenny Baker and Ronnie Hughes.

Tickets for the event are £5 in advance, from Keith Prowse agencies or any branch of Pizza Express or Hamburger Heaven, or at the door on the night.

Architecture

New South Bank

by COLIN AMERY

Towards the end of last year I wrote an article about the very "public inquiry" into the future of the large slice of South London that lies behind the National Theatre and runs downstream almost to Blackfriars Bridge. At that time the main contenders for the site were putting before the Inspector their various options from acres of offices to cosy closes of semi-detached houses.

One developer, Greycoat Estates, thought that it had pulled the rabbit out of the hat when, towards the end of the inquiry, it asked the architect Richard Rogers (of Centre Pompidou fame) to give to London what he had given to Paris. You may well ask what that is. The answer, in any language, is an innovative and lively piece of modern architecture.

The problem was that at the time of the inquiry, Mr. Rogers had the unenviable task of producing a strategy for the rebuilding of a large area of London in a fortnight. The result was not very convincing: Utopia takes a bit longer than two weeks. But things have improved. During the long period of waiting for the result of the inquiry, and with no certainty as to its outcome, Mr. Rogers and his partners have been changing and improving their designs.

I think that they are now worth very serious consideration in architectural terms. With the hideous and pointless Green Giant (the architects of which deserve to be eaten by a very black and terrifying gnat) hovering over the upper reaches of London's scheme, the Rogers' scheme deserves very careful examination.

If you stand in the Temple gardens and look across the river, the view at present is a very motley one. There is the concrete monumentality of the terraces of the National Theatre, which will be continued in the designs for the new IBM building, which will continue Sir Denys Lasdun's estate-like forms. London Week-End Television occupies a series of buildings of remarkable dullness and then there is the Oxo tower which the Thirties Society, in their desperate search for something to keep plan to campaign to preserve. As you look closer towards Blackfriars Bridge there is a new building of such gloomy banality that it is probably wiser not to mention the name of the architect.

The view is not an inspiring one and the outcome of the present planning inquiry provides the opportunity to build a new part of London on a scale that

has not been offered since the Festival of Britain. The nature of the site and its proximity to all the cultural buildings of the South Bank means that the opportunity is there, and probably for the last time, to make the area habitable again. Despite all the architectural skills that have been employed on the south side of the river, any normal person still feels like a member of a threatened species creeping along the concrete walkways in the pouring rain.

Mr. Rogers and Mr. Heseltine could change all this. They could make life more possible at ground level and close to the river. They could improve the skyline and build a city of glittering towers that would lure you over from the north bank. They could build a new bridge that will carry pedestrians in safety across the river on a path free from cars and railway trains. If the Greater London Council cared any more about the future of London they would sit down with Mr. Rogers and ask him to extend his ideas for the Coin Street site right along the south bank to the doorstep of their own County Hall.

What is it that commends the Rogers scheme? First of all it is a mixture of use—housing, offices, industry, recreation and leisure. Secondly it has an architectural excitement that comes from the creation of a series of eight towers of technology (that contain all the services) and a series of independent buildings in between. On the river itself there is a large new open space, an open air theatre (to be used by the National?), cafes, shops and entertainment facilities leading up to the new bridge. This string of buildings could all be linked at or near ground level by a pedestrian gallery that could rival Milan or Houston in its beauty and liveliness. The much neglected river could gain a series of new moorings and a possible museum of the Thames.

Architecturally the treatment is by no means fixed. Parisians may love the Pompidou Centre but Londoners are less amused by technological tricks. They do, however, love their city and the people who live on the South Bank deserve a fair deal: for too long they have been the second class citizens of the metropolis. Some good architecture that is of the highest possible standard that takes notice of the life on the ground is what is needed.

Richard Rogers deserves support and encouragement—he could achieve the almost impossible and build some new buildings that the public would actually like. The South Bank needs him—he should be given a chance.

Royaie Theatre, Broadway

Whose Life Is It Anyway?

by FRANK LIPSUS

To accompany its change of Broadway theatre, *Whose Life Is It Anyway?* undertook a transformation that encompassed a whole, new cast, a fresh setting in an American hospital, character name changes as well as a switch in the sex of the major character from a man to a woman.

While most of the innovations were at most cosmetic (the American hospital uses exactly the same set as the British), the sex change was more daring and required some delicate reworking of the script by playwright Brian Clark. The original part of Ken Harrison, as played by Tom Conti, showed a man incapacitated at the height of his attractiveness and activity. Portraying a character paralysed from the neck down, Conti made his head move for his whole body. His sarcasm and playfulness showed just what he would have been like had he been liberated from his deformity.

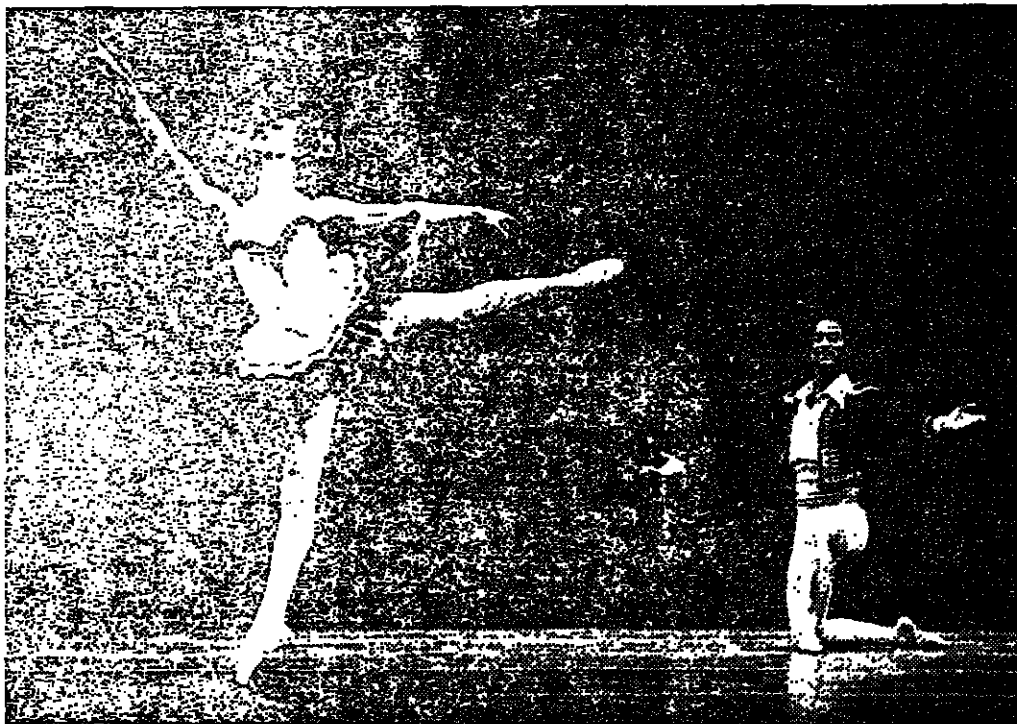
Mary Tyler Moore, as Claire Harrison, stoutly attempts to replicate the aggressiveness as well as the cleverness of the part. She makes a pass at her husband in order not to be dismissed altogether as a woman. Unfortunately the part no longer lends itself to the same suggestiveness. After all, even without her feeling anything, a man's attraction to her could be expressed and physically consummated, as clearly was not true with a man in the part. Man's self-defeating, pathetic sexual banter that makes him brave makes her sound merely vain.

Despite a tendency to make faces a little too much, Miss Moore displays ample measures of intelligence and determination, her character's two most important traits. She perfectly illustrates the tragic dilemma she embodies—whether to destroy a mind at the height of its capacities or watch it deteriorate. She projects justifi-

able pride and eugenics. Her eloquent arguments make the audience deeply regret just how right she is to want to die.

For the purposes of making the setting more American, Dr. Travers has become Dr. Jacobs, Matron—in America, the Director of Nursing—curiously still has a Scots accent, portrayed sternly by Beverly Flay, and the psychiatrist, played by Edmond Genest, uses the words as before, but sounds utterly American, especially his much appreciated, sole line of self-description: "I was an only child. But enough about me."

The play has also been cluttered with unnecessary details—a lot more drugs are named and tedious ceremonies made of the matron's constant attention to turning sheets up and back. I thought something has been lost in this adaptation: the play was better off preserved maimed than destroyed unlike poor Claire Harrison.



Elena Carter and Joseph Wyatt in "Paquita."

New York ballet

Dance Theatre of Harlem

The Dance Theatre of Harlem has been a classic ballet company, whose dancers happened to be black, a company modelled by its founder, Arthur Mitchell, on his parent company, New York City Ballet. A pseudo-ethnic ballet like *Georgy Yegorovich*, which has been of less importance in Dance Theatre's repertoire than the works of George Balanchine with which the company has established its credentials. Its performances of *Amor, Serenade*, *The Four Temperaments* can stand comparison with those of City Ballet. Indeed, the comparison is not always to the senior company's advantage.

For Dance Theatre's recent season at the City Centre, Mitchell and his co-director, Karl Shook, decided that their dancers were now ready for the even greater challenge of the 19th century classics, and added to the repertoire productions of *Swan Lake*, *Act II*, and the *Grand Pas Classique* from *Don Quixote*.

Don Quixote, as staged by Frederic Franklin, looks unfamiliar to eyes accustomed to some other version of Ivanov's choreography. (The word's name does not even appear on the programme) and may be given over to be closer to that given for years by the Ballet Russe du Monte Carlo. The choreography seems consciously mannered, especially in the port de bras.

The mime is omitted, and so is much of the drama inherent in the actual dancing. Benno's Prince's friend, is restored, and is even given a solo variation, but does not take part in the adagio. Actually neither he nor any of the other characters are named; the scenery is abstract, and the women are dressed in various shades of blue—this is *Swan Lake* without the prince, without the swans, and without the lake. This is too bad, because the Harlem dancers clearly have a sense of drama—they show it in Glen Tetley's *Greening*, the third of the season's new acquisitions. But neither this *Swan Lake* nor *Greening* gives them the specific objectives that are essential to any kind of dramatic performance. *Swan Lake* is reduced almost to abstraction, and *Greening* is generalised emoting in the usual Tetley manner.

It would not go so far as to say that the company should not keep trying with *Swan Lake*, but the production needs radical rethinking, which is true of course of almost any production of it you care to name. At the moment the star of the ballet is the Harlem corps in the right production they could play the crucial part in the drama that the corps de ballet must fill.

Paquita is another matter: here the dancers are on more

familiar ground, for this is Petipa at his most Balanchinean, so to speak. The ballet was staged by Alexandra Danilova in collaboration with Franklin, and the dancers have responded enthusiastically to her coaching, performing the scintillating variations with wit and panache. (For once, the variations don't turn out to be the same ones you've seen in other Petipa ballets.) The adagio, in which the ballerina's movements are echoed by a line of 14 women extending diagonally across the stage, is a knockout. This would be a marvellous addition to any repertoire.

So far, Elena Carter has danced the ballerina roles with the greatest authority. The beautiful Lydia Abarca seemed unable to encompass the legato phrasing of *Swan Lake*, Virginia Johnson, the company's purest classic ballerina, is at present too careful in the role, but if she could bring to her Odette the same emotional conviction she shows in *Greening*, it could become a great performance. Recognition of Ronald Perry as one of America's finest dancers nobles is long overdue: his Siegfried has dignity but is again too subdued (in *Le Corsaire*, on the other hand, he goes in for flamboyance of the wrong kind).

DAVID VAUGHAN

Elizabeth Hall

William Byrd Choir

by FRANK DOBBINS

On Saturday night the Queen Elizabeth Hall became a sanctuary for the William Byrd Choir in a programme of masterpieces of the Jacobean era. Without incense, or ritual or any liturgical appearances a consecration was achieved by the devotion of the performers and the power of music. The consecration was a joyful one stressing the panegyric and opulent rather than the meditative aspects of the Jacobean sacred repertoire.

The choir's eponymous composer occupied pride of place with *Venite*, exultemus Domino presented as a purely instrumental introduction by the Michael Laird Cornett and Sackbut Ensemble. This was a neat and well-balanced performance although it was curious to hear Messrs. Laird and Wilson using modern aids (valve trumpets) to crown the quartet of antique-looking sackbuts. The brasses were joined by the 23 choristers for the ensuing eulogy "Laudibus in sanctis." This vigorous sequel, also from the "Grado-alla," was followed by the more restrained "Ave verum corpus" sung with simple eloquence without the instruments. Byrd's Anglican music was represented by the calm "Kyrie" and "Nunc dimittis" from the "Great Service" and by the anthem "Sing Joyfully" jubilantly supported again by the brass—this time with the more authentic-looking and authentic-sounding cornetts instead of trumpets.

The trumpets, however, returned for a pair of five-part madrigals by Byrd and Weelkes which sounded quite effective without the words which their composers thought so important. Weelkes' music occupied the rest of the first half, providing opportunities to show the individual qualities of the singers (in the verse sections of the Anglican anthems and services), as well as a more frequent chromatic cadential spicing in the cadences. The brass returned to support "Hosanna to the Son of David," which provided an exultant, if somewhat turgid conclusion.

The second half, planned with similar care for balance and contrast, revealed some of the merits of Thomas Tomkins and

Orlando Gibbons. The former's full anthem "Arise O Lord" provided a rhythmically exciting start, animated by the cornets and sackbuts while his "When David heard" overcame a tentative opening to achieve a serene ending. After another couple of wordless madrigals including the famous "Silver Swan" (hardly ideal as a brass quintet) a grand conclusion was assured with a "group" of Gibbons' anthems framed by the extrovert "Hosanna to the Son of David" and "O clap your hands."

Gavin Turner directed the dedicated vocal group with firm but economical technique, ensuring fine balance, lucid lines and splendid harmony. His programme also proved again that this fine choir survives and can even sound resilient in a seemingly alien environment. But a few problems remain, arising principally from the desire to benefit from the attractions of instrumental sonority. It is a pity that the professional wind-players of James's time relied mainly on aural traditions and left us little notated music and little information on what they alone or in consort played with the educated and literate singers of the Royal Chapel.

While the present programme showed some taste and imagination in the choice of material for the massed ensemble, it could not avoid some verbal obscurity. Printed texts, particularly for the Latin motets, would help, as would a less forward and central position for the brass ensemble.

P.E.N. Prize

The winner of the 1979 Silver Pen Award is Anne Chisholm's biography *Nancy Cunard* (Sidgwick and Jackson).

The Silver Pen Award is awarded annually by International P.E.N., a world association of writers, for an outstanding book written in English and published in England.

A £500 prize accompanied the Silver Pen Award presented to the author by the Minister for the Arts, Norman St. John Stevas, at the Elizabeth Hall in London.

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A neighbourly adjustment

THE RECORD of countries which have requested international help in financing their balance of payments problems while avoiding any sharp domestic policy actions is hardly a happy one, and the markets will probably remain suspicious of the Japanese yen despite the liberalisation of the capital account and the mobilisation of swap funds announced yesterday. The idea that debtors ought to suffer does not sit well with the yen, which is not only the most formidable dynamic economy in the developed world, but perhaps the least understood; and both its record and its present situation provide strong arguments for suspending any harsh judgements in this case.

Protection

Japan's aggressive growth record and its remarkably quick adjustment to the first oil shock have been enough to provoke widespread anti-Japanese protectionist sentiment in the U.S. and in Europe; but the events of the last year have delivered a series of blows from which even the Japanese economy can be expected to recover instantaneously. The yen, which was driven up to dizzy heights towards the end of 1978, following a remarkable balance of payments performance, has subsequently fallen as rapidly as it rose. This has not made Japanese industries super-competitive; it has simply restored the normal level of competitiveness of the mid-1970s. Nevertheless this adjustment, while oil and commodity prices were rising in dollar terms, was enough to worsen Japanese terms of trade by no less than 40 per cent in the year to December, and there has no doubt been a further deterioration since then.

At the same time, the Government has suffered a domestic setback. Public finances are in heavy deficit in Japanese terms. No less than 40 per cent of public spending is currently financed by borrowing. Since the public sector is relatively small in Japan, and private saving is abnormally high, this has not provided any notable fiscal stimulus, though it has tended to strain the capacity of a rather narrow bond market; the Government's plans called for the introduction of a value added tax to narrow the fiscal gap. This was part of a long-term programme of higher social spending, financed by higher taxation, aimed to make the Japanese economy more "neighbourly" and to improve

the quality of life by raising social overhead costs, as it were, towards the international norm. However, an adverse public reaction was enough to deter a Government which is not politically robust, and the 1980 Budget—not yet enacted—is in the event broadly neutral.

While this setback has reduced any financial pressure which might have rectified the current account, the Government has been reluctant to replace fiscal pressure with a monetary squeeze. Growth is modest by Japanese standards, and private investment is expected to fall. Money and credit growth have been well controlled despite interest rates which have remained low by international standards, and domestically generated inflation remains low. While wholesale prices have responded sharply to higher import prices, retail price and wage movements have remained moderate.

In all these circumstances it seems sensible that the Government should seek to mobilise the capital account to help the exchange rate rather than attempting to deflate an already subdued economy. Measures designed to make Japanese assets more attractive to OPEC investors are especially appropriate. Indeed, it can be argued that in the Japanese policies there is a model for other countries. The deflation of total demand in the developed world is a very real way of making a marginal reduction in the likely OPEC current account surplus; providing an outlet for the investment of that surplus should help to reduce strain in the financial markets generally. The argument for deflationary policies, especially in the English-speaking countries, is essentially domestic.

New outlets

However, as long as the real economy remains in such poor order, with an officially encouraged structural change towards more sophisticated industries with higher added value well in train, it is hard to be very worried about the long-term Japanese outlook. In due course a dynamic economy will find new outlets for its production, tending at the same time to correct the fiscal and the foreign balance. Meanwhile, Japan's trading partners should welcome the fact that the country has chosen methods of temporary adjustment which will neither cause disruption nor intensify the deflationary bias of economic policy in the developed world generally.

Prospects for the Channel

JUST OVER five years ago the idea of building a Channel tunnel to link Britain with France was apparently regarded by the foreign press as a pipe dream. The Labour Government's first round of public expenditure cuts. Relations between the French and British governments were not improved by Britain's sudden and unilateral withdrawal, which the French saw as a rebuff and a typical example of Britain's lukewarm commitment to all things European. But despite these poor antecedents, there is now mounting excitement in London, Paris and Brussels about the possibility of a tunnel being built after all.

Public funds

There have been no spectacular technical developments or changes in traffic forecasts to suggest that a cross-Channel link would be any more worthwhile in the 1980s than it would have been in the last decade. The present Government is even more concerned than its predecessor to keep a tight rein on the use of public funds. But two new, and partly contradictory, factors have come into play in assessing the likelihood, and the desirability, of a Channel tunnel going ahead.

There are signs in Britain that a new attitude may be emerging to the financing of major industrial investments by the public sector. There seems to be a growing realisation, concentrated by the Government's efforts to "privatise" large parts of the nationalised industries, that potentially profitable investments should be regarded primarily as commercial projects, rather than as elements of public spending. The difference in principle between the building of a nuclear power station and the development of a new oil field, or between the replacement of railway rolling stock and the purchase of a fleet of commercial vehicles, is less than the difference between any of these projects and the construction of a new school or hospital. Profitable investment in the "market" sector of the economy creates wealth, whether it is undertaken by

private or nationalised industries.

It is now being claimed, both by British Rail and by proponents of some of the other schemes for cross-channel links, that their projects could generate enough profit to be undertaken as private commercial ventures. Indeed, the 15 per cent discount rate of return which BR suggests for one of its alternative plans is considerably better than the profitability of British industry in general. If it turned out that the capital required for one of the Channel projects could in fact be raised from private investors, it would be hard to see how the British Government could fail to give its approval. Provided that the money and that a way could be found to insulate the Government-guaranteed finances of British Rail from those required for the Channel, there would be no chance of the taxpayer having to bear the burden if the project turned into another white elephant like Concorde.

For this argument to apply, however, it would be necessary for any project to be financed by genuine risk capital.

It is at this point that the second vital factor in the Channel's reviving fortunes comes in. The European Commission has suggested that up to 20 per cent of the cost of the tunnel could come out of a new Community transport infrastructure fund. Without this stimulus it is unlikely that any of the proposed schemes would go ahead. But it is improbable that the Community would want to subsidise a project which did not have the direct support of the member governments involved. The British Government could therefore find itself under great pressure to back the Channel with public funds. The political pressure could be especially strong if support for the Channel is offered as part of a package of budgetary measures to redress the imbalance of payments to the EEC. The Government should only agree to back the Channel if it is convinced that it would have been commercially viable without any government guarantees.

BRITISH TEXTILE INDUSTRY

Manufacturers find little sympathy in Brussels

WHEN Viscount Etienne Davignon, the European Commissioner for Industry, visits Yorkshire on March 27-28 at the invitation of the wool textile producers, there will be no shortage of gloom in the picture presented to him of prospects in the UK textile industry.

In West Yorkshire some 2,000 jobs losses in wool and carpets were announced in December and January alone, and across the Pennines in Lancashire employment in the cotton and allied textile industry fell by 1,360 in December, bringing the total fall for 1979 to 5,300.

The extent of the problems has been revealed, too, in the results of Carrington Viyella, one of Britain's big four textile groups, which has reported a £8m fall in profits to £14.5m in 1979, compared with £14.5m in 1978. Employment in the group has fallen by 2,000 in the past year and capital investment this year will be reduced to £8m—half the figure for 1978. Throughout the industry there are now predictions of difficult trading during 1980 and fears of further major job losses and of possible bankruptcies. The British Textile Employers' Association at a recent meeting with MPs described the situation in Lancashire as the worst for 40 years.

Now the industry's trade associations are drawing up a case for further tough restraints on textile imports when the present round of the GATT Multi Fibre Arrangement (MFA) finishes at the end of 1981. And it is partly to prepare the ground for presentation of this case—by showing that the present crisis occurred in spite of efforts to move into the new product areas and into more modern premises—that Viscount Davignon has been invited over. In the past 10 years the textile industry as a whole claims to have invested in excess of £2bn.

Other visits, all at the industry's invitation, have been made in recent months by Sig. Paolo Cecchini, one of Viscount Davignon's deputies, to mills in Lancashire, and by Herr Wilhelm Hafkamp, the Commissioner for external relations, to fibre plants in South Wales and Northern Ireland. The new head of the EEC's textile negotiating division, Herr Gunter Krenzler, has also been in London to see officials of the British Textile Confederation (BTC).

The broad conclusion of both the textile and clothing sectors in the UK is that the present MFA, which imposes restrictions varying in severity on the growth in low cost imports of more than 100 items has worked tolerably well in its first two years of operation. The industry nevertheless points to a number of loopholes which it claims have limited the effectiveness of the overall protection afforded to the industry, and discouraged forward planning and investment.

Chief of these has been the EEC's treatment of its Mediterranean Associates with which informal understandings out-

side the MFA have been reached. In a number of cases the understandings have been seriously breached and a serious growth in supplies from these countries has taken place. The UK industry has also expressed concern that having itself set global ceilings—limits on the total amount of imports of certain products from all sources—the EEC was prepared to overturn these last year to accommodate a big increase in imports of textiles from China. Over-generous treatment, according to both the BTC and its clothing counterpart, the Clothing Industry Council for Europe (CICE), has also been given to the Lomé countries, the group of mainly British and French ex-colonies with which the EEC has special links.

Finally, the EEC is criticised for being too slow to use its "basket extractor" mechanism to deal with sudden surges in imports from sources not previously controlled. Where this happens the EEC has the power under its MFA bilateral agreements to take the product concerned out of the "basket" and to impose quotas on the supplier concerned. In practice this has usually happened only after considerable delay, enabling imports to grow still further and resulting in a high base level being set for the quota eventually introduced.

These various weaknesses in the way the EEC Commission has approached the task of implementing the present framework of controls are seen by the UK industry as the main reason for the continued increase in the rate of textile and clothing import penetration into the UK market. Between 1977 and 1979, according to the BTC, imports increased in volume by 34 per cent while demand reflected in a strong consumer boom in the 18 months up to June last year—rose by 18 per cent. In the first three quarters of 1979 the value of textile and clothing imports was up by 25 per cent over the same period of 1978, compared with a rise in exports of only 9 per cent, and the UK trade deficit widened to £579m.

The argument now being advanced by the industry therefore is that the present frame-

UK INDUSTRY DEMANDS FOR THE NEXT MFA

- A 10 year period for the next MFA, not four as at present. Possible review after five years.
- Much tighter global ceilings setting absolute limits on the level of allowable imports of sensitive products.
- A recession clause enabling the average rate of growth in imports (currently 6 per cent per annum) to be varied. Controls to be applied immediately when previously uncontrolled products reach trigger levels.
- Tightening of flexibility provision which allows developing countries to switch between quotas and to carry forward unused quotas. Stricter arrangements covering the Mediterranean Associates and the Lomé countries.
- Inclusion of "outward processing"—the export of fabric for conversion into garments and its subsequent re-import—within normal quotas.
- A social clause which would insist on the exporting country's compliance with International Labour Organisation minimum standards on working conditions.
- An improved price clause to provide protection against political pricing by state trading countries.

SOURCES OF UK IMPORTS, 1978, BY VOLUME

Source	Spun yarns U.S. '000 tons	Woven fabrics U.S. million square metres	Household textiles U.S. '000 tons	Clothing U.S. million items
EEC	28.0	324	2.6	21
Other developed countries	10.5	180	2.5	55
Low cost countries	29.5	559	19.7	290
Total	68.0	1,063	14.8	366

work of controls on low-cost suppliers needs to be continued and improved, and a list of ten key points suggesting ways in which this could be achieved is included in preliminary papers drawn up by both the BTC and CICE. These will now go to the UK Government and to the industry's fellow trade associations in Europe for discussion, and will, the industry hopes, play a significant role in shaping the position which the EEC will adopt in negotiations with low-cost suppliers.

The Government has extracted from a very reluctant EEC Commission the right to impose restrictions under GATT rules on disruptive imports of two U.S. three products, though not on a third, carpets.

Government thinking on textiles was further explained recently by Mr. Cecil Parkinson, a minister at the Trade Department, in a speech to Manchester

businessmen. He reaffirmed Britain's commitment to free trade and defended Britain's record in maintaining an open market. He also emphasised the point—which the Retail Consortium and the Consumers' Association have also made over recent months—that the consumer has to pay some price for protectionism, and he stressed, too, the need to give developing countries a stepping stone to industrialisation through textiles.

On balance, however, Mr. Parkinson concluded that controls on imports from the developing world would continue in some form or too different structurally from the present MFA. And he added: "While there is no prospect of reducing imports we will have to pay particular attention to securing acceptable rates of growth."

For its part the Brussels Commission is showing signs of beginning to find the textile industry a nuisance, with its constant demands for protection an obstacle to Community plans for encouraging closer links with developing countries. Commission officials are also highly sensitive to industry charges that the MFA has not been enforced strictly enough, and they argue that the last agreement was oversold by the UK Government to the textile industry, so as to make it appear more watertight than was feasible.

EEC officials also argue that the UK textile industry has chosen to ignore the political reality which lies behind some of the deals that have been struck, for example, with the Mediterranean Associates. Thus, it is argued, it was necessary to make concessions to Portugal in

order to obtain an agreement lasting for three years. Fears of serious damage to the Turkish economy, and hence to the political and military balance of a very sensitive part of the world, are cited as reasons for reluctance to impose restraints last year on Turkish cotton yarn exports even after these had heavily exceeded quota levels. (Britain eventually insisted on individual restraints for the UK market).

As its starting position for the next MFA the Commission has begun to suggest that the tough 1977 package—justified on the grounds that the Community industry needed a respite—cannot be repeated. Using its negotiating muscle the Commission obliged importers in 1977 to accept a number of derogations from the basic principle of a 6 per cent guaranteed growth rate for products under restraint, and three dominant low cost suppliers, Hong Kong, South Korea, and Taiwan, had their quotas for certain very sensitive products reduced.

The Commission's view at this stage is that the next agreement should be substantially looser, and the aim would seem to be a return at least part of the way to the generally liberal arrangements incorporated in the first MFA in 1974. Further cutbacks on major suppliers are seen as non-starters, but there is some support for the idea that ways should be found within the next agreement for doing more for the exports of the very poorest countries.

The UK suggestions of a longer MFA and of a recession clause are both seen as likely to be unacceptable to the developing countries, which would gain little from them. "The last MFA agreement was intended as a once and for all breathing space so that the industry could move into more profitable areas. The extent to which it has done this will be one of the questions certain to be raised when GATT's textile committee meets to review the MFA at the end of this year," one senior Commission official pointed out.

Balancing factor

The same official explained that while the EEC remained committed to a viable textile industry it was not committed to the preservation of all branches of the industry in all member countries. In other words the disappearance of certain sectors in Britain or Germany could be balanced by their continuing success, for example, in Italy. Furthermore the Community's textile capacity is set to rise substantially with the entry of the three new members—Greece, followed later by Portugal and Spain. Greece, incidentally, will give the EEC its own source of cotton supply for the first time.

The ultimate package which the Commission is given to negotiate will of course be determined by the Council of Ministers and here domestic

political arguments, including unemployment, are likely to exercise a large measure of influence. In textiles—in sharp contrast with most other fields—Britain can probably rely on support from the French, who are equally opposed to further opening up of their market to low-cost imports, and from the Italians. At the same time the pattern of development in textiles in Germany and Benelux has begun to make restrictions, particularly on clothing imports—the area of greatest concern to Britain—much less attractive to those countries.

In Germany investment has been concentrated on capital intensive textile processes aimed at producing sophisticated fabrics efficiently and cheaply. Clothing production has been allowed to decline, with German groups forming strong links instead with overseas makers who can use low labour costs to turn German-made fabric into garments for re-importation into the German and other European markets—the system known as outward processing. This means that although the German industry is likely to support the case for a further MFA to restrict direct imports of low cost yarns, fabrics and clothing, it is unlikely to support the British case for all outward processing to be within, rather than in addition to, quotas. The German Government with its strong commitment to free trade may even need to be persuaded that the MFA as it stands at present should be renewed.

There are other factors which will determine the attitude the EEC adopts, including the stance taken by the U.S. If, as seems likely, the Americans decide to seek tight new restraints on imports, the EEC will find it difficult to liberalise its regime for fear of being swamped by goods diverted from the U.S. market. It is an important contest but one which probably matters more for Britain than for many of the other EEC members, for several reasons. The UK still retains the largest textile industry (in numbers employed) in the Community, despite heavy import penetration, and potentially, therefore, has the most jobs to lose. Britain, too, has been relatively slow to develop its textile trade with the rest of the EEC, while imports from the Continent have been rising rapidly, helped over the past year by the high value of sterling. The UK now imports more yarn and almost as much fabric from developed countries—mainly the EEC—as from low cost producers.

Britain has also been much less adept than the French or Italians, for example, in developing non-quota methods of protecting its textile industry, and has been reluctant to follow the Germans or Dutch in exploiting the possibilities of outward processing. For all these reasons control of low-cost imports through an EEC mechanism assumes a much greater importance in Britain than other Community countries.

MEN AND MATTERS

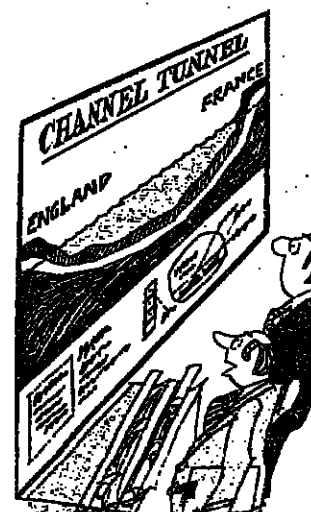
Old water-hole revisited

If British Rail does eventually wrest the Channel tunnel project from the competition it will at least have a head start—450 waterlogged metres of hole under the sea below Shapere Cliff, Folkestone.

BR sounds a trifle insouciant these days about its hole, which with another tunnel leading to it from the top of the cliff is an expensive souvenir of the joint British-French scheme cancelled in 1974. Eighteen months later, the specially-built excavating machinery was set to pieces by an East End scrapdealer who paid £19,700 to take it off everyone's hands.

The company in Gravesend which built and designed the machine—contract price: £1m—now hopes that it will be in the running for any new project for linking Kent with the Continent. But Roy Burgess, managing director of Robert L. Priestley, is unimpressed by the line-up of powerful business interests, enthusing one more about channels. "We had talks with SNCF (French railways) some six months ago, and with consulting engineers on this side. But if I was really asked to guess I'd say it won't happen in the next five to 10 years. If public money is involved I can't see it forthcoming within two years."

Burgess' company put in the modest £1m tender for the excavating equipment because it was anxious, as one of the smallest tunnelling equipment builders in the world, to secure contracts for further machines. He was pleased with the progress of his machine, which managed 10 metres an hour against the specified 6 metres. "The French had an American machine, and never got it under the sea. We're fairly sure



"Personally I think we should pay a bit more and have it coming up in Germany."

we would get past the half-way mark before they did." Disappointed as he was, Burgess says the tunnel, where he had a maintenance contract for 18 months, proved a useful showroom for his machinery. "It was handy for the office and consequently, I think, we sold one or two machines abroad." Burgess still thinks of the hole as "a marvellous piece of tunnelling." But it seems uncertain whether the next tunnellers, if there are any, will use it. A Kent County Council official who went down it at the weekend tells me: "It's very dirty and wet down there."

BIM's choice

A meeting at the British Institute of Management will today go through the motions of picking a new chairman, to replace Leslie Tolley who ends his two-year stint in the autumn. With no apologies for stealing

BIM's thunder, I can reveal the new man is to be Trevor Holdsworth, recently-appointed chairman of engineering giant GKN.

His selection is a little surprising, although he was strongly fancied in some quarters, other BIM-watchers suspected his new duties at GKN might be too time-consuming to free him for the task of stumping round the country extolling the virtues of British managers. And he is noticeably more taciturn (what else could you expect from a Yorkshire-born chartered accountant) than the other two front-runners for the post, Sir Ken Corfield of STC and Sir Peter Parker of British Rail.

It seems also that he will have an uphill task putting across the views of managers. Although technically representing a different sector of the executive world from that covered by the Institute of Directors, Holdsworth faces fierce competition from the headline-grabbing tactics adopted by Walter Goldsmith, general of the I.D. To right matters, some BIM hands fear, he may start by applying his skills in rationalisation and divestment which have had such an effect at GKN to the establishment at Management House.

Gym fixed it

Sir Anthony Burney, going on 71 and vacating the chairman's seat at Debenhams in the summer, tells me he is gripped by a growing interest in leisure. "Not for myself. Heavens no," he protests. "I would not know what to do with the time, I still go to the gym for 40 minutes every evening and I have as much energy now as I have had for the past 20 years." In that case he should fit in nicely in his new role as chairman at Ant Walker, the energetically

expanding leisure group run by former fish porter and boxer, George Walker.

The ambitious Walker, whose business embraces interests ranging from films to shopping centres, admits ingenuously: "I hope he is going to give us the sort of image we have been looking for." "He will be our guiding light. I was looking for a man who would inspect all our plans and tell us if we were on the right lines." And Sir Anthony is certainly thorough in his inspections. "I asked him to join us three months ago, and he had a damned good look before he said yes," Walker tells me. Sir Anthony visited every Brent Walker establishment, scoured the accounts, met everyone involved, and inspected the current year's budgets. "Now he is coming and that makes me feel fairly confident we are on the right track."

Sultry serial

Still reeling from last year's papal visit, Poland's atheists are having another go at undermining Catholic morality. Possibly tearing a leaf out of an old copy of the Sun, they are serialising the Rama Sutra in the atheist movement's newspaper, *Argumenty*. But suddenly converted atheists are finding the magazine hard to obtain. The 26,000 print run disappeared from the newsagents with unaccustomed alacrity, and the lady who looks after unsold copies in Warsaw and district says she has not seen one since the serialisation began.

Mound of moaning

Overheard in Brussels: "The distinguishing feature of the EEC is its whale mountain."

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هكمان الكحل

Moscow aid woos the Third World

BY ALAIN CASS

FEAR OF the Soviet Union has clearly played a big part in protecting the Russians from an outcry in the Third World against their invasion into Afghanistan, following, as it did, the increase of Soviet influence in Angola, Ethiopia and South Yemen. Besides the Third World, others besides the Soviet Union occasionally send in troops. "What about the French in Zaire or Tunisia, the Americans in Korea, or the Israelis on the West Bank," one African diplomat asked.

But what is not often appreciated is that Soviet influence in the Third World is also based on economic aid which, in recent years, has reached record proportions.

The unreliability of Soviet figures on aid and trade complicates the task of assessing this performance. Inevitably one has to fall back on data drawn largely from the Central Intelligence Agency, diplomats in the Third World, and agencies such as the World Bank and the International Monetary Fund.

These figures show, perhaps surprisingly, that Soviet aid in 1978—the latest year for which comprehensively analysed figures are available—was the first time came very close to matching the annual U.S. disbursement of \$4bn-\$5bn. The figures also show that while arms remain Moscow's biggest single export to the Third World, economic agreements and aid in 1978 matched military deliveries. This was unprecedented. The figures for 1979 may, however, show a fall as no major agreements were signed by the Russians.

Soviet arms deliveries to the Third World in 1978 totalled

dollars \$2.8bn which was \$300m more than in the previous year. Military aid agreements signed in 1978 fell sharply to \$1.8bn from a record \$5.2bn in 1977 and an average of \$3bn a year between 1973-77.

At the same time the number of Soviet, East European and Cuban military personnel in the Third World—who must all in the final analysis be added to Moscow's account—leaped by more than 50 per cent for the second year running. Prior to Afghanistan, when the numbers totalled around 50,000 of whom 12,000 were Russian, most of the new deployments were made in the Middle East and north Africa.

Technicians

The Soviet Union pledged \$3.7bn of economic aid in the same year. This was 90 per cent more than in 1976, bringing the cumulative total since 1954 to more than \$17bn. The number of Soviet, East European and Cuban technicians, who must be seen as part of Moscow's wider sphere of influence, rose to 90,000.

Soviet aid—particularly major investments in mineral extraction, steel and aluminium—has been directed to sustaining the huge needs of the Soviet economy.

An important component of Soviet trade with the Third World is also designed to fill serious gaps in Russian demand for key raw materials. In the past few years the Russians have ceased exporting a number of strategic minerals and embarked on substantial import programmes.

The Russians themselves, in a rare moment of candour, have

acknowledged that over the next 10 years they will need to import 60m-80m tons of oil annually, large amounts of gas, 10m-20m tons of iron ore, substantial quantities of non-ferrous metals and other minerals.

According to Soviet figures nearly 24 per cent of Soviet imports from the Third World now originate in Russian-backed schemes. One Western study estimates that 40 per cent of the raw materials for the aluminium industry—a major target for expansion in the 10th five-year plan—is imported—half from the Third World.

Aid tends to fall into three broad categories. Aid to close allies, many of whom have friendship treaties with the Russians, such as Vietnam, Ethiopia, Angola and Cuba; assistance to and investment in countries which are basically sympathetic to the Soviet Union but profess non-alignment, such as India, Algeria and Syria; and aid to openly pro-Western countries which offer the Russians an attractive economic investment in the short run and the prospects of political return later on.

Soviet aid tends to be directed to large industrial projects in the public sector—as opposed to food and infrastructural development which the Americans favour.

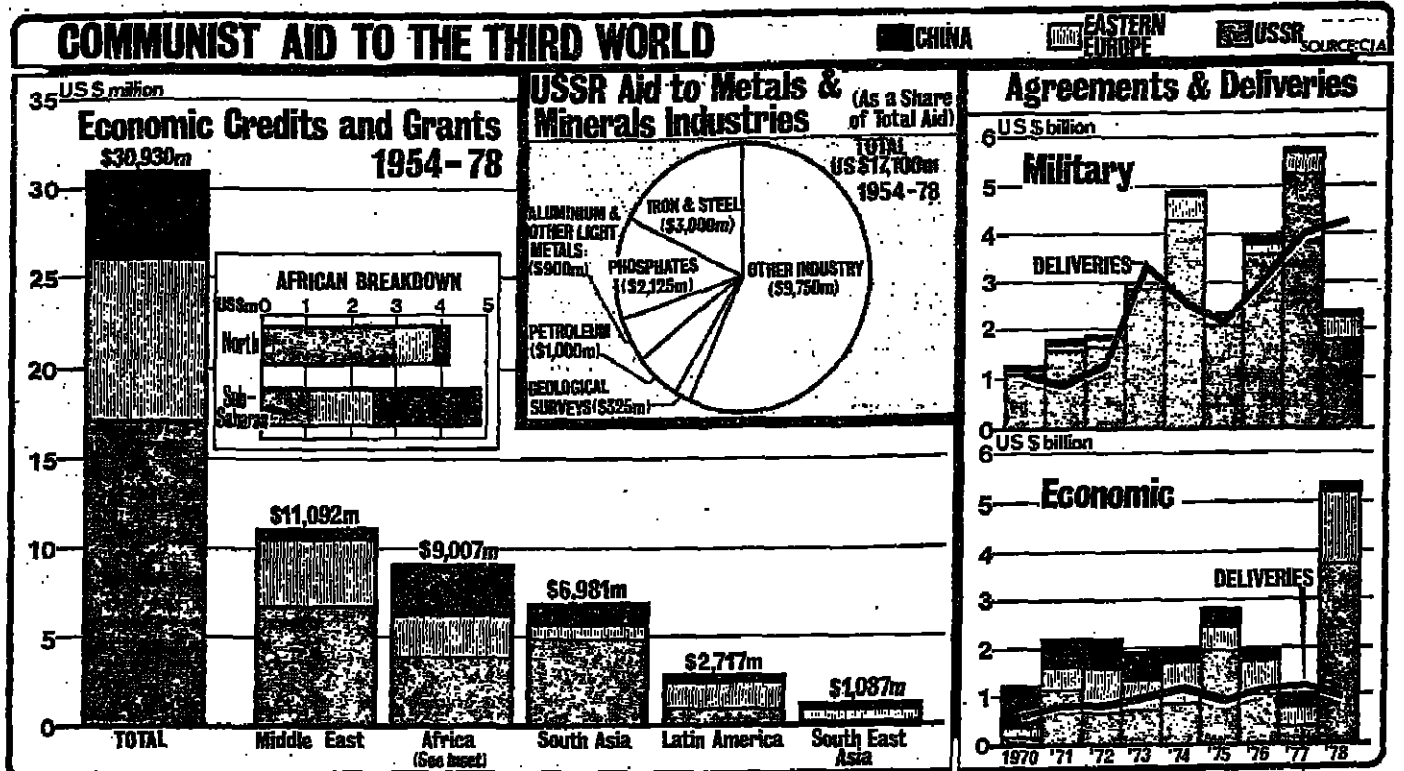
Very little of it is given on concessionary terms. Soviet terms remain conspicuously hard. But the Russians, as one aid official put it, "do not moralise when they give to enable her to bring a claim for assistance which they favour exact binding long-term relationships of a commercial nature and can have profound political implications."

The Russians channel their aid almost exclusively through bilateral agreements which tend to be tied firmly to the purchase by the recipient of Russian plant. It often is of inferior quality and highly priced. That and the almost total lack of interest of the Russians in the broader issues of a transfer of resources to poorer countries in the North-South dialogue may eventually undermine their standing in the Third World.

The greatest flow of Soviet aid is directed towards the close allies. Soviet aid to Vietnam is said to be running at an annual rate of over \$1bn. Much of it is military aid without which Hanoi could not hope to remain in control of Kampuchea. But it also includes oil, foodstuffs and investments in heavy industry and manufacturing for low cost, high quantity consumer goods.

Other major Soviet efforts include the purchase of nearly 3.7m tonnes of raw sugar annually from Cuba at prices well above world levels and the supply of oil—at heavily subsidised rates—to Russia's major allies and friends in the Third World, the most notable of which is India.

The revision of the ruble-rupia exchange rate and the virtually unprecedented 45-year deferment of the increased debt repayment by India in 1978 was a vital test of good faith for the Indians and preceded agreements to set targets for economic and technical cooperation for the next 10-15 years. India is now in effect something of an adjunct of the Soviet Union for steel and machine tools, transport and communications equipment and arms production. Perhaps the Russians' crowning achievement in this pivotal



country is that many Indian leaders and Mrs. Indira Gandhi in particular are said to trust Moscow more than they do Washington.

The same could be said of another important newly industrialised country, Algeria. Despite the superior attractions of western technology, Russian influence in economic affairs—a picture widely mirrored in the Middle East—remains large.

The number of Communist technicians has risen to 11,750 of whom over 6,000 are Russians. It is the Soviet Union's biggest economic presence in the Third World. Its \$715m aid programme in Algeria is largely directed into steel and aluminium production and clearly reflects Soviet economic needs.

But two pro-western countries have dominated Soviet aid pledges recently. The so-called "contract of the century" in which Morocco received \$2bn—the biggest credit ever to a Third World country from the Russians—provided for the exploitation and shipment of phosphates destined mostly for the Soviet Union.

Both this agreement—which coincided with Morocco's only big military deal of that year, also with the Soviet Union—and the \$1.2bn pledge to Turkey were reached under framework accords. The Turkish agreement provided for a great expansion of a Soviet-built aluminium plant, a major new refinery and a number of power plants.

Breakthrough

The Russians extended \$500m in aid to 13 other, non-Communist Third World countries in 1978. It included \$225m to Pakistan for improving the big Soviet steel plant in Karachi and \$40m to North Yemen. There are reports of major Russian arms shipments to North Yemen, traditionally regarded as the pro-western conservative back-door to Saudi Arabia.

An accurate assessment of the burdens which this sort of commitment will eventually impose on the Soviet Union is virtually impossible if only

because the Russians are unwilling to talk about the subject in any detail. But many of the major commitments in the industrial sector cannot be cost-effective. The number of Russian technicians required to service them tends to be very high, the start-up costs unusually large, and the quality of the final product frequently mediocre. However, the deficits which the Russians run on non-military aid are largely covered by hard currency earnings on the sale of arms.

Another potential hazard is the effect which supply of heavily subsidised oil to the Third World must have on the Soviet Union's relations with its eastern bloc allies who have to pay world prices for Russian oil.

It is an unanswered, major question whether unbalanced investments and a huge military burden will place intolerable burdens on a highly-centralised economy plagued by industrial inefficiency, falling agriculture, falling oil production and low growth rates.

The Russians could also be faced with another major reverse such as the expulsion of their technicians from Egypt in 1972 which effectively wrote off one of their biggest commitments in the Third World. A Soviet "Iran"—perhaps in Syria or Iraq—cannot be excluded.

Soviet relations with the Third World will undergo a major test as the Americans exert pressure on other countries not to fill the gap left by the U.S. embargo on grain sales to Russia. Thailand, a country conceivably threatened by Soviet support of Vietnamese ambitions, is already involved in a huge row over its discreet sales of cereals to the Russians. Other countries, including even allies of the U.S. such as Japan and the Philippines, could be tempted to follow the Thai example. An emergency conference of non-aligned countries is under active consideration to discuss the invasion of Afghanistan. It remains to be seen whether the Third World will want to get involved in the U.S.-Soviet economic confrontation.

Non-executive directors

From Mr. H. Parker

Sir—Mr. Drum (February 22) is quite right in stating that all UK company directors—whether or not they bear executive responsibilities—are equal in law. And his concern that legislation might be introduced that could in effect create two classes of directors, with consequent confusion and divisiveness in the boardroom is understandable.

I am less sure of Mr. Drum's reference to "the present high standard set by the law." If he means by this that high standards of performance for company directors are at present set by law, I would have to disagree with him. So far as I have been able to ascertain, the current law on this point is extremely unspecific except in the broadest custodial sense, i.e. in respect of a director's fiduciary responsibilities, his obligation to act honourably and in good faith, his personal liability for the commission of fraud, etc. Some of the practical difficulties in holding company directors legally accountable for their actions were well illustrated in the article by John Makinson (February 26) on the recent case of Prudential Assurance v. Newman Industries.

What the present law does not lay down—and perhaps it never should—are the specific obligations of directors to ensure that their companies are strategically well-directed, well-managed and effectively controlled. Yet it is in this respect that many public company boards still fall short of their implicit obligations to their shareholders and employees, even though they may not be in explicit breach of the Companies Acts. There are however other steps, short of amending these Acts or introducing new legislation, that could improve the effective performance of public company boards, and commend themselves to that end are being taken by such bodies as the Institute of Directors, the Institutional Shareholders Committee and others.

One such step, on which a growing number of chairmen are now agreed and which can be implemented immediately without new legislation, is the appointment of more and better qualified non-executive directors. This is my argument is a trend greatly to be encouraged.

Hugh Parker, McKinsey and Company, 74, St. James's Street, SW1.

Capital gains

From Mr. S. Fenwick

Sir—The adjustment of capital gains for inflation is not quite so easily done as Mr. Abern (February 26) would suggest.

In the first place he assumes that the market value of investments at April 6, 1960, must be in excess of that on April 6, 1965; but this is not necessarily so in respect of many holdings. Neither is the adoption of Doomsday as a tax base common to all holdings nor is it obligatory.

The Acts provide that gains or losses shall be calculated on a time lapse basis taking the cost price of each individual purchase, and that Doomsday values will only apply if the taxpayer exercises an option to

Letters to the Editor

adopt that value within the time limit prescribed.

The amount of work to be done will therefore be exactly the same unless the old or a new doomsday value is made obligatory which would be most inequitable in many cases. It would be more easily done if gains were reduced according to the number of years over which the investment were held, so that, for example gains on disposals after one year would be reduced by 10 per cent, and those after ten years would be reduced by 90 per cent.

It would further simplify matters if investment companies qualifying as such under the tax Acts were exempt and the relief now given to their shareholders withdrawn. So far the liability of such companies has been reduced from 30 per cent to half statutory income tax rate and then to 10 per cent. Now is the time to eliminate it altogether. S. W. Fenwick, 158, Fenchurch Street, EC3

Quite easily done

From Mr. B. Ridout

Sir—I agree with the suggestion from Mr. T. Abern (February 26) that indexation of capital gains would increase the workload of the Inland Revenue. I would suggest that the following amendment might be acceptable to the Chancellor—"A chargeable gain or loss does not occur when an asset is disposed of that has been held for in excess of ten years."

B. J. L. Ridout, Lindsey House, 46, Ilce Way, Goring-by-Sea, Worthing, West Sussex.

Using credit cards

From Mr. K. Lewis

Sir—Mr. Jackson (February 28) criticised the banks for offering Access for use in Tesco supermarkets on the grounds of inciting inflation and regretted the loss of the days when the bank manager was a reliable consultant for a customer's welfare.

May I please point out that the use of a credit card need not impose inflation, and particularly in this context was offered, no doubt, in the interests of economy and safety. It is the use of cash which adds so much to supermarkets costs both in takings paid in and change given, and economy here is in the customer's interest particularly now that purchases are often in doubt figures. Moreover, there is the security hazard in moving cash so that nobody should lose sight of the benefits of credit cards rightly used.

Temptation is a moral problem not limited to the use of credit cards. K. S. Lewis, "Errands," 28, Sunnybank, Marlow, Buckinghamshire.

Sex equality cases

From the Women's Rights Officer, National Council for Civil Liberties

Sir—The article by A. H. Hermann (February 28) on the sex equality cases currently before the European Court criticised the National Council for Civil Liberties in calling for the Sex Discrimination Act to be amended to protect pregnant

women from dismissal. Mr. Hermann considered that "common sense was required" as such women were already protected by the Employment Protection Act.

The essential point of the Turley case was that when Ms Turley was dismissed she had not fulfilled the requisite 26-week qualification period to enable her to bring a claim for unfair dismissal under the Employment Protection Act—under the Sex Discrimination Act no such minimum period of employment is required. The Employment Appeal Tribunal found, in a majority decision, that dismissal on grounds of pregnancy was not an act of sex discrimination because there is no male equivalent of a "woman with child." The NCCCL believes that this judgment contradicts the spirit and the letter of the Sex Discrimination Act and accordingly wishes to see that Act amended. Ann Sedley, National Council for Civil Liberties, 186, Kings Cross Road, W81.

Advertising expenditure

From the Chairman, Advertising Association Statistics Working Party

Sir—On your Marketing Page of February 28 you reproduce a chart, labelled "resilience of advertising expenditure," giving as its source the Advertising Association and showing that "real" advertising expenditure increased from an index of 100 in 1970 to one of 116 in 1978. A straight line, however, is drawn between these two points,

Building to a human scale

From Mr. W. Wilson

Sir—Sue Cameron's article (February 28) on poor performance in the construction of large scale projects highlights a problem voiced frequently post-war. If I remember rightly, 20 or more years ago the Isle of Grain site agreement was to be the model for future success—later the appointment of one main contractor under whose umbrellas all other contractors would work, was to be the solution. Today we are still baffled—though in fact our quite extraordinary wartime endeavours in construction showed what we could do when we were motivated.

A material point not discussed in the article is the effect of size and complexity and the ability of the human mind—even with the assistance of networks and machine aids—to comprehend all the factors in interplay as works get larger and more advanced. A modern full-scale power station is, in fact, an incredible piece of work little envisaged by the general public. The boilers operate at enormous pressures—like 2000 psi, the water fed to them is as nearly pure as makes no matter, the fuel burning apparatus and turbines stretch technology to considerable limits, untold trouble is taken to promote safety and efficiency and control, and the whole complex of sensitive, massive mechanical and electrical equipment is placed on site-built foundations in (usually) unique buildings. And frequently in inclement weather. The end results according to Ms. Cameron are costs exceeding estimates (for

and the unwary might suppose that this illustrates the position during the intervening years.

Advertising is, in fact, highly cyclical—even more so than the economy. 1970 was a depressed year (though 1971 was worse), but in the boom year of 1973 this particular index reached 129, then dropping back to barely over 100 in 1975 and 1976 before rising to 116 in 1978—a position it no more than maintained in 1979, and from which it is forecast to slip slightly in 1980.

It could be regarded as somewhat misleading to draw a line from the trough of a cyclical slump to the peak of a cyclical boom and to attach to it the label "resilience." Indeed, cyclical variations apart, the level of advertising expenditure in real terms has remained virtually unchanged since 1963. (Professor) Harry Henry, 18, Esler Green, Esher, Surrey.

A strong pound

From Mr. E. Wagner

Sir—Is it not time we stopped hearing complaints about a strong pound, when it is around \$2.30? From 1967 to 1974 with a short period when it rose to \$2.60, it remained around the \$2.40 area.

Surely it is now recovering to its old level, not a "strong" pound on which one blames the sluggishness of business. Against the other currencies it has not yet recovered to 75 per cent on the weighted average. E. M. Wagner, 5, Ferncroft Avenue, NW3.

Today's Events

GENERAL

UK: Mr. David Howell, Energy Secretary, opens Institute of Petroleum two-day conference on the petroleum geology of the continental shelf of north-west Europe, London.

Sir Monty Finniston speaks at "Are chips fattening?" seminar, Institute of Directors, Stock Exchange turnover figures published.

Dr. David Owen, Shadow energy spokesman, speaks on energy in the 80s, Henley-on-Thames.

Mr. William Rodgers, Shadow defence spokesman, speaks at Oxford.

Mr. Neil Kinnock, Shadow edu-

cation spokesman, speaks at Ealing.

Ideal Home Exhibition opens, Earls Court (until March 28).

National Film Finance Corporation annual meeting, London.

Overseas: Mr. Adam Butler, Industry Minister, in Brussels for talks on British steel industry crisis.

EEC Agriculture Ministers meet in Brussels.

Financial Times conference on world motor industry, final day, Geneva.

President Valéry Giscard d'Estaing of France in Qatar on

tour of Gulf states.

Rhodesian general election results expected.

U.S. presidential election primaries, Massachusetts and Vermont.

PARLIAMENTARY BUSINESS House of Commons: Motions on Members' secretarial and research allowances. Proceed-

ings on the Highlands and Islands Air Services (Scotland) Bill. Motion on the Prevention of Terrorism (Temporary Provisions) Act 1976 (Continuance) Order.

House of Lords: Representa-

tion of the People (Variation of Limits of Candidates' Election Expenses) Order 1980, Criminal Justice (Scotland) Bill, report stage.

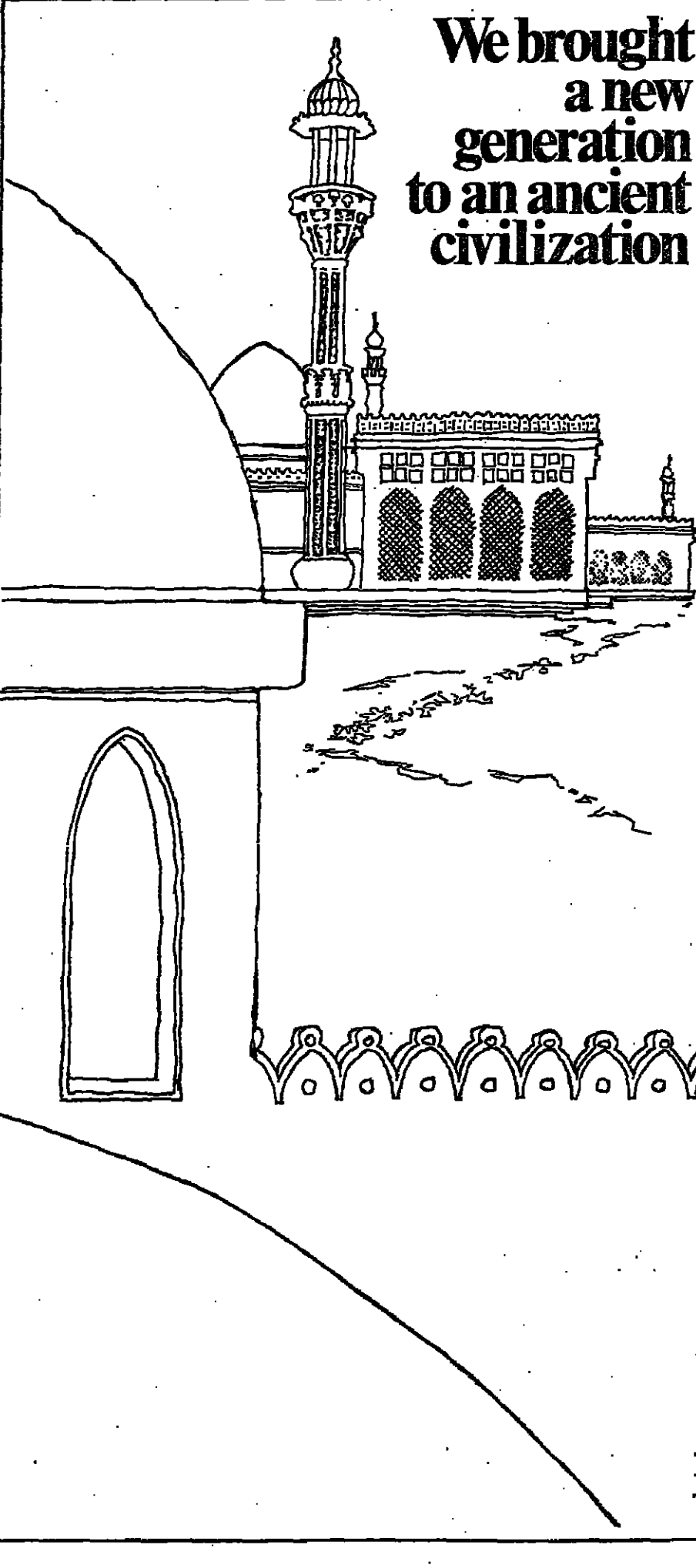
OFFICIAL STATISTICS UK official reserves for February. Capital issues and redemptions (during the month of February).

COMPANY MEETINGS Alexander's Discount, 1 St. Swinings Lane, EC12.

COMPANY RESULTS Final dividends: Aquis Securities, British Vita, Grindlays Holdings, Provident Financial Group, Rentokil Group, Unilever.

Interim dividends: Diploma, Helene of London, Interim figures: Link House Publications.

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Fisons growth slows as profits drop to £17.3m

While showing some of the expected recovery in the second half, Fisons announces pre-tax profits of £17.3m for 1979, a drop of 25 per cent on the previous year's £23.1m. First half profits had fallen from £11.47m to £7.34m.

Industrial disruption and bad weather early last year cost an estimated £4m in lost profits while the strength of sterling cut an estimated £3.5m from overseas earnings. Without these setbacks, profits would exceed those earned in 1978, the directors say.

Stated earnings per share are 35.7p against 50.7p but a final dividend of 8.55p (8.37p) lifts the year's total from 14.22p to 16.45p.

Mr. Ron Bounds, the group's chief executive said that the second half recovery, achieved at a time when sterling was even stronger than in the first half, had generally carried forward into the first quarter of this year, although he so far has seen figures only for January.

Group activity profits totalled £23.9m against £27.8m. The largest contribution came from pharmaceuticals, 8 per cent up on the previous year. Scientific equipment contributed £4.65m (£5.3m), fertilisers, £2.91m (£2.06m), agrochemicals, £2.68m (£3.9m), and horticulture, £1.33m (£1.03m).

The group had its busiest year for acquisitions but is still not ruling out further acquisitions this year, says Mr. Bounds. World-wide borrowings increased by £15m with £11m used to finance acquisitions and this with higher rates of interest put finance charges up by 39 per cent.

Capital spending totalled £18m. This year, with tight monetary controls, the group was likely to adopt a more conservative attitude and "I suspect capital spending will be lower," says Mr. Bounds. Agrochemicals and fertilisers increased their sales by 49 per cent and 23 per cent respectively, but found margins squeezed by a combination of competitive sales prices and rapidly escalating raw material costs.

Horticulture, despite suffering production shortages, increased sales by 19.5 per cent. The demand for peat-based products exceeded supply for most of the year, despite new processing facilities at Hatfield coming on stream in September and the addition of peat resources through the acquisition of Howlets in April.

Pharmaceutical sales showed significant volume increases in Europe, including the UK, as well as in several other overseas markets. The acquisition of the Protea group in Australia in September made a marginal contribution to profits in the year.

Scientific equipment suffered from the effects of the engineering strike and the cutback in UK public expenditure in the second half. Two acquisitions, Tosco and Townsend and Mercer, were made in Australia late in the year, but neither contributed to profits in 1979.

Mr. George Burton, chairman, said later that although pharmaceutical profits were up, the group and the country were losing by the National Health Service pricing policy. The group had obtained only one small price increase last year and the situation was equivalent to the Price Commission being abolished in every area but this one. The Health

HIGHLIGHTS

The latest figures from Fisons show the first decline in profits for some years and Lex considers the prospects for 1980. Royal Insurance is the third of the big composite groups to report for 1979 and it has revealed its expected profits setback. However, if the underwriting cycle continues to deteriorate, a better weather experience and higher investment income could hold profits roughly in line with last year. Finally there is a note on the current state of sterling money markets where there is a strong upward pressure on bank base rates. On the inside pages there are comment on Blagden and Noakes, Victor Products and George Ewer.

Ministry was both judge and jury being the company's sponsoring Ministry in this area and also the customer.

"The Drugs Bill in the National Health Service is less than the laundry bill," he said. The UK should be more generous in its pricing policy not only because research for new drugs is paid for by existing ones, but also because of the impact on export earnings.

"The price of drugs round the world is determined largely by the price in the UK," he said, commenting that for every £1 worth of drugs sold at home there are on average £15 worth of exports.

See Lex

A drop of £46,000 to £103,000 in pre-tax profits is reported by Bolton Textile Mill Company for the half-year to October 31, 1979. Turnover increased from £5.7m to £5.8m. Tax charged was down from £77,000 to £53,000, leaving net profit at £50,000 (£72,000).

In the last full year pre-tax profits were well down at £87,000 (£307,000) from turnover of £11.35m (£12.02m).

EMPIRE PLANTS. The offers by Caparo Tea for Empire Plantations and Investment have become unconditional as to acceptance and remain open until further notice. Caparo now owns 91.65 per cent of the voting capital.

Mr. S. M. de BARTOLOME Chairman

HIGHLIGHTS FROM THE 1979 ANNUAL ACCOUNTS

The audited results for the Group for the year ended 31st December 1979 compared with the previous year are as follows:

	1979 £	1978 £
Turnover	£13,824,138	£10,922,325
Consolidated profit before interest on borrowings	7,709,067	5,786,608
Interest on borrowings		
Bank loans and overdrafts	4,981,598	2,652,844
Deposit loans	673,836	420,311
	5,655,434	3,073,155
Consolidated profit before taxation	2,053,633	2,713,453
Taxation	1,108,664	1,440,372
Consolidated profit after taxation	944,969	1,273,081
Dividends		
Paid—interim: 2.5%	145,667	144,986
Proposed—final: 6.75%	393,300	390,712
	538,967	535,698
Retained profit for the year	£406,002	£737,383

Group profit 1979

The Group profit for 1979, before interest and taxation, was £7,709,067 compared with £5,786,608 for 1978. But after deduction of money costs, the Group profit before tax was £2,053,633 compared with £2,713,453 for the previous year. At first sight this is disappointing, but must be considered satisfactory given the fact that interest rates were not only much higher in 1979, but were rising continuously throughout the year. Wagon is, of course, in the fixed instalment credit business and there is a time-lag before higher borrowings costs can be recovered from customers.

The average Finance House Base Rate for 1979 was 13.46%, compared with 8.75% for 1978. Our own money costs were £5,655,434, an increase of £2,582,279; and most of this was due to these higher rates, though some was due to the higher level of borrowings needed to finance our increasing portfolio. Our instalment credit balances were a record £60,010,833, before deducting unearned finance charges of £10,618,946.

The consolidated profit after taxation of £944,969 is equivalent to earnings per share of 4.05p compared with 5.47p for 1978. However, in view of the strong year-end position your directors recommend a final dividend of 1.6875p per share which, together with the interim dividend of 0.625p per share, makes a total of 2.3125p per share (2.25%) for the year. This compares with a total of 2.303125p per share (2.2125%) for 1978.

Future prospects

We started 1980 with our highest ever carry-forward of unearned finance charges and I am satisfied that our staff, aided by our executive directors, have the necessary will and, just as important, the experience, to meet any difficulties that may be encountered. I thank them all on your behalf for the excellent work they have done and continue to do for the Group.

Finally, I would like to report that your Board has recently completed arrangements with our bankers, not only to increase our facilities but also to convert the bulk of them into medium term facilities of between two and five years. We are now well equipped to finance any expansion likely to occur in our business in the next two or three years.

S. M. de BARTOLOME, Chairman. 15th February, 1980.

Copies of the Annual Report available from: The Secretary, The Wagon Finance Corporation Limited, 3 Endcliffe Crescent, Sheffield, S10 3EE

George Ewer dividend up

FOR the year ended September 30, 1979, George Ewer and Co, coach operator and motor trade distributor, reports pre-tax profits of £1.56m on turnover of £25.99m. The previous nine months trading period produced pre-tax profits of £1.33m and turnover of £22.02m.

First half profits had risen from a restated £163,000 to £270,000 and the directors were expecting excellent results for the year with a substantially increased dividend payment.

Against the forecast of a final dividend of not less than 7.75p, the directors are now recommending a 1.9p final to make a total of 2.4p against a single 1.5p payment in the previous nine months.

Profits are after interest of £345,000 (£360,000). Tax takes £183,000 (£202,000) giving earnings per 10p share of 7.77p against 6.24p. Extraordinary items amount to £29,000 (£56,000) and £977,000 (£901,000) is retained.

The group's freehold land and buildings were professionally revalued at September 30, 1979, based on their open market value on an existing use basis with vacant possession and the properties surplus to requirements on an alternative use basis.

The revaluation is £5,578m against book value of £2,747m giving a £2,831m surplus over book and £2.8m more than the previous valuation. Included are the properties surplus to the group's requirements and negotiations are at an advanced stage for their disposal for £1.4m.

Victor Products at £0.7m despite strike

PRE-TAX profits of Victor Products (Walsend), manufacturer of industrial and mining equipment, increased from £643,200 to £703,600 in the half year to October 31, 1979 from turnover up from £4.55m to £4.64m.

During the first six months tax absorbed £175,900 against £160,000, and with dividends accounting for £152,923 (£56,810), profit retained was down from £425,390 to £374,777.

Stated earnings per 25p share are up from 6.31p to 6.4p.

comment

In such a tight market, it does not take very much to lift the Victor Products (Walsend) share price but the group can take a measure of satisfaction from lifting profits by almost a 10th in a very difficult first half. True, export opportunities have been lost but this part of the business accounted for only 15 per cent of turnover in the last full year and the level of ordering from the NCB is of far greater significance. After the lift has probably also helped the shares and, even if the final is merely held, the total distribution will have been raised by a fifth. That, in the engineering sector, is good going and underlines the resilience of the mining equipment market. But the price at 164p, up 14p, is beginning to look for a bid on a prospective p/e of 14.25 and a yield of just 4 per cent (assuming a same again final). Since the board and, more importantly, the group pension fund hold over 30 per cent of the equity any bid will have to be rather large and fairly friendly.

Looking ahead, Mr. Mann says UK turnover for 1979 will be reasonably in line with plan. Export business presents a slightly less optimistic position where strong sterling, worldwide trade slackness and the damaged reputation of the country's ability to deliver on time lead to the expectation of a slight shortfall against budget.

He says however, that the full year is expected to show some growth, but the year will mainly be one of consolidation.

Appropriate acquisition of one or more companies in a related field will be considered, provided, of course, that profitable opportunities can be identified.

MP asks for probe into Wardle share dealings

The Government is considering whether to probe share dealings in Bernard Wardle in the few days leading up to the bid made by financier Mr. Graham Ferguson Lacey at the end of January.

This follows a parliamentary question put by Mr. Dafydd Wigley, member for Caernarvon, where the vinyl fabrics group has a factory which it intends to close.

Mr. Wigley asked if the Government would "undertake as a matter of urgency" an investigation under the Companies Act into dealings in Wardle, especially between January 26 and January 31.

Mr. Ferguson Lacey plans to make his 33p a share cash bid for Wardle through a newly formed company, Ferguson Investments. This means he will not have to disclose full financial details of his main concern, Birmingham Courier Trust.

Mr. Wigley is prepared to make available more information on the dealings, an offer which the Stock Exchange intends to take up in deciding whether or not an investigation by its own officials is justified.

Pessimistic outlook at Ben Williams

CONDITIONS WHICH led to a reduction in first-half profits of Ben Williams and Co. from £28,690 to £19,701 have continued since the end of the period and the directors see no likelihood of improvement.

The wholesale clothing manufacturer's profits in the first six months were hit by reduced trading margins and the effect of higher interest rates on increased working capital requirements.

On January 17, the group held secured bank borrowings of £321,863, but no unsecured borrowings—secured bank borrowings comprised the company's total indebtedness.

Taking into account the company's bank facilities, the directors say the group has sufficient working capital for its purpose.

The directors say the proceeds of the company's Bow Road premises, reported on January 18, will be used to reduce secured bank borrowings.

In addition to its beneficial effect on the company's liquidity, the disposal of the premises will enable it to concentrate activities on two sites instead of three. This will reduce overhead costs and increase efficiency.

BRITISH TAR PRODUCTS

As a result of conversions of loan stock, the National Coal Board Pension Funds now hold 1.23m Ordinary shares (74 per cent of the enlarged capital) of British Tar Products.

The Pension Funds have converted their £350,000 101 per cent third convertible unsecured loan stock 1982 into 1,128,032 Ordinary shares.

Royal hit by heavy U.S. underwriting losses

SEVERE underwriting losses on its North American business were the main factors in a decline of 14 per cent last year in the pre-tax profits of Royal Insurance Company from £153m to £132m.

There was a complete turnaround in underwriting results last year in most of the operating territories of Royal. In the U.S. there was a loss of £5.2m against a profit of £10.5m in 1978, while in Canada the loss was £14.9m (£2.4m profit). The underwriting profit in the UK was halved from £11.9m to £5.6m, so that overall worldwide underwriting in 1979 produced a loss of £16.4m against a profit of £25.4m in the previous year.

A 10.4 per cent advance in investment income from £130.7m to £133.3m, plus significant improvements in long-term profits and associates' profits, could only partially offset the poor underwriting experience in determining the pre-tax profits. A lower tax charge, together with a once-off payment from its long-term business of £7.1m net of tax, cushioned the drop in net profit for the year, the fall being 7.8 per cent from £88.2m to £81.3m.

The company experienced only minimal growth in sterling terms in its worldwide general insurance premiums from £1.22bn to £1.225bn. But removing the effect of exchange rates, the underlying premium growth was 7 per cent. On the same basis investment income would have improved by 18.6 per cent, and overall earnings rates movements depressed pre-tax profits by £8.8m.

The results for the U.S. were severely affected by adverse weather conditions, hurricanes David and Frederick cost the company £5.7m. Commercial

DIVIDENDS ANNOUNCED

Company	Current payment	Date of payment	Corresponding div. for year	Total last year
Beradin Rubber Int.	1.8	March 31 '79	—	—
Blagden and Noakes	2nd int.	April 2 '79	7.7	6.7
George Ewer	1.9	May 6 '79	1.51	1.51
Fisons	3.55	July 1 '79	8.34	16.45
Isle of Man Enterprises	3.5	May 26 '79	3.5	3.5
Royal Insurance	13.25	May 23 '79	11.5	18.77
Victor Products Int.	1.5	April 7 '79	0.74	3.74

Dividends shown pence per share net except where otherwise stated. * Equivalent after allowing for scrip issue. † On capital increased by rights and/or acquisition issues. ‡ For nine months. § Cross throughout.

multi-peril lines were profitable, but other property business incurred losses from the weather. There were also losses in automobile and workers compensation with a profit in general liability. Despite a good final quarter, the operating ratio in 1979 was 100.8 (96.3).

In Canada, experience declined throughout the year, with the whole of the loss being accounted for by automobile and householders business. These were hit by sharp rises in the number of claims.

The UK was hit by severe winter weather conditions at the beginning and end of the year. Total weather losses were in excess of £10m, including £3m paid out in December on flood and storm damage. There was a further loss on private motor business despite the company raising its premiums twice in 1979. Although all major commercial classes were profitable, there was a marked deterioration in the commercial fire account, arising from a rise in the number of major fires. Total commercial fire claims cost the company £35m in 1979.

Trading conditions remained difficult in Australia and exceptional weather conditions in the final quarter helped increase underwriting losses to £4m from £300,000. However, the company had a successful year in the Netherlands, producing a profit of £5.1m against a loss of £500,000. The company had the benefit of a good rate increase in motor premiums at the beginning of the year.

On the results for the rest of the world, a deteriorating result in the rest of Europe produced an underwriting loss of £2.8m against a small profit in 1978, which offset profits elsewhere.

The company has moved from a three-year to an annual basis for valuation of its life and other long-term business. This has produced a once-for-all profit for shareholders relating to the final instalment of the previous three periods 1976-77 and the 1978 element of the current two-year valuation.

Earnings per 25p share for the year fell from 58.7p to 54.1p, but the dividend total is raised by 14.5 per cent to 21.5p (18.77p) net, with a final payment of 13.25p.

See Lex

Drake & Scull in best financial position for ten years

FOR the first time in 10 years, Drake & Scull Holdings, electrical, mechanical and construction engineer, is in a strong cash position, states Mr. Michael Abbott, the chairman in his annual statement.

He says the group's net current assets at October 31, 1979 stood at £578,000 compared with net current liabilities of £1.4m in the previous year. Cash balances, including mobilisation payments for new contracts, amounted to £3.24m at the year end against £1.38m.

A pre-forma balance sheet showed that fixed assets had reduced to £2.3m (£2.5m added at October 31, 1979), and net current assets would be £1.25m after the sale of the company's interest in the Greyfriars Centre, Ipswich.

Mr. Abbott says that trading for the current year is running at a satisfactory level with a strong domestic base. Although he does not consider it prudent to make a forecast, he points out that there are good indications

that, subject to unforeseen circumstances, the group's profitability will continue in a steady and planned manner.

As reported on February 20, 1980, pre-tax profit for the year to October 31, 1979 improved from £2.53m to £2.68m from turnover up from £38.5m to £55.4m.

The record results were achieved despite the national engineering strike which cost the group about £300,000 in lost profits. After tax of £1.15m (£0.86m), minorities and extraordinary credits of £0.23m (£0.4m debits) attributable surplus increase by 41 per cent to £1.73m.

The company reports an all-time record order amounting to £156m for the engineering division, and despite a modest level of building activity in the UK, all regions have substantially improved order books at acceptable margins.

Several new overseas contracts have been obtained, the most important of which is the Saudi Arabian National Guard project

in collaboration with Cable and Wireless and Taylor Woodrow International.

Sir Monty Finniston, a distinguished engineering industrialist, has joined the Board as deputy chairman.

Meeting, The Churchill, Portman Square, W, March 26, noon.

Isle of Man Enterprises advances

Taxable profits of Isle of Man Enterprises advanced from £28,435 to record £100,256 for the year ended October 31, 1979, on turnover of £231,771 against £202,056.

Yearly earnings per 20p share are stated up from 8.02p to 7.54p and the dividend total is increased by 0.5p to 3.5p net.

Tax took £11,348 against £9,456 and net profits were ahead from £72,880 to £88,821.

The Reo Stakis Organisation Limited

Highlights from the Statement by the Chairman, Mr. Reo Stakis

Group Results

* Profit before tax up by 28% to £3,564,000, after new charge of £148,000 to finance employee share schemes.

* Dividends increased by 75% and 1-for-2 bonus issue.

* Property revaluation reveals a surplus of £4.4m.

Hotels and Inns

* Turnover increased by 19.7% to £26,173,000 and trading profit by 41% to £2,198,000.

* Capital expenditure on hotels, excluding acquisitions, over £1 million in 1978/79. Grand Hotel, Hanley, Stoke-on-Trent, purchased at end of year.

* Restaurants and public houses continue to prosper.

* New multi-ownership holiday complex being developed at Aviemore.

* Shareholder's voucher increased from £2 to £4.



Casinos

* Trading profit of £1,359,000 up by £477,000 on last year. Regency, Edinburgh, has performed well since acquisition and redevelopment in progress in several existing casinos.

Wholesale Wines & Spirits

* Full year's trading profit was down but recovery shown in the second half of the year.

* Actively seeking to acquire a suitable group of shops in England.

Prospects

* The new financial year has started well and the Board remains confident about the Company's future.

* Backed by substantial unused financial facilities the Group will continue to implement its planned programme of expansion.

FIVE YEARS OF GROWTH

	1974/75	1975/78	1976/77	1977/78	1978/79
	£'000	£'000	£'000	£'000	£'000
Turnover	23,322	29,070	38,100	52,712	58,630
Profit before tax	1,078	1,254	1,747	2,775	3,564
Profit after tax	856	961	1,213	1,798	2,497
Earnings per share	2.72p	3.05p	3.63p	5.08p	7.05p
Dividends per share	0.559p	0.614p	0.691p	1.00p	1.75p
Net Assets per share	22.7p	25.0p	26.6p	30.7p	48.3p

Copies of the Annual Report can be obtained from: The Secretary, The Reo Stakis Organisation Limited, 244 Buchanan Street, Glasgow G1 2NB.

Companies and Markets

UK COMPANY NEWS

Blagden and Noakes 14% Nottingham higher at record £5.65m Manfg. sales rise

THE FIRST-HALF improvement at Blagden and Noakes (Holdings) has been maintained in the second six months and 1979 pre-tax profits were 14 per cent higher at a record £5.65m, compared with £4.95m. The second half has produced £2.84m, against £2.45m.

Turnover for the year increased from £54.82m to £61.25m and trading profits moved ahead to £5.65m (£5.07m). Net interest charges rose from £158,000 to £255,000.

A divisional breakdown of turnover and trading profits shows (in £000s): manufactured and reconditioned drums and casks £22,310 (£20,746) and £2,067 (£3,376); plastics mouldings, platings and transformers £12,286 (£9,986) and £1,688 (£2,403); chemicals £13,684 (£11,491) and £2,193 (£103 loss); and industrial protective and electrical equipment £2,871 (£2,821) and £474 (£391) respectively.

Some downturn was suffered in the container and plastics divisions during the latter part of the year, partly due to the engineering dispute. Buoyant

trading conditions continued for other divisions and the chemical side recovered to a break-even situation.

The company has recently placed an order for a new formaldehyde plant using modern techniques and when this becomes operational in the middle of next year it is expected to be highly profitable. With SSAP 15 adopted, stated earnings per 25p share rose from an adjusted 17.1p to 26.4p. A second interim dividend of 4.7p net lifts the total to 7.7p (equivalent 6.7p).

Turnover 1979 1978
Trading profit 51,255 54,820
Interest paid 255 158
Share of assoc's profit 43 43
Profit before tax 5,067 4,953
Taxation 368 368
Net profit 4,297 3,125
To minorities 1,481 1,332
Attributable 2,816 1,793
Dividends 820 714
Less interest received and investment income

comment

The transport and engineering strike wiped well over £1m off Blagden and Noakes profits but

nevertheless the company closed its books on a 14 per cent rise. This year might prove harder going. There is an inbuilt recovery from these two strikes but the steel dispute has some

implications for the company and the outlook for the chemical industry is far from exciting. A slumps in the chemical sector will have repercussions both for the drum market and Blagden's own chemical operation. Last year chemical manufacturing fought its way back to break-even while chemical distribution and trading produced the profits. Blagden might find it tough work in 1980 but the new formaldehyde plant could be a winner in 1981. Of the other operations plastic mouldings should benefit from a progressive increase in Ford parts as against Leyland and industrial protective equipment seems to roll along nicely without any dramatic interruptions. Overall the gain, if any, will be modest this year but the shares at 122p are hardly demanding even if profits slip. The yield of 9.2 per cent and p/e of 4.5 on stated earnings can withstand a bit of pressure.

Sales so far at the Nottingham Manufacturing Co. are ahead of last year, Mr. H. A. S. Djanogly, chairman, tells shareholders, in his annual review.

But he feels, because of the general economic situation, it would be irresponsible to hazard a forecast as to the outcome of 1980.

The group, he says, has a sound financial base and is in a position to take full advantage of such trading opportunities as may arise: "this will produce, I hope, a year of further progress."

As reported on February 19, taxable profits for year ended December 31, 1979, advanced from £15.41m to £16.84m from sales of £163.4m (£146.8m). The dividend is effectively stepped up to 3.75p (£2.187p) per share.

Mr. Djanogly states that competition, both domestic and from imports, was intense during the year, and in spite of progress in containing costs and increasing efficiency, the group suffered a small reduction in overall profit margins.

Control of costs and improvements in productivity, "remain of vital importance to the long term development of our business and much attention is devoted to these activities," he says.

While concentration remained on the organic development of the business, the directors considered a number of potential acquisitions during the year, the chairman states. Although none proved adequate, the directors will continue to seek suitable acquisitions, the chairman adds.

Balance sheet shows group fixed assets at £27.57m (£23.61m), net current assets up from £40.23m to £48.18m, and total assets of £76.55m (£68.83m).

There was a £7.54m (£4.26m) increase in cash and investments.

Meeting, Mansfield, on March 27 at 10.30 am.

Kenning Motor sees bad year

THE DOWNWARD trend in profits which began in the September quarter of last year has continued into the current year at Kenning Motor Group with a sharp profits fall in the first quarter. And Mr. G. Kenning, the chairman, says he cannot see that the year's results will be anything other than bad.

Costs increases combined with the sluggish economy are taking their toll, the chairman states in his annual report, although efforts are being made to overcome the problems.

He looks forward to an improvement in 1980-81. For the year ended September 30, 1979, pre-tax profits were £5.45m (£4.06m), a turnover up from £215.06m to £235.65m.

Wagon-Finance back to medium-term borrowing

THE DIRECTORS of Wagon Finance Corporation have recently completed arrangements with bankers not only to increase facilities, but also convert the bulk of them into medium-term of between two and five years.

Mr. S. M. de Bartolome, chairman, says in his annual report. The group is now well-equipped to finance any expansion likely to occur in the business in the next two or three years, the chairman adds.

The group's balance sheet at December 31 last year showed bank loans and overdrafts of £38.56m (£34.38m) with £34.06m (£28.86m) repayable in one year or less on demand. Of the balance £8.5m (£18m) was repayable between one and two years and £5.5m in the previous year was between two and five years.

Looking at 1980, the chairman says that even when interest rates fall, there will be still rising overheads costs and the

Board also expects that arrears will rise if unemployment increases—this will inevitably mean an increase in future provisions for bad and doubtful debts.

Nevertheless, the group started the year with a record-carry forward of unearned finance charges, says Mr. de Bartolome.

In 1979, the group reported pre-tax profits of £2.05m against £2.71m after interest on borrowings of £5.66m (£3.07m). Instalment credit balances were a record £406,000 (£406,000) before unearned finance charges of £10.62m (£8.16m).

The chairman says that if inflation accounting was adopted, the gearing adjustment would reduce profits by £1.52m. However, the group will be account in the company's books out of 1979 profits mainly because tax is still based on historical accounts.

Meeting, Sheffield, March 28 at noon.

Bestobell Australia lifts profits and dividend

AFTER-TAX profits of Bestobell Australia, part of the Bestobell Group, rose by 16 per cent to a record \$1.53m for 1979, on sales ahead 12 per cent to \$41.25m.

Earnings per share moved up from 35.7 cents to 41.4 cents, while a final dividend of 10 cents raises the total for the year to 49.7p (£1.17p) cents. A one-for-four scrip issue is also proposed. All divisions contributed to the results, with rubber and plastics and engineering manufacturing performing particularly well. Bestobell New Zealand had an excellent year although the results of one of its subsidiaries, Speedline, acquired late in 1977, are still not up to expectations.

The company has entered 1980 with record order books and is already receiving significant enquiries for equipment for the Australian mineral development commencing construction this year.

The directors believe this year offers potential for profitable growth provided there is no significant decline in world economies.

At the end of 1979, Bestobell Australia implemented an

earlier agreed plan by acquiring for cash from the UK parent its subsidiaries operating in South-East Asia. Although the assets and liabilities are consolidated, no profits have been brought to account in the company's books.

The directors say this acquisition offers the company a chance to develop additional profitable activities, and gives scope for the sale of specialised engineering products, which are manufactured in Australia and New Zealand and distributed in the rapidly developing Pacific Area.

Inv. Trust of Guernsey

After-tax revenue of the Investment Trust of Guernsey increased from £247,537 to £453,823 for 1979. The total dividend is stepped up to 10p (£2.25p) gross, with a final of 8.5p. The directors propose that holders may elect to receive ordinary shares in lieu of the dividend.

Net asset value at February 25, 1980 is shown at 223p (206p at June 30, 1979).

BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official indications are not available as to whether dividends are interim or final and the sub-divisions shown below are based mainly on last year's timetable.

TODAY	
Interim: Ayer Hitec Tin Dredging	Mar. 14
Malaysia, Diploma, Heland of London	Mar. 20
Finals: Aquila Securities, British Vita, Grindlays Holdings, Provident Financial, Rentokil, Unilever, Unilever NV.	Mar. 6
FUTURE DATES	
Interim:	
Broken Mines	Mar. 14
Cape Asbestos	Mar. 20
Cape Asbestos International	Mar. 20
Jarvis (J.)	Mar. 10
Kinross Mines	Mar. 14
Leslie Gold Mines	Mar. 14
Maynards	Mar. 12
St. Helena Gold Mines	Mar. 14
Second City Properties	Mar. 20
Stocks (Joseph)	Mar. 10
Winkfield Mines	Mar. 14
Finals:	
BSA	Mar. 12
Concord Rottflex	Mar. 7
Corb	Mar. 6
Oliver (George) (Footwear)	Mar. 7



Drake & Scull Holdings Limited

Fourth Consecutive Year of Increased Profits

- 37½% increase in ordinary dividend.
- Very strong cash position and all-time record order book.
- Ordinary shareholders' funds and net current assets now both positive for the first time since 1974.

"The Board is facing the future with greater confidence than at any time during the last decade."—Mr Michael Abbott, Chairman.

Summary of Results

	Year ended 31st October 1979	Year ended 31st October 1978
Turnover	1979	1978
Profit before taxation	£200	£200
Profit attributable to Ordinary Shareholders	£5,847	£9,498
Earnings per Ordinary Share:		
Before Extraordinary Items	6-7p	7-8p
After Extraordinary Items	8-3p	5-5p
Dividends per share	2-75p	2-0p

The company's Annual General Meeting will be held at The Church, Portman Square, London W1B 0AD at 12 Noon on Wednesday 28th March 1980.

Preliminary Results from Royal Insurance

FINAL DIVIDEND

The directors propose to recommend to the stockholders that at the annual general meeting to be held on 14th May 1980 a final dividend be declared of 13.25p per 25p unit of stock to be paid on 23rd May 1980. The dividend will be payable to stockholders registered at the close of business on 18th April 1980.

This, together with the interim dividend of 8.25p already paid will make a total distribution of 21.5p per unit of stock for the year 1979 compared with 18.77p for 1978. With the addition of stockholders' tax credit the equivalent "gross" dividend for the year is 30.71p.

ESTIMATED RESULTS

The audited accounts are due to be published on 22nd April 1980. Preliminary unaudited figures for the year 1979, with the comparable figures for the year 1978, are as follows:

	Year 1979 £m	Year 1978 £m
General Insurance		
Premiums written	1,225.3	1,220.1
Underwriting Result	-16.4	25.4
Investment income	133.2	120.7
Long term insurance profits (Note 1)	7.7	4.4
Share of Associated Companies' profit	7.4	2.5
Total profit before taxation	132.0	153.0
Less Taxation	56.9	64.5
Minority interests	0.9	0.3
Balance after tax of long term insurance profits 1979/78 (Note 1)	7.1	—
Net profit attributable to the Company	81.3	88.2
(pence per unit)	(54.1p)	(58.7p)
Dividends for the year	32.4	25.4
(pence per unit)	(21.5p)	(18.77p)
Provision for Employee Share Scheme (Note 2)	—	0.4
Transfer to Retained Profits	48.9	59.4

EXCHANGE RATES

In the above figures, foreign currency has been converted according to our usual practice at approximately the average rates of exchange ruling during the period. The principal rates were:

	Year 1979	Year 1978
USA	\$2.12	\$1.93
Canada	\$2.49	\$2.19
Netherlands	Fls4.26	Fls4.15
Australia	A\$1.90	A\$1.68

Premiums written in 1979 have been depressed in sterling terms by comparison with 1978 due to movements in exchange rates. The underlying growth in premium income was about 7%.

The effect of changes in exchange rates on the comparison of the years' results was to depress the profit before taxation by £6.8m; the investment income was adversely affected by £9.9m, whereas the underwriting result benefited by £3.1m.

Note (1) Following the decision to change for 1980 onwards the valuation period of long term business from a triennial to an annual basis, there was a valuation at 31st December 1979 covering the transitional two year period 1978 and 1979. The amount of £7.7m, before tax, relates specifically to the year 1979.

The balance of the stockholders' long term insurance profits 1979/78 of £7.1m is the sum, after tax, of the final instalment relating to the previous triennial period 1975/77 and the 1978 element of the latest valuation.

Note (2) This item was separately identified for the year 1978 as the accounts were prepared subject to the stockholders giving approval to the Employee Share Scheme. In 1979 the item has been charged as an expense in the revenue accounts.

UNDERWRITING RESULTS

	Year 1979 £m	Year 1978 £m
USA	-8.2	10.5
UK and Irish Republic	5.6	11.9
Canada	-14.9	2.4
Netherlands	3.1	0.6
Australia	-0.9	-0.3
Other Overseas	0.0	1.5
Total	-16.4	25.4

The operating ratios for the USA on the US statutory basis are:

	Year 1979	Year 1978
Claims as % of earned premiums	68.3	65.4
Expenses as % of written premiums	32.5	30.9
Operating ratio	100.8	96.3

In the USA, despite a good final quarter, the result for the year was severely affected by the abnormally high level of extreme weather damage in the first quarter and by hurricanes David and Frederic in the third quarter. The important commercial multi peril line was profitable but the other property lines incurred losses due to the weather. There were losses in automobile and workers compensation business but a profit was achieved in general liability.

In the United Kingdom there was a satisfactory result with all the major commercial classes being profitable, despite a marked deterioration on the commercial fire account. There was a loss in both private motor and householders classes the latter account being particularly affected by the severe weather early in the year and again in December.

In Canada experience continued to deteriorate in the final quarter. The underwriting loss for the year is almost totally accounted for by automobile and householders business which were adversely affected by sharp rises in claims frequency.

In the Netherlands the earlier improvement was maintained and there was a satisfactory profit for the year.

In Australia, trading conditions generally remained difficult but exceptional weather conditions contributed to the loss, particularly in the last quarter.

In Other Overseas worse experience in the rest of Europe, where there was an underwriting loss of £2.8m against a small profit last year, more than accounted for the deterioration in the result.

ASSOCIATED COMPANIES

A considerable part of the increase in the "Share of Associated Companies' Profit" is due to the inclusion this year of Aschen and Munich as an associated company following the increase in our shareholding to 20 per cent.



THE LONG-TERM CREDIT BANK

OF JAPAN, LIMITED

U.S.\$ 40,000,000

Floating Rate Certificates of Deposit
Maturity Date 8th September, 1981

Managed by

Manufacturers Hanover Limited

Nippon European Bank S.A.

In accordance with the provisions of the Certificates of Deposit notice is hereby given that for the six months interest period from 5th March, 1980 to 5th September, 1980 the Certificates will carry an Interest Rate of Seventeen and three-eighths per cent (17⅞%) per annum.

Reference Agent

Manufacturers Hanover Limited

EUROPEAN OPTIONS EXCHANGE

Series	April		July		Oct.		Stock	
	Vol.	Last	Vol.	Last	Vol.	Last		
C	5,800	5	0.80	5	2.50	3	5.50	F.375.00
C	5,800	5	0.30					
C	F.345.00	2	2.40					F.345.00
C	F.35	1		25	1.50	18	1.90	"
C	F.37.50	18	0.50				2	1.30
C	F.50	5	1.0					"
C	F.53	16	1.30				15	2.10
C	F.57.50	1		16	3.50			F.65.10
C	F.65	1						"
C	F.65	1		2	4.50			F.65.10
C	F.70	1		5	5.50			"
C	F.75	1		2	2.40			F.75.00
C	F.75	5	1.50				2	7 1/2 565 1/2
C	F.70	6	1 1/2				2	5 1/2
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UK COMPANY NEWS

MINING NEWS

Milford Docks confirms rights

THE BOARD of Milford Docks Company has reaffirmed its plans to have a rights issue but says that it will have to seek shareholders' approval to create the additional capital.

The approval will be sought at the company's next annual general meeting, and the exact timing of the issue will depend on prevailing market conditions.

In a letter to shareholders, Mr. C. A. V. Smith, the chairman, outlines his general plans for Milford Docks but goes into very little detail.

The proceeds of the rights issue are intended, in principle, to be used by the company to improve the existing docks services and facilities in a manner which it is hoped will sustain the company's revenue expectations. It should also enable the docks to increase the general cargo traffic without interfering with fishing activities.

The company plans to launch a Parliamentary Bill which should be on the Statute Book by mid-1981. According to Mr. Smith, part of the Bill involves a construction scheme which given the right circumstances, could maximise the long-term potential for the company's development and consequent prospects.

DANAE INVESTMENT

Holders of Danae Investment Trust warrant certificates with subscription rights will be able

Radio Orwell to start dividends

As a result of progress made in 1979 and prospects for the current year, Radio Orwell is in a position to pay its first dividend on the ordinary. There will be a 5p interim in July, and the directors expect to be able to pay a final when the results are more certain.

In the year ended September 30, 1979, turnover rose from £511,698 to £629,651, but the profit before tax showed a slight decline at £38,701, against £49,974. However, the company has written off the original share issue expenses of £10,236. Tax takes £8,000 (£900) to leave net earnings at £20,549 (£23,351).

The accumulation of preference dividend to date of £16,057 has been paid. The deficit on profit and loss account has been halved to £15,416.

The start to the current year has been strong and there is a prospect of higher earnings per share for 1979-80, the directors state.

Rio Algom earns more in difficult year

BY KENNETH MARSTON, MINING EDITOR

UNLIKE most other Canadian natural resource companies, the Rio Tinto-Zinc group's Rio Algom has not enjoyed buoyant conditions in 1979, but it has still managed to raise earnings.

At C\$75.61m (£28.06m), or C\$5.57 per share, they compare with C\$61.82m in 1978. Although the 68.1 per cent-owned copper and molybdenum-producing Lornex boosted its 1979 net profits to C\$57.8m from C\$14.4m, Rio Algom's share suffered a large deduction for minority interests and there was a big increase in taxes. Prior to these charges, Rio Algom's income for the past year amounted to C\$178.7m against C\$105.1m.

Rio Algom's income from steel manufacturing and distributing operations declined because of a strike at the Tracy plant of Atlas Steels which lasted from March 21 until early this year.

It will also be recalled that America's Tennessee Valley Authority last year withheld a payment due to Rio Algom of US\$22.7m under a uranium supply contract which is in dispute.

Apart from this, Rio Algom is set to have a better year. Lornex is still going strong against a background of higher copper prices and the full effects of last July's more favourable molybdenum sales agreement. The ending of the Tracy strike should result in better steel earnings, while first income should flow from the Panel uranium mine.

The current year will also bring the benefits of the recently completed merger with Prestea

ROUND-UP

AUSTRALIA'S Meekatharra Minerals is to launch an AS250,000 exploration programme on licences held in the Arckaringa basin of South Australia. Three crews are being put into the field for three months to determine the extent of what are believed to be big deposits of steaming coal to the north of Coober Pedy.

A large mineral bed containing deposits of silver, copper, zinc sulphide as well as quantities of gold has been discovered in the west of the Chinese province of Sichuan, New China News Agency said yesterday. But few details were given. The Agency said the geological conditions were unusual.

Placer Development of Vancouver, part of the Noranda Mines group, is asking shareholders to approve a three-for-one share split. At present 12.14m shares are in issue.

Teck Corporation, the Vancouver group 51 per cent owned by Copperfields Mining and 19 per cent owned by Metallgesellschaft of West Germany, will double the amount of its issued shares when it has a scrip issue of one class B share for each

class A and each class B share outstanding.

Finsider takes 7.5 per cent of Oak Creek

THE PROPOSED AS200m (£96.4m) Oak Creek coking coal project in Queensland has moved a step closer to fruition with the disclosure that the Italian steel and cement group, Finsider, has guaranteed sales contracts and will take up a 7.5 per cent equity, reports James Forth from Sydney.

Finsider has agreed to buy 700,000 tonnes of coking coal a year for at least eight years. At present prices this value the contract is more than AS250m. The Italian group is the second European steel producer to take a stake in the Oak Creek venture in recent months. The Dutch group, Hoogovens, has obtained 10 per cent equity and agreed to take 500,000 tonnes of coal a year for at least eight years.

This puts the venture more than halfway to its initial planned annual capacity of 2.35m tonnes of coal.

The other partners in the venture are Houston Oil and Minerals of the U.S., which will have 42.5 per cent with the entry of Finsider, and the Queensland-based metals group, MTM Holdings, in which Asarco of the U.S. has a major shareholding.

Oak Creek is located about 200 km west of Rockhampton and is estimated to contain 250m tonnes of coking coal.

Pesos 61m in 1978, reports Leo Gonzaga from Manila. The figures provide further evidence that the country's copper mines have fared better than the gold mines, despite the more dramatic rise in the gold price compared with that of copper.

Among the copper producers, Atlas Consolidated and Development had a 490 per cent rise in net profits last year to Pesos 307m from Pesos 52m in 1978, while Marcorper Mining's 1979 net profits were 49 per cent higher than in 1978 at Pesos 183m against Pesos 123m.

But Benguet Consolidated, the biggest gold producer in the Philippines, posted 1979 net earnings only per cent higher than in 1978 at Pesos 79m against Pesos 77m. Apex Mining, a small gold producer, did better in percentage terms, raising net profits to Pesos 9m last year from Pesos 2m in 1978.

The reason for the profits differential lies in the diversity of products. Copper mines in the Philippines yield gold and silver by-products in substantial quantities, but the gold mines yield only silver as a by-product. The gold by-product of some of the copper mines—notably that of Philex Mining, whose annual figures are awaited—is often bigger than the main gold product of Benguet.

OIL AND GAS NEWS

Natomas makes new discovery in Krishna oilfield

A further oil producing well has been found on the recently discovered Krishna field in the West Java Sea off the coast of Sumatra according to Pertamina, Indonesia's state-owned oil company.

The new well, the Krishna No. 4, is flowing at 8,779 barrels of oil daily and adds to the established flow rate of three other wells which are producing at a combined 21,000 barrels a day.

American's Natomas, operator, has a 53 per cent interest in the field.

The Libyan units of America's Marathon Oil, Continental Oil and Amerasia Mess have been granted exploration and production rights to about 5,100 square miles of land in the Sirte Basin of Libya.

The new acreage is in addition to other Sirte Basin areas operated by the group, who say they will undertake an aggressive exploration programme over the next five years. The group have relinquished rights to a similar amount of non-producing land.

The Egyptian Petroleum Development Corporation (EPDC) hopes to bring to production an oil field 800 km south-east of Cairo. Output of crude is expected to amount 8,000 barrels a day beginning in July.

EPDC is controlled by Japan's state-owned Japan National Oil Corporation, Mitsui Oil Development and Dalich Oil Development.

EPDC has been prospecting the area since November 1976 under a production sharing contract with Egypt's state-owned Egyptian Petroleum Corporation. Under the terms of the contract EPDC supplied funding and technology in return for 40.5 per cent of crude oil in the prospecting area.

EPDC drilled nine holes in

the 527 sq km area at a cost of US\$22m (£9.7m) and confirmed oil deposits in six holes. Each hole has a daily production capacity of more than 1,000 barrels of crude.

American's McMoran Oil and Gas has discovered natural gas off the coast of Louisiana and oil in South Texas. The oil was found six miles east of Corpus Christi in the No. 2-A well in Nueces County and flowed 307 barrels a day through perforations from 7,885 to 7,891 ft.

The McMoran subsidiary which discovered the oil has an interest in 960 acres on the lease with an option on a further 640 acres. McMoran has a 34.5 per cent stake in the well. Getty Oil has 32.75 per cent and Atlantic Richfield 32.75 per cent.

The gas find was made in Vermillion Blocks 225-226 off the Louisiana coast. Production flow tests have not been made. The well was drilled to 12,445 ft and a platform is being designed to develop the leases.

BHP/Esso report that the Vines 1 well in Permit WA-97-P on the Exmouth Plateau is at a depth of 3,807 metres and that a core cut from 3,796 metres to 3,807 metres recovered a 100 per cent sand section of moderate porosity containing shows of light hydrocarbons. Preparations are being made to cut a second core.

Hartogen Energy has encountered a second gas flow at its Kinross No. 16 well. A drill stem test of the two lower sands between 4,875 and 4,947 ft flowed at a rate of 4.62m cubic ft a day.

The previous drill stem test over the interval 4,550 and 4,722 ft flowed at a rate of 3.92m cubic ft a day. The well has been drilled to a total depth of 4,947 ft.

Hartogen has a 100 per cent working interest in the Kinross

field subject to various royalties totalling 14.65 per cent and a 10 per cent net profit interest held by Australian Oil and Gas Corporation.

Jorge Morais, Angola's Oil Minister says that Angola's daily production of 160,000 barrels of crude will rise to 200,000 barrels within three years.

In a radio interview monitored by Reuters the Minister said that with the recent discovery of a new oilfield off northern Gabon, in which Gulf Oil has a 49 per cent stake and which is expected to yield 50,000 barrels daily by 1983, and with the use of direct gas injection recovery methods, the production will eventually double from present levels.

Bahrain has decided to undertake its own oil exploration in both onshore and offshore areas and has been offered technical assistance by Kuwait and Saudi Arabia according to Yousef Ahmed Shihawi, Bahrain's Minister for Development and Industry.

In an interview with the Al-Adhwa newspaper the Minister also said that negotiations were taking place for Government participation in the island's 250,000 barrels a day refinery, owned by the Bahrain Petroleum Company (BAPCO), a wholly-owned subsidiary of American Caltex Oil.

The refinery, which imports 230,000 barrels of light and heavy crude a day from Saudi Arabia, is controlled by BAPCO, but the Government markets its products.

Last December Bahrain acquired the remaining 40 per cent ownership of its oil and gas production and marketing facilities from BAPCO, which had already signed away 60 per cent in 1975. Bahrain produces crude oil at the rate of 55,000 barrels a day.

BIDS AND DEALS

Howard Tenens suspended as possible offer looms

AFTER WEEKS of speculation Howard Tenens Services, the distribution and engineering services group, announced that it had received an approach which might lead to a takeover bid for the company.

The shares, up from 64p in early January, were suspended at 80p yesterday at the company's request. At this price—down 3p on the previous day—the company is capitalised at £10.18m.

Mr. E. C. Morris, chairman of Howard Tenens, said yesterday that the company had requested a suspension of its shares because the price was running beyond the level at which a bid might be made if the talks are successful. He revealed that the approach had been made by a cash bidder with no present holding in the company.

Mr. Morris said that the company wanted to make sure that the bidder would safeguard the interests of Howard's 1,400 employees, would meet the group's obligations and contracts to customers, and maintain the company as an ongoing business.

With the bidder holding no shares in Howard this would rule out Mr. Ian Wasserman, an ex-Slater Walker man, as being a party behind the bid move. Mr. David Llewellyn, formerly joint company chairman at English Property Corporation and now on the board of Greengarden

Investments, a private company, is also rumoured to be interested in Howard.

It is understood that a relevant stake of at least 20 per cent has been built up in the company and is held in nominee names. M and G Investment Management is shown to manage or advise funds which hold 6.3 per cent of the equity.

Howard has had a chequered history, making losses in three of the past five years. Mainly reflecting termination losses from Howard Tenens Engineering (Willenhall)—sold to Armstrong Equipment for £2.65m—the group showed a turnaround from a profit of £297,000 to a loss of £268,000 in the year ended March 31, 1979.

There was a recovery to profits of £610,000 in the first half of the current year and the directors were looking for a similar second half.

There have been a number of board changes in recent years. After less than a year on the board Mr. Bob Grier left the company in September 1978 after differences over his role as finance director.

Mr. Peter Small, formerly with the company's auditors Touche Ross, became financial controller. Touche Ross had replaced Binder and Hamlyn and Comins, the joint auditors, a year earlier. In

April 1979 the then chairman Mr. John Swanborough—ex-chief of Avon Rubber—resigned and was replaced by Mr. E. C. N. Morris.

Hoffnung will reply soon

S. Hoffnung, the UK-based Australian trader, intends to let the shareholders know in detail soon why it is so firmly against the near £16m cash bid from Burns Philp.

Having already signalled its rejection of the offer from the Australian company, Hoffnung said yesterday that shareholders were strongly recommended to take no action until they received the board's reasons.

Mr. H. Roland Bourne, Hoffnung's chairman, has written to the shareholders restating the board's view that the Burns Philp offer is "unacceptable and wholly inadequate."

At the end of last week, Mr. James Burns, the chairman of Burns Philp, urged Hoffnung shareholders to accept the 80p cash offer for the ordinary shares and the 60p being offered for the preference shares. Burns Philp already owns 3.5 per cent of Hoffnung and has irrevocable acceptances for 9.4 per cent from investment trusts managed by Murray Johnstone.

London and Liverpool Trust negotiating major acquisition

Shares of London and Liverpool Trust an authorised investment trust, were suspended at 30p yesterday pending a company reorganisation.

The directors say they "are engaged in negotiations regarding a major acquisition which would change the nature of the company's shareholders' approval."

A spokesman said: "We are not being taken over. It is a question of a possible merger."

London and Liverpool is a rarely among investment trusts because its share price stands at a healthy premium over asset value. The asset value is currently estimated at 22p by brokers.

Shares in the trust are tightly held and South African interests in the form of W. and A. Investment Corporation hold 29.84 per cent. Two years ago the takeover panel ordered a consortium of companies (including W. and A.) held to be acting in concert to make a full bid.

London and Liverpool was

offered for sale in 1973 with the aim of achieving maximum capital growth primarily in UK listed securities, and particularly in smaller and medium sized companies. Its portfolio is managed by Schleisingers Investment Management Services. At the suspended price London and Liverpool is valued at £750,000.

exchange their shares for those of the new parent company. This will involve no actual change in ownership of Heron Corporation, whose capital is £6.72m in ordinary shares and £18.26m in deferred shares. One of Britain's largest private companies, it owns 87 per cent of the quoted Heron Motor Group and last year earned £8.23m before tax.

Mr. Gerald Ronson, the chairman and chief executive, said Heron Corporation had been looking around in the U.S. for some 18 months in the insurance savings and loan, natural resource, and property sectors. It is already involved in one oil and gas venture there.

No listing will be sought for the shares of Heron International. The existing mortgage debenture stocks will be affected and their listings will be kept.

Heron Corporation owns the group's European interests, and Heron International will handle the new ventures further afield.

Shareholders of Heron Corporation have been asked to approve the formation of Heron International and agree to

consideration Ffr 3m (£320,000) has been paid.

BIBBY SELLING COOKE CONVERTERS

For a cash consideration of some £900,000 J. Bibby and Sons has agreed to sell its wholly-owned subsidiary, Henry Cooke Converters, to Yhtynen Paperitehtaat OY (United Paper Mills), one of Finland's largest industrial groups.

Cooke Converters, formerly known as Clyde Paper Company, was acquired by Bibby in late 1976 to complement its existing paper interests.

Commenting on the sale Mr. Leslie Young, Bibby's chairman, says that in spite of substantial investment in new plant Cooke Converters has found it difficult to achieve an acceptable level of profitability.

Consent has now been received from the Dutch Treasury and the Dutch Authorities for the proposed acquisition by Forward Technology Industries of 64 per cent of Mecasonic SA of Annemasse, France, and its wholly-owned subsidiary Mecadeco SARL. Total cash

ing in Curtis Steel, the exclusive distributors of the range of steel partitions manufactured by the Curtisons Group.

As a result of the agreement, that company—to be renamed Unilock-Curtis Steel—will continue to operate throughout the UK while Unilock (Exports), the international arm of the Unilock Group, will take over responsibility for all overseas sales activities.

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Profits at Ciba-Geigy dip as fixed costs mount

BY JOHN WICKS IN ZURICH

INCREASED fixed costs ate into profit margins at Ciba-Geigy last year reducing the Swiss chemical group's profits for the second year in succession despite higher sales.

After tax group profits fell by SwFr 33m to SwFr 327m (\$192m) for 1978 with profit margins narrowing from 4 per cent to 3.3 per cent. Back in 1973 Ciba's ratio of earnings to sales stood at 7 per cent.

However, the company points out that heavier depreciation meant group cash-flow reached SwFr 937m, or only SwFr 5m less than in 1978. Sales rose by 11 per cent to SwFr 9,390m, and the group is to recommend an unchanged dividend of SwFr 22 per share and participation certificate.

The gap between sales development and that of profits is attributed by Ciba partly to the fact that fixed costs and expenses grew faster than in 1978. It was "impossible" to raise selling prices accordingly. Apart from the rise in fixed costs, the price of raw materials increased noticeably in the second half of 1978 after some years of stable or even declining prices.

Currency fluctuations were much less marked than in 1978, but are still said to have "cut a considerable sum from our profit."

Capital expenditure amounted to SwFr 595m last year, or SwFr 44m up on the 1978 figure. Total depreciation, at SwFr 630m, exceeded the investment

figure. After distribution of dividend, self-financing of SwFr 851m was sufficient to cover both capital expenditure and acquisitions during 1979. Research and development spending was up SwFr 62m to SwFr 624m.

Plastics and additives produced the sharpest sales rise last year, although all divisions achieved "distinct growth."

Newly acquired companies contributed about a quarter of the 11 per cent increase in sales.

Sales of the parent company increased 7 per cent to SwFr 3,90m, but the increase was mainly due to a 10 per cent rise in deliveries to group companies, whereas direct deliveries to customers "stagnated."

Euroc tops forecast and raises dividend

By Victor Kayfetz in Stockholm

BY ENDING 1979 with its best four-month period of the 1970s, Euroc, the Swedish building materials and industrial group, overcame last winter's losses to post a pre-tax profit of SKr 70m (\$16.7m) for the year. In October the company predicted earnings about the same as the SKr 52m achieved in 1978.

The Board recommends raising the dividend by SKr 1 to SKr 8 per share. The preliminary report states that earnings per share were SKr 8.95, up from SKr 6.75.

Most divisions showed better earnings in 1979 than in the preceding year, with especially good performances by Ifoe Sanitær (sanitary porcelain), Siporex (insulation), Euroc Trade, A-Betong/Sabema (concrete prefabricated elements) and Ifoe Electric Lagspennning (indoor electric equipment).

Group sales rose by 14 per cent to SKr 3.3bn (\$757m). The share represented by markets outside Sweden increased from 43 to 44 per cent.

Extraordinary items caused a net loss of SKr 17m, against a gain of SKr 10m in 1978. After appropriations, taxes and dividend payments to minority interests, net profit was SKr 64m, down from SKr 70m.

Euroc forecasts a continued improvement in pre-tax profit during 1980.

Euroc lost SKr18m during January-April last year mainly because of the severe winter in Europe and the revolution in Iran. This compared with a pre-tax profit of SKr9m in the first four months of 1978.

But May-August brought pre-tax earnings of SKr29m and the figure for September-December was SKr36m, against SKr19m and SKr24m.

BANKING IN EUROPE

Slowdown for ABN in second half

BY CHARLES BATCHELOR IN AMSTERDAM AND TERRY DODSWORTH IN PARIS

A FURTHER reflection of the sluggish trading conditions experienced by banks in Holland last year is provided by the 1978 results of Algemene Bank Nederland.

ABN's net profits were practically unchanged in 1979. Taking into account the increase in outstanding capital, profit per share fell for the first time in five years. ABN plans to pay an unchanged dividend.

The bank, which is the second largest in the Netherlands in terms of balance-sheet total, said that net profit was Fl 273.2m (\$141m) compared with the Fl 271.2m of 1978. Gross profit fell by 5 per cent to Fl 626.5m following a decrease in interest rate margins both at home and abroad and the impact of exchange rate fluctuations.

The result was also adversely affected by lower income on securities business and by the need to set aside Fl 13.1m to meet future liabilities for early retirement schemes.

The bank proposes paying a final dividend of Fl 13, bringing the total payment to an unchanged Fl 25 per share. Shareholders may opt to receive the final payment in cash or as Fl 7.50 in cash and Fl 2.50 nominal value of ordinary shares.

ABN set aside Fl 150m as a provision for general risks compared with Fl 140m in 1978, and reserved Fl 198.5m for tax compared with Fl 238.2m.

The results reflect the more difficult conditions with which banks had to contend last year, in particular in the second half of 1979. ABN's rival bank

Amsterdam - Rotterdam Bank, recently reported a sudden slowdown in its rate of profit growth, which tailed off to only 8 per cent for 1979. Amro's dividend was also following a decline in per share profits of 4 per cent.

Trading patterns among banks in France were markedly different. Two of the most influential private banks, Credit Commercial de France and Credit du Nord, emerged from last year's unexpectedly buoyant economic conditions with sharply increased profits.

Consolidated group profits at CCF went up by 27 per cent to FFr 123m (\$32m) against FFr 101m in the same period of 1978. The parent company results, by contrast, saw only a modest progress in profits from FFr 79m in 1978 to FFr 88m

last year, but deposits were up by almost 18 per cent from FFr 16.7bn to FFr 19.7bn.

The profits increase at Credit du Nord amounted to 33 per cent, from FFr 25.5m to FFr 33.3m. This result was struck after taking account of a long-term loss of FFr 19.9m. Credit du Nord says that its deposits also rose last year by almost 12 per cent, while its balance-sheet total went up in the same order to reach FFr 38bn.

● Banque Gadouin et de Développement Industriel et Commercial, a French private bank in which Union Planters Corporation of the U.S. has a 20 per cent interest, has asked the Bank of France to appoint a temporary administrator while an appreciation of the bank's assets is carried out.

Upsurge in Alusuisse earnings

BY OUR ZURICH CORRESPONDENT

INCREASED profits and sales are reported for 1979 by Alusuisse, the Swiss group which is one of the world's major producers of light metals.

Sales last year rose by almost 17 per cent to SwFr 5,730m while after tax earnings were a fifth higher at SwFr 112.6m (\$86m). Margins widened, and cash flow expanded by 10 per cent to SwFr 473.1m.

Parent-company net profits increased by 15.3 per cent to SwFr 51.71m, the highest level since the record SwFr 63m achieved in 1974. The Board recommends an unchanged dividend of 8 per cent.

The April 18 annual meeting will be called on to approve the creation of participation certificates (non-voting shares), which

are intended as an "instrument for long-term financing and acquisitions." While shareholders will be asked to approve a participation-certificate capital of SwFr 150m, the first issue, with dividend entitlement backdated, will be of only SwFr 35m.

Shareholders would be able to obtain these in the form of a stock dividend, with two bearer shares or four registered shares entitling them to one participation certificate of SwFr 30 nominal value. Since the cash dividend is of SwFr 40 per bearer share and SwFr 20 per registered share, this means that Alusuisse will raise an initial SwFr 56m.

CONSOLIDATED cash flow of the Brown Boveri group in 1979

is likely to have been "significantly" below the previous year's figure. This is stated by Swiss parent company BBC Brown Boveri, which last November forecast a drop in cash-flow and drew attention to pressure on selling prices.

Group turnover, which in 1978 decreased by 1.1 per cent for foreign-exchange reasons, went up by 9 per cent last year to SwFr 5,56m (\$5,140m) and passed the 1974 record of SwFr 8,430m.

In the face of this increase in sales, consolidated order inflow was down by 8 per cent to about the same figure of SwFr 3,880m.

In contrast to the decline in group cash flow, the Swiss parent showed net profits of SwFr 11.8m, or fractionally more than in the previous year.

Provisions hamper Banco de Vizcaya

BY ROBERT GRAHAM IN MADRID

BANCO DE VIZCAYA, Spain's fifth largest commercial bank, has raised post-tax profits for 1979 by 10.5 per cent to Pta 3,570m (\$84m). The result was achieved after setting aside Pta 6.8bn (\$164m) to cover doubtful debts, writing down its equity portfolio and amortisations.

The need to make such a substantial provision reflects the way in which Spain's four-year recession is now affecting bank results. This is particularly the case of banks like Vizcaya which traditionally have been involved in industries such as steel and shipbuilding—among the worst-affected sectors in the current crisis.

Vizcaya's provision in this respect is 31 per cent up on 1978. Over the past five years

the bank has made provisions of \$350m, the main one concerning cover for doubtful debts, up from Pta 2.8bn to Pta 4,980m. Unlike some banks last year Vizcaya continued to expand and recorded above-average growth in both deposits and investments. Deposits increased 24 per cent to Pta 456bn and investment rose 16 per cent to Pta 378bn. Gross earnings were up 33 per cent to Pta 70bn, but financial costs rose 47 per cent.

Overall, the return on total resources employed declined during the year from 0.91 per cent to 0.83 per cent.

Profits were sustained in part by tighter management and greater productivity and through a lower overall tax burden due to incentives to investment.

Vizcaya's strong international position also helped. It is the most active Spanish bank in international finance and 10 per cent of its investment is in foreign currency. Foreign operations accounted for 22.7 per cent of profits. The bank has also shown its profits inflation adjusted. On this basis the net profit was Pta 2,690m.

This year's accounts are the most detailed yet and follow certification by international accountants. Only two of the large banks in Spain, Vizcaya and Popular, have been internationally audited.

The bank's consolidated accounts, which include the results of its industrial arm, Induban and other insurance and investment companies, show total pre-tax profits of

Pta 5.2bn (\$80m) on gross earnings of Pta 77bn.

Induban recorded a net profit of Pta 423m after Pta 1.3bn had been set aside for doubtful debts and portfolio adjustments. The bank is setting aside Pta 3,570m for a dividends equivalent of Pta 30.4 per share.

Vizcaya also gave details of its recent purchase of 66 per cent in the Banco de Credito Commercial. It said it had paid Pta 1,290m (\$1m). In addition, it was making a special loan to Bank of Granada of Pta 480m. Granada, which collapsed a year ago is now in the so-called "bank hospital," the Corporacion Bancaria, previously had the 65 per cent stake in Banco de Credito Commercial.

Setback for German engineer

BY ROGER BOYES IN BONN

WEST GERMAN engineering and shipbuilding group, Orenstein and Koppel, reports sluggish sales growth and has been unable to match the modest 1978 profit of DM 11.8m. O and K's export orientation—43 per cent of its sales were abroad last year—has exposed it to the problems of a hard currency and to a lapse in overseas demand for large-scale plant machinery. High costs of product development have also eroded the earnings position.

The Dortmund-based group saw turnover rise to DM 1,340m from DM 1,310m in 1978, while parent company sales edged up by 4 per cent from DM 1,130m to DM 1,180m. Over half of the parent company turnover comes from the sale of heavy construction machinery—the company specialises in earth-

movers, ranging from small mobile hydraulic excavators to large bucket-wheel excavators.

The shipbuilding side of the business continues to cause problems and turnover in the division dropped last year. This was partly because of the overall crisis in the shipping sector although O and K's specialisation in dredgers and support machinery like deck cranes has protected it from the worst of the depression. Considerable new orders were registered in the ships division in 1979 but they will only show up in this year's turnover figures.

The overall orders position is relatively healthy—up by 15 per cent to DM 1bn last year—but the main brunt of demand is coming from German customers which, for a traditional exporting company, is causing some concern.

Most orders have been for the construction machinery sector, reflecting the economic upswing in Germany last year, the high investment confidence and the domestic building boom. But according to most estimates West German growth is expected to be half that of 1979 and the building boom is already showing signs of cooling off. This will reinforce the need for O and K to stay active in the export field.

The company has not been specific about profits for 1979, saying simply that it would not reach the 1978 level. The 1978 level, however, was itself a fall from 1977's net earnings of DM 11.7m.

Nonetheless the new orders, plus orders in hand of DM 460m, will mean that O and K's capacity will be used efficiently in the coming year.

Portfolio down at Swedish pension fund

By Our Stockholm Correspondent

SWEDEN'S Fourth National Pension Fund, the only state-run fund among four such funds which is authorised to invest in the stock market, reported earnings in 1979 of SKr 66.6m (\$15.9m), compared with pre-tax profit of SKr 51.6m in the previous year.

In December, Parliament freed the Fourth fund from taxation, effective from 1979, but under revised rules the fund now contributes 80 per cent of its earnings to the other three funds to help them meet current pension payments.

The market value of the Fourth fund's share and bond portfolio at year-end 1979 was SKr 1,044m, or SKr 82m below purchase price. Cash and bank deposits stood at SKr 256m, down from SKr 309m.

Taking into account realised losses, the fund's portfolio dropped in value by about 3 per cent during 1978, somewhat more than the general index compiled by Affärsvaerlden, the business weekly.

The Fourth fund's biggest share purchases last year were in the pharmaceutical company, Astra; the engineering groups, Atlas Copco, Electrolux, L. M. Ericsson and Volvo; the metals group, Sandvik; and the forest products company, SCA. New to the portfolio, which at year-end contained 36 companies, were SKF and Uddeholm, while the fund sold its stake in Billerud - Uddeholm and Graengens.

The fund's largest holding at the end of 1979 was in Astra, followed by Sandvik, Ericsson and the industrial gas and heat engineering group, AGA.

Cardo expects to maintain income

BY OUR STOCKHOLM CORRESPONDENT

CARDO, the investment group which owns the Swedish Sugar Company and the Hillesjöberg seed group, expects its pre-tax profit for the year ending April 30 to reach SKr 202m (\$48.1m), marginally higher than the SKr 199m recorded for 1978-79. The eight-month forecast also

rose by nearly 9 per cent to SKr 931m.

Although the 1979 beet harvest had a very high sugar content and sugar production, at 322,000 tonnes, was the second highest ever, the Swedish Sugar Company's operating earnings will drop from SKr 143m to SKr 140m this year because of higher energy costs at refineries.

Hillesjöberg, on the other hand, can expect operating earnings to rise from SKr 98m to SKr 102m, with turnover for the year up by 12 per cent to SKr 355m.

Cardo's investment portfolio is expected to bring operating earnings of SKr 46m for the SKr 41m.

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Medium Term Loan

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Kuwait International Investment Co. S.A.K.
International Trade and Investment Bank S.A.
Banque Nationale de Paris (South East Asia) Ltd.

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SA explosives industry faces monopoly inquiry

BY BERNARD SIMON IN JOHANNESBURG

THE SOUTH AFRICAN Government has ordered an official inquiry into alleged monopolistic practices in the R175m (\$212m) a year explosives industry. The industry is dominated by AECI, South Africa's largest chemicals producer, in which ICI has a 40 per cent stake. De Beers has an effective interest of 27.3 per cent.

The inquiry has apparently been prompted by the efforts of a small local company, National Process Industries, to break into AECI's monopoly on the supply of explosives to the mining industry, by far the biggest user. NPI's product is a water gel explosive, known as

Tovex, which it manufactures under licence from the U.S. chemicals group, Du Pont. NPI has argued that Tovex is both cheaper and more effective than the dynamite-type explosives which AECI has sold to the chamber of mines under an exclusive contract for the past 50 years. The contract reportedly guarantees AECI a 17.5 per cent return on capital.

AECI yesterday refused to comment on the official investigation. It has pointed out in the past however, that its prices for explosives are still among the cheapest in the world. Moreover, it says that the contract with the mines means that in return the benefits it derives.

AECI has to maintain at least two explosives factories and to keep a month's stock to ensure continuity of supplies.

The company also points out that it and the Chamber have agreed to Tovex being tested by the mines. This is currently being done. The investigation into the explosives industry is the first to be undertaken in terms of the Government's new anti-monopoly law, which came into force at the beginning of the year. It provides for fines of up to R100,000 in cases where monopolies or other restrictive business practices are judged to be contrary to the public interest.

Strong growth at Bank Hapoalim

BY L. DANIEL IN TEL AVIV

BANK HAPAOALIM, Israel's second largest bank and which is controlled by the Labour Federation, raised its 1979 net operating income by 140 per cent to £22.4bn (\$63m) from £19.99m in 1978. Net operating income before tax rose to £16.6m from £12.5bn.

The bank's consolidated balance sheet total at end-1979 amounted to £49.6bn (\$1.4bn) at the end-year exchange rate, representing a rise of 129.5 per cent in terms of the Israeli currency and of 22.8 per cent in U.S. dollar terms over 1978. The figure of 129.5 per cent compares with the rise in the consumer price index of 102.5 per cent between December 15, 1978, and December 15, 1979. The rise for calendar 1979 was almost 115 per cent and that of the dollar vis-a-vis the Israeli pound 85 per cent.

The bank will pay unchanged cash dividends of 12.5 per cent on ordinary shares, of 15.5 per cent on preferred, and of 6.8 per cent on founder shares. However, the bonus share distribu-

tion is to be raised to 45 per cent, from 35 per cent in 1978, and this on a fully diluted basis, the bank having raised £1.3bn of new capital in 1979.

In addition to its 307 branches in Israel, Bank Hapoalim is expanding its international network with last year's efforts concentrated on the Americas, opening a new branch in Philadelphia, while two branches were established in Uruguay by a banking company set up by Bank Hapoalim (Switzerland). Two new branches were opened in Luxembourg.

Bank Hapoalim (Switzerland) ended its fourth year of operations showing substantial growth in all areas, with total assets increasing by 41.9 per cent.

The Swiss bank's balance sheet for 1979 totalled SwFr 369.1m up from SwFr 260.2m in 1978. Net profits were up from SwFr 1.48m in 1978 to SwFr 2.21m in 1979. In addition to increased lending activities, the bank expanded its operations of its investment division.

Carpenter raises earnings and payment

By James Forth in Sydney

W. R. CARPENTER Holdings, the diversified industrial and island trading group, has raised its interim dividend from 5.5 cents to 6.5 cents a share following a 44 per cent lift in profit for the December half year. Earnings for the period rose from A\$ 4.21m to A\$ 6.1m (US\$ 6.7m). Last year the company declared a final dividend of 7 cents, to make a total payout of 12.5 cents a share.

The higher profit continued the improvement evident in the first quarter when profits rose 42 per cent.

Group turnover for the six months rose 27 per cent to A\$ 20m (US\$ 26m).

The directors said the main areas of improvement were the Daltons paper and packaging division, The Claude Neon lighting group and the property development and finance divisions. Losses in the Arrowfield wine division were reduced by 78 per cent and the directors said that geologists were at present assessing a coal deposit.

Southern Pacific Insurance, which Carpenter has sold since December 31, reported break-even results compared with a profit of A\$ 874,725 in the previous December half-year.

Bid to boost Japanese bond market

BY RICHARD C. HANSON IN TOKYO

THE FINANCE MINISTRY'S effort to shore up the Japanese bond market is having a limited effect. The authorities last Friday bought about ¥100bn (equivalent to some \$400m) in Government bonds from the sagging secondary market, bringing the price of its 6.1 per cent bonds due in 1988 up from 81.95 per cent before the intervention to an upper limit of 82.20 per cent at the start of trading this week.

This is the first instance of intervention since the Government last month announced its latest resolve to help the market. The funds to buy the bonds from the secondary market come from a special Government bond consolidation fund.

It is expected that the Government will mop up another ¥200bn-¥400bn in the near future.

The Finance Ministry has also cut back on the amount of bonds it plans to issue this month from an original figure of ¥900bn to ¥600bn.

Last month the Bank of Japan also raised its official discount rate, by 1 per cent to 7.25 per cent. This made it possible to raise the issuing coupon on Government bonds by 0.3 per cent to 8 per cent, from this month. The move, however, did little to boost the market (where secondary market yields for Government bonds are near the 10 per cent mark).

The market is already expecting further increases in the discount rate, perhaps to as much as 9 per cent, over the next few months as inflationary pressures in Japan continue to mount.

Meanwhile, the gloomy medium-term outlook for the bonds is prompting some of the smaller Japanese City banks to change the way in which they value their large Government bond holdings when preparing half-year accounts.

The City banks in the half-year ended last September all reported heavy valuation losses on their Government bond holdings because of a 13 per cent drop in the bond market over the previous six months.

The banks are obliged to absorb a large share of the Government bond float each year.

Starting with the March half-year, four City banks have said they will switch to valuing their Government bonds on the basis of the cost when purchased rather than the cost-or-current-market-value (which-ever is lower) method.

The banks are Taiyo Kobe, Saitama, Kyowa and Hokkaido Takushoku. The Bank of Tokyo is considering a change in valuation methods from the September half-year.

The larger banks are opposed to changing the valuation method which the Finance Ministry proposed.

Building revival lifts Boral

BY OUR SYDNEY CORRESPONDENT

BORAL, the major building products group, continued its strong growth record of recent years with a 33 per cent boost in earnings for the December half-year, from A\$12.5m to A\$16.7m (U.S. \$18.3m). The interim dividend is held at 6.25 cents and will be paid on capital increased last November by a one-for-five scrip issue.

The group's improvement, spread across all its major operating divisions, was aided by the revival in the building industry, especially in New South Wales and Queensland.

The directors said that the excellent results achieved had continued into the current trading period, and that there was every indication that the full year's result would be most satisfactory.

Group sales increased 20 per cent to A\$228m (US\$250m). Boral's strong local results were matched by its overseas operations and the directors pointed to "very satisfactory" results in the U.S. Although the U.S. building industry had experienced some slackening in demand the directors said, there

had been little evidence of any downturn in the area in which Boral operated.

The tile plant in Texas had started operations during the period on a limited scale and would soon be on full production. The directors said that Boral had agreed to buy a company in Australia, South Western Asphalt Pty., which operated in Western Victoria and South Australia. The concrete products division was being upgraded to meet higher demand.

Setback for sauce maker

By Yoko Shibata in Tokyo

KIKKOMAN SHOYU, Japan's largest soy sauce brewer, suffered a setback in earnings for the fiscal year ended December, partly as a result of the higher cost of imported raw materials.

Kikkoman's operating profits fell 19.9 per cent on the year to ¥3.85bn (\$15.4m). Net profits declined by 4.1 per cent to ¥3bn, on sales of ¥123.8bn (\$490m), up 5 per cent. Per-share profits fell back to ¥20.00 from ¥22.07.

GOPENG CONSOLIDATED LIMITED

Extracts from the Statement of the Chairman, Mr. J. D. Hellinos, O.B.E., F.I.M.M., circulated with the Report and Accounts for the year ended 30th September, 1979

The Consolidated Accounts for the group's financial year ended 30th September, 1979, show a gross mining profit before depreciation of £4,155,182 compared with £3,856,355 for the previous year.

At the mines, production from higher grade ground and better tin prices were together responsible for the substantial increase in profitability for the year under review. The average price per picul of tin received rose from \$819 per picul to \$1,027 per picul. Water supplies, and hence power supplies, were once more affected by drought conditions. The new mining methods introduced during the previous year continued to be developed, and control over mining costs was well maintained.

At the rubber estates, despite lower crops due to high acreage under replanting, and a continuation of the abnormally dry weather conditions of previous years, profit showed a reasonable increase over that of the previous year.

After taking into account investment income of £427,331 and other sundry revenue, and allowing for depreciation and other charges, the overall profit for the group before taxation and exchange adjustments amounts to £4,247,027. The ultimate balance available for the year is £1,801,989 from which dividends of 25 pence per share have been declared compared with 18 pence in the previous year.

In the first four months of the current financial year 11,176 piculs (672 metric tons) of tin ore have been produced compared with 10,789 piculs (651 metric tons) during the corresponding period last year.

It will be noted that the General Manager's view is that both tin ore and rubber production will be slightly lower during the current financial year.

The joint development of Mambang Di-Awan Sendirian Berhad with the Syarikat Permodalan dan Perusahaan Petak Berhad, continues to proceed satisfactorily. Good progress has been made with the construction of a new dredge for the Kampar Leases, and it is anticipated that dredging operations will be commenced toward the end of 1980.

The United States Congress enacted legislation on the 2nd January of this year authorising the sale in that country of 35,000 long tons of tin metal.

The United States Government, as a signatory to the 5th International Tin Agreement, has informed the Council of its proposed disposal programme, and the outcome of the consultations are awaited with interest, particularly as to the way in which the relevant clauses in the Agreement are to be operated, to ensure that any such releases made will be made with due regard to the protection of producers, processors and consumers against disruption of markets and against adverse consequences to exploration for the development of new supplies.

On the assumption that these safeguards are adequate and that the proposed stockpile releases are made without undue disruption to the metal price, and hence the tenor of normal mining operations, our prospects for the current year are good, and should compare favourably with the year past.

Romney Trust Limited

Year ended 31st December	1979	1978
Value of net assets	£32,943,961	£34,337,061
Gross revenue	£2,603,308	£2,136,899
Per 25p stock unit:-		
Net asset value	118.5p	123.9p
Earnings	4.61p	3.09p
Dividend	4.39p	3.00p

The Chairman, Mr. S. G. Brooksbank, F.E.A., comments:

The Directors continued the policy of retaining a substantial proportion of the Trust's investments overseas, mainly in the USA. Despite some sales of premium dollars ahead of the Government's decision to eliminate the premium, the resulting loss was the principal factor in the Trust's under-performance by comparison with the All-Share Index.

During the year approximately £1.7 million of the company's convertible loan stock was bought and cancelled.

The ending of dividend controls in the UK resulted in special dividend payments, mainly from Shell and Unilever, representing earnings of 0.85p per share and total earnings for the year rose by almost 50 per cent. It is recommended that this should be reflected in a final dividend of 2.70p plus a special dividend of 0.65p to reflect the special non-recurring dividend payments received during 1979.

Copies of the Report and Accounts are available from the Secretaries, Lazard Brothers & Co. Limited, 21 Moorfields, London EC2P 2HT.



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O ye of little faith

If of late your thoughts about Leyland have not been entirely pure, here before you is an opportunity to mend your ways and get back on to the path of righteousness.

It's called the T45 Roadtrain, the new heavy duty articulated truck from Leyland that has already got the competition more than a little anxious.

And not without good reason. Roadtrain is not only more advanced

than any previous Leyland, it's ahead of anything else on the road.

But Roadtrain is no miracle. It's the result of massive investment and the bringing together of some of the finest brains in the country.

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Roadtrain 16.28 is the first of a new generation of Leyland trucks. As Truck

Magazine so aptly put it, "Roadtrain re-writes on-the-road standards for heavy trucks."

And who can knock a quote like that. However, to those amongst you whose heads have recently been turned by lesser trucks...it's not too late to repent.

ROADTRAIN
Leyland Vehicles
Delivering the goods.

*TRUCK MAGAZINE NOVEMBER 1979

Companies and Markets

Dollar firm

THE DOLLAR improved against most major currencies yesterday, underpinned by higher U.S. prime rates. Both the Swiss National Bank and the West German Bundesbank supported their respective currencies in an effort to stem the dollar's rise. Sterling suffered especially against the U.S. unit particularly after heavy selling in Chicago, while the Japanese yen improved on the latest yen support package announced over the weekend. However, there was no real pressure on any one currency and trading during the afternoon tended to be on the thin side.

Against the D-mark the dollar finished at DM 1.7350 compared with DM 1.7765 on Friday and was stronger against the Swiss franc at SwFr 1.7140 from SwFr 1.7020. In terms of the Japanese yen the dollar fell back to ¥237.5 from ¥238.5 but only after heavy intervention during the day including support action by the Swiss National Bank. On Bank of England figures, the dollar's trade weighted index remained unchanged at 86.5, which failed to reflect the dollar's late improvement.

Sterling fell against most currencies, but notably against the dollar. It finished at \$2.2415-2.2425, a fall of 3.1c from Friday. It opened at \$2.2672-2.2682 and touched a high of \$2.2690 before coming back in the afternoon on selling in the U.S. to a low of \$2.2400. The pound's overall decline was reflected in its trade weighted index, which fell to 72.6 from 73.2, having stood at 73.0 at noon and 72.9 in the morning.

D-MARK—Strong overall, but weaker recently until last week's rise in the West German discount rate. The D-mark was firmer against its EMS partners but eased against the U.S. dollar. The U.S. unit was fixed higher at DM1.7799 against DM1.7723 on Friday, but below a morning high of DM1.7835. This was after an estimated \$54m was spent by the Bundesbank at the fixing, defending

the mark, and an unspecified amount in open dealings. Elsewhere the D-mark improved, with the French franc easing to DM42.66 per FF 100 from DM42.68, and the Danish krone lower at DM32.04 per DKr 100 from DM32.12. Sterling was fixed lower at DM4.0370 against DM4.0410.

FRENCH FRANC—Weaker recently on inflation fears, having been top of the EMS earlier this year. The franc was slightly firmer overall after yesterday's fixing, with the U.S. dollar improving to FF 4.1737 from FF 4.1532, while sterling fell to FF 4.935 from FF 4.9560.

The D-mark was fixed higher at FF 2.3441 against FF 2.3431, but the Belgian franc eased to FF 14.435 from FF 14.4100 against FF 14.4100. The Danish krone—Basically weak, suffering two devaluations since EMS began last March. The krone lost ground against all its EMS partners as well as sterling and the U.S. dollar. The dollar rose to DKr 5.5590 from DKr 5.5150 and sterling was fixed higher at DKr 12.5870 compared with DKr 12.5670. The D-mark was stronger at yesterday's fixing at DKr 3.1220 from DKr 3.1160 while the French franc improved to DKr 1.3335 against DKr 1.3310 at Friday's fixing.

JAPANESE YEN—Energy problems reflected in sharp decline last year, but steadier until recent weeks when downward pressure has been renewed. The yen improved on the latest Government support package, and the dollar eased to ¥237.5 from ¥238.5 on Friday. However this was only after heavy intervention by the Bank of Japan, estimated at some \$600m for yesterday alone. With interest rates remaining high in Western Europe and the U.S., dealers felt that the Japanese authorities may have to act further if the yen is to remain stable.

THE POUND SPOT AND FORWARD

March 3	Day's spread	Close	One month	% Three months	%
March 3	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
Canada	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm

THE DOLLAR SPOT AND FORWARD

March 3	Day's spread	Close	One month	% Three months	%
March 3	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
Canada	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm
U.S.	2.2400-2.2420	2.2415-2.2425	0.60-0.60c pm	2.34	1.15-1.05 pm

CURRENCY RATES

Feb. 29	Bank rate	Special Drawing Rights	European Currency Unit	Mar. 3	Bank of England	Morgan Guaranty
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5
Feb. 29	17	0.672125	0.602021	Mar. 3	78.5	78.5

OTHER CURRENCIES

Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates
Mar. 3	£	\$	Note Rates

EURO-CURRENCY INTEREST RATES

Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen
Mar. 3	Sterling	U.S. Dollar	Canadian Dollar	Dutch Guilder	Swiss Franc	West German Mark	French Franc	Italian Lira	Asian \$	Japanese Yen

EXCHANGE CROSS RATES

Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc
Mar. 3	Pound Sterling	U.S. Dollar	Deutsche Mark	Japanese Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar	Belgian Franc

INTERNATIONAL MONEY MARKET

Rates stay firm

Interest rates remained very firm in major financial centres yesterday, with Paris call money remaining at 15 1/2 per cent, the highest since November 1974. Rates are expected to stay firm in France in the near future as a reflection of international trends. Commercial bank prime rates rose to a record 12 1/2 per cent on February 22, but are expected to increase further.

In Brussels interest rates on one, two and three-month Treasury certificates were raised by 1 per cent by the Belgian National Bank, the second increase in less than a year. Last Wednesday the central bank announced a rise in the discount rate to 12 per cent, and a 1 per cent increase in the rate on Treasury certificates to 15 per cent.

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). Short-term interest rates were very firm in the London money market yesterday. In the interbank market overnight money opened at 18 1/2 per cent and touched a peak of 20 1/2 per cent.

LONDON MONEY RATES

Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
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Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills

GOLD

Weaker trend

Gold lost \$3 an ounce in the London bullion market yesterday in featureless trading to close at \$355.60. The metal opened at \$355.60 and reached a best level at the morning fixing at \$357. The metal then eased in quiet trading to an afternoon fixing at \$353.75, with a low for the day of \$350.43.

In Paris the 121 kilo bar was fixed at FF 86,000 per kilo (\$540.85 per ounce) compared with FF 86,100 (\$541.33) in the morning and FF 86,000 (\$540.85) on Friday afternoon. In Frankfurt the 121 kilo bar was fixed at DM 36,470 per kilo (\$537.82 per ounce) compared with DM 36,450 (\$540.85) on Friday afternoon.

Gold Bullion (fine ounce)

Mar. 3	Gold Bullion (fine ounce)	February 29
Mar. 3	Gold Bullion (fine ounce)	February 29
Mar. 3	Gold Bullion (fine ounce)	February 29
Mar. 3	Gold Bullion (fine ounce)	February 29
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Mar. 3	Gold Bullion (fine ounce)	February 29
Mar. 3	Gold Bullion (fine ounce)	February 29
Mar. 3	Gold Bullion (fine ounce)	February 29

before closing at 16 1/2 per cent. In the fixed periods nine-month funds were particularly firm, rising to 17 1/2 per cent from 16 1/2 per cent.

UK MONEY MARKET

Heavy shortage

Bank of England Minimum Lending Rate 17 per cent (since November 15, 1979). Short-term interest rates were very firm in the London money market yesterday. In the interbank market overnight money opened at 18 1/2 per cent and touched a peak of 20 1/2 per cent.

LONDON MONEY RATES

Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills
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Mar. 3 1980	Sterling Certificate of deposit	Interbank	Local Authority deposits	Local Authority bonds	Finance House deposits	Discount Treasury bills	Eligible Bank bills	Five Year Trade bills

Local authorities and finance houses seven days' notice, others seven days fixed. *Long-term local authority mortgage rates normally three years 16 1/2-18 1/2 per cent; four years 16 1/2-18 1/2 per cent; five years 16 1/2-18 1/2 per cent. *Bank bill rates are buying rates for prime paper. Buying rates for four-month bank bills 17 1/2-18 1/2 per cent; four-month trade bills 17 1/2-18 1/2 per cent.

Approximate selling rates for one-month Treasury bills 15 1/2-16 1/2 per cent; two-months 15 1/2-16 1/2 per cent; three-months 15 1/2-16 1/2 per cent. Approximate selling rates for one-month bank bills 17 1/2-18 1/2 per cent; two-months 17 1/2-18 1/2 per cent; three-months 17 1/2-18 1/2 per cent. Finance House Base Rates (published by the Finance House Association) 18 per cent from March 1, 1980. Clearing Bank Deposit Rates for sums at least £100,000. Clearing Bank Rates for lending 17 per cent. Sterling bills Average tender rates of discount 16 1/2 per cent.

WORLD VALUE OF THE POUND

The table below gives the latest available rates of exchange for the pound against various currencies on March 3, 1980. In some cases rates are nominal. Market rates are the average of buying and selling rates except where they are shown to be

otherwise, in some cases market rates have been calculated from those of foreign currencies to which they are tied. Exchange to the UK and most of the countries listed is officially controlled and the rates shown should not be

taken as being applicable to any particular transaction without reference to an authorised dealer. Abbreviations: (A) approximate rate; (B) basic rate; (C) commercial rate; (D) direct quotation available; (E) free rate; (F) based on U.S. dollar parties; (G) going sterling/dollar rates; (H) member of the sterling area other than

Scheduled Territories; (I) tourist rate; (J) basic rate; (K) buying rate; (L) bankers' rate; (M) commercial rate; (N) financial rate; (O) convertible rate; (P) financial rate; (Q) exchange certificate rate; (R) Scheduled Territories; (S) non-commercial rate; (T) nominal; (U) official rate; (V) selling rate.

PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING	PLACE AND LOCAL UNIT	VALUE OF £ STERLING
Afghanistan (A)	100.0	Greenland (D)	12.455	Peoples R. Repub. of Yemen (S)	(A) 10.7750
Albania (A)	10.00	Guatemala (S)	8.12	Peru (A)	(A) 1572.77
Algeria (A)	16.667	Guinea (B)	9.75	Philippines (B)	16.48
Andorra (A)	1 French Franc	Guam (A)	2.2420	Poland (A)	(C) 168.85
Angola (A)	200.00	Guatemala (B)	2.8420	Portugal (A)	(C) 168.85
Antigua (S)	6.13	Guinea Republic (B)	49.77	Puerto Rico (A)	108.45
Argentina (A)	1.36	Guinea-Bissau (B)	76.20	Romania (A)	(C) 10.00
Australia (S)	2.0475	Guyana (S)	5.7750	Rwanda (A)	(C) 168.85
Austria (A)	28.505	Haiti (A)	11.32	St. Christopher (S)	6.12
Azores (A)	108.45	Honduras (B)	6.8425	St. Helena (A)	1.0
Bahamas (S)	2.4200	Hong Kong (S)	11.750	St. Lucia (A)	6.12
Bahrain (S)	0.85	Hungary (A)	16.667	St. Vincent (S)	9.275
Banladesh (S)	16.70	India (S)	15.00	Samoa (A)	2.2400
Barbados (S)	2.4200	Indonesia (A)	1.4150	Sao Tome & Principe (A)	7.61
Belgium (A)	36.363	Iran (A)	0.6715	Senegal (A)	4.9725
Belize (A)	2.00	Iraq (A)	0.6715	Seychelles (A)	2.2400
Benin (A)	4.9400	Israel (A)	1.0853	Singapore (S)	4.9725
Bermuda (S)	4.9400	Italy (A)	1.9360	South Africa (S)	(A) 115.25
Bhutan (A)	5.00	Japan (A)	369.64	Spain (A)	160.70
Bolivia (A)	6.95	Jordan (A)	0.7070	Spanish ports in	
Bosnia (A)	1.9360	Kazakhstan (A)	2.715	Peaseta	150.70
Botswana (A)	1.9360	Kenya (A)	1.0853	Sri Lanka (S)	45.90
Brazil (A)	2.4200	Korea (A)	1.9360	Sudan Republic (S)	4.0525
Brunei (A)	1.9360	Kuwait (S)	1.9360	Swaziland (S)	1.0855
Bulgaria (A)	1.9360	Laos (A)	1.9360	Switzerland (A)	3.8450
Burkina Faso (A)	205.04	Lebanon (A)	7.5250	Syria (A)	(A) 89.990
Burundi (A)	205.04	Lesotho (A)	1.9360	Taiwan (A)	(P) 81.50
Cambodia (A)	470.925	Libya (A)	1.9360	Thailand (A)	45.90
Cameroon (A)	2.0475	Liechtenstein (A)	3.8450	Togo Republic (A)	470.925
Canada (A)	1.36	Madagascar (A)	1.9360	Tonga (A)	5.3810
Chad (A)	1.9360	Malawi (A)	1.9360	Trinidad (S)	1.9360
Chile (A)	470.925	Malaysia (A)	1.9360	Tunisia (A)	160.00
China (A)	100.00	Maldives (A)	1.9360	Turkey (A)	2.8420
Colombia (A)	1.9360	Mali (A)	1.9360	Turks & Caicos (S)	2.8420
Costa Rica (A)	1.9360	Malta (S)	0.7750	Turkey (S)	2.8420
Cuba (A)	1.9360	Mauritania (A)	1.9360	Uruguay (A)	15.75
Cyprus (A)	0.703	Mauritius (S)	1.9360	United States (A)	2.2420
Czechoslovakia (A)	100.00	Mexico (A)	1.9360	Uruguay (A)	(C) 19.24
Danish (A)	12.455	Moldova (A)	1.9360	U.S. Arab Emirates (A)	8.46
Dominican (A)	2.8420	Monaco (A)	1.9360	U.S. Virgin Islands (A)	1.4490
Dominican (A)	2.8420	Morocco (A)	1.9360	Vatican (A)	1.9360
Dominican (A)	2.8420	Mozambique (A)	1.9360	Venezuela (A)	9.70
Dominican (A)	2.8420	Nepal (A)	2.0475	Vietnam (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Virgin Islands (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Western Samoa (S)	2.0680
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
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Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
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Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
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Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)	2.8420	Netherlands (A)	4.985	Yemen (A)	1.9360
Dominican (A)					

Early easier Wall St. tendency

Stock	Feb. 29	Feb. 28	Sto
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St. tendency

dealers noting a fall in both foreign and domestic orders from recent levels. Helping to sap the stock market's strength was the weakness of Bond markets.

Linde lost DM4 in Engineering and Daimler-Benz DM 2.50 in Motors, while Studebaker fell DM 3.60, but Kauffarth added DM 1.50. Elsewhere, Hoesch rose DM 2.50 and Varta DM 3. against the trend.

Public Authority Bonds recorded falls ranging to 70 pfennigs. The Regulating Authorities bought a nominal DM 10.8m of paper after selling DM 8.1m on Friday. Mark Foreign Loans also weakened.

Singapore

A combination of good economic news from the Government, a potential take-over and a major land sale pushed stock prices in Singapore generally higher. The Straits Times Industrial index rose 8.41 to yet another post 1973 peak of 498.84.

The Government's review of the economy in 1979, released as part of the budget led to the 1980 budget presentation tomorrow, showed a healthy 9.3 per cent growth in Gross National Product over 1978.

Local Trading ended 30 cents higher at S\$10.70, after reaching S\$11.40, on news that it was undertaking in about S\$81m in an extraordinary item, the sale of some residential property.

A broker noted that as a member of the OCBC stable, known for undervaluing assets and rarely if ever selling them, Straits Trading carried the previous day's books at almost zero value.

OCBC advanced 15 cents to

Malayan Credit, sparked off big rumours. Property concerns at Malayan Credit, which had been the centre of such rumours for some time, rose 9 cents to S\$2.42.

A broker predicted an eventual big of between S\$2.60 and S\$2.80 a share.

Properties, Hotels and other shares with land assets also rose sharply.

Australia

Renewed foreign buying helped resources issues to further improve. Initially, but many gains were later eroded by local profit-taking prompted by announcements that interest rates would be raised on Australian Savings Bonds and Semi-Government Loans. Industrials were easier-inclined on the interest rates news, but Banks were firmer.

BHP's encouraging hydrocarbon and oil oil drilling exploration on the Koonah field meant BHP shares 40 cents higher to A\$14.30 in heavy volume, and also sparked off hectic activity in some of the smaller oil explorers.

Canada, North West rose 6 to 41 cents and Calitus 12 to 8 cents, while Weeks Petroleum advanced 40 cents to A\$8.00.

Hong Kong

The market fell sharply in moderate activity, with the Hang Seng index losing 23.39 to 391.70 despite the weekend decision of the banks in the Colony not to raise interest rates.

A slight early morning improvement was soon evaporated because market feeling is wary that Hong Kong rates will have to rise soon to fall in line with

Lasco	153½	157½	Jewel Cos
Eastern Airlines	81½	8½	Jim Walter

[illegible]

Market and Chemicals also ended easier. Export-orientated

[illegible]

dices

	1979-80						
	Mar. 5	Feb. 29	Feb. 28	Feb. 27	High	Low	
AUSTRALIA Sydney All Ord. (1980/80)	889.63	885.45	881.78	888.88	847.47 (14/2/80)	848.72 (21/1/79)	
Stocks & Bonds (1980/80)	9106.15	9088.67	9095.53	9178.85	8861.58 (14/2/80)	2867.34 (21/1/79)	
AUSTRIA Graf Aktien (2/1/82)	69.26	69.27	69.15	68.68	68.40 (1/1/80)	61.55 (21/2/78)	
BELGIUM De Beers S.A. (31/12/83)	98.52	97.57	100.84	100.90	107.47 (5/1/80)	98.59 (5/3/80)	
DENMARK Carlsberg A/S (1/1/78)	75.86	77.24	77.73	78.16	88.48 (25/1/78)	75.85 (25/3/80)	
FRANCE CAC General (29/1/81) Ind Tendance (28/12/79)	112.1 106.1	111.20 105.60	111.0 105.5	111.7 106.4	115.2 (14/2/80) 103.7 (16/2/80)	82.4 (15/2/79) 85.9 (9/1/80)	
GERMANY FAZ Aktien (31/12/85) Commerzbank Dec. 1985	282.66 787.20	285.15 789.26	285.51 789.53	286.88 794.2	285.80 (18/1/79) 838.00 (28/2/80)	278.11 (21/1/80) 808.3 (21/1/80)	
HOLLAND ANP-CSS General (1978) ANP-CSS Indus. (1978)	81.7 82.5	81.5 82.5	81.1 82.2	82.5 83.4	84.2 (24/1/78) 85.9 (24/1/78)	81.1 (28/2/80) 82.2 (28/2/80)	
HONG KONG Hang Seng Bank (31/1/84)	831.62	814.91	816.74	878.16	865.17 (15/2/80)	493.83 (21/1/78)	
ITALY Banca Com. Ital. (1972)	(u)	94.45	93.88	95.88	96.31 (28/2/80)	83.89 (2/1/78)	
JAPAN Dow Average (15/5/80) Tokyo New SE (4/1/82)	8792.56 468.41	8784.39 487.83	8745.88 467.40	8777.34 468.95	8830.99 (14/2/80) 472.05 (14/2/80)	8906.77 (10/4/78) 465.16 (1/2/78)	
NORWAY Oslo SE (1/1/72)	132.01	134.25	135.37	134.12	144.70 (14/2/80)	74.48 (18/1/78)	
SINGAPORE Straits Times (1985)	438.84	430.45	430.45	477.73	488.64 (5/8/80)	348.54 (15/2/78)	
SOUTH AFRICA Gold (1986) Industrial (1988)	(u) (u)	552.9 586.2	561.5 586.5	561.0 586.9	583.5 (23/2/80) 517.2 (14/2/80)	228.46 (1/1/78) 279.80 (21/1/78)	
SPAIN Madrid SE (28/12/78)	(u)	105.24	102.42	101.81	105.28 (2/1/80)	97.31 (15/1/80)	
SWEDEN Jacobson & P. (1/1/88)	571.50	570.85	578.36	574.78	401.34 (6/2/78)	331.57 (34/5)	
SWITZERLAND Zurich Bank Co. (5/1/2/86)	804.7	804.69	807.3	(u)	829.10 (2/2/80)	224.00 (6/1/78)	
WORLD Capital Intl. (1/1/78)	~	186.1	187.6	157.3	145.5 (15/3/80)	122.2 (1/6/78)	

Moët-Hennessy ..	517	+1	
Moulinex	77.7	-0.3	Bergens
Paribas	227.8	+1.3	Borrega

[illegible]

Stocks	Closing	Change on
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Base values of all indices are 100 except NYSE All Common—50; Standard and Poors—10; and Toronto—1,000; the last named based on 1975. † Excluding bonds. ‡ 400 Industrials. § 400 Industrials plus 40 Utilities, 40 Financials and 40 Transports. c Closed. u Unavailable.

Rhein West Elect	179.5	-1.3	Sandoz (Pt
osenthal.....	251	-3	Schindler(I

08	4	KUBOTA	380				
09		Kugagui	559	-1			
10		Kyoto Ceramic	5,700				
12	3	Lion	355	-20			
28		Masuda Cons.	480	-10			
50							

T over Cr.804 3m. Vol. 235 3m
 Source: Rio de Janeiro, Se
 Spanish prices: Page 34

NOTES:—Prices on this page are quoted as the
 individual exchanges and are listed traded at the
 suspended. x'd Ex dividend. price. x' Ex scrip
 no Ex all. no Ex scrip issue. at Ex right.

**AUTHORISED
UNIT
TRUSTS**

[illegible]

Discretionary Unit Fund Managers			Mutual Life Management Ltd.		
22 Bonded St., EC2M 7AL	01-638 4485		St. George's Way, Stewards	0438 5611	
22 Bonded St., EC2M 7AL	2212	1 5 24	Greenwich, SE10 1	7248	31
E. P. Winchester Fund Mgmt. Ltd.			Mayflower Management Co. Ltd.		
44, Bloomsbury Square, WC1A 2BA	01-423 8873		14-15, Gresham St., EC2M 7AL	01-606 80	
Carl Winchester	217	17 6	General Mgr.	217	17 6
22 Bonded St., EC2M 7AL	2212	1 5 24	General Mgr.	217	17 6
Emson & Butler Trust Mgmt. Ltd.			Ministry Fund Managers Ltd.		
20 Abchurch Ln., W1	01-493 3211		31, Gresham St., EC2M 7AL	01-600 43	
Equity & Law	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Equity & Law	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Fidelity International Management Ltd.			Midland Bank Group		
25, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
Fidelity International	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Fidelity International	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Franklin Unit Mgt. Ltd. (a)			National Westminster (a)		
64, London Wall, EC2M 5AQ	01-528 5181		161, Chancery, EC2M 6EU	01-606 406	
Franklin Unit Mgt. Ltd.	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Franklin Unit Mgt. Ltd.	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Friends' Provident Unit Trg Mgrs.			Northamptonshire Unit Trg Mgrs. Ltd.		
Pinkney End, Dorchester	0306 5055		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
Pinkney End, Dorchester	0306 5055		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
Funds in Court			Practical Investment Co. Ltd. (a)		
Public Trustee, Kingston, W12	01-870 4300		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
Public Trustee, Kingston, W12	01-870 4300		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
G.T. Unit Managers Ltd. (a)			Practical Investment Co. Ltd. (a)		
100, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
G.T. Unit Managers Ltd.	77.6	81.6	Ac. Unit Fd.	81.6	81.6
G.T. Unit Managers Ltd.	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)			Practical Investment Co. Ltd. (a)		
100, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Hartford Fund Managers (a)(b)			Practical Investment Co. Ltd. (a)		
100, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
Hartford Fund Managers	77.6	81.6	Ac. Unit Fd.	81.6	81.6
Hartford Fund Managers	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)			Practical Investment Co. Ltd. (a)		
100, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)			Practical Investment Co. Ltd. (a)		
100, Abchurch Lane, London EC4A 3DF	01-586 5333		100, Abchurch Lane, London EC4A 3DF	01-586 5333	
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)	77.6	81.6	Ac. Unit Fd.	81.6	81.6
H. & A. Trust (a) (b)					

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Atty. & General Prop. Fd. Mgrs. Ltd.		Schwartz Life Group	
New York, N.Y. 10022		Enterprise House, Portsmouth	
Next sat. day Feb. 11		0705 27733	
Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
New York, N.Y. 10022		300 N. 1st St., Philadelphia, Pa. 19106	
Next sat. day Feb. 11		0705 27733	
Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
New York, N.Y. 10022		300 N. 1st St., Philadelphia, Pa. 19106	
Next sat. day Feb. 11		0705 27733	
Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
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Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
New York, N.Y. 10022		300 N. 1st St., Philadelphia, Pa. 19106	
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Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
New York, N.Y. 10022		300 N. 1st St., Philadelphia, Pa. 19106	
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Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
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Ascor, Co. of Pennsylvania		Standard Life Assurance Co. Ltd.	
New York, N.Y. 10022		300 N. 1st St., Philadelphia, Pa. 19106	
Next sat. day Feb. 11		0705 27733	
Ascor, Co. of Pennsylvania		Standard Life	

[illegible]

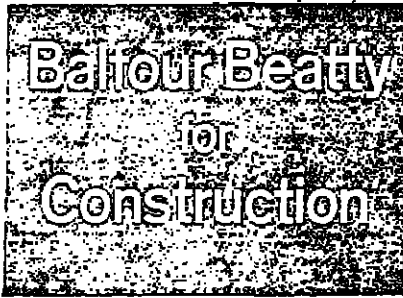
INSURANCE PROPERTY BONDS

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OFFSHORE & OVERSEAS FUNDS

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Continued on previous page -



FT SHARE INFORMATION SERVICE

FOREIGN BONDS & RAILS

1979-80	Stock	Price	%	Div	Yield
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100
1979-80	Antigua Rly.	100	100	100	100

AMERICANS

1979-80	Stock	Price	%	Div	Yield
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100
1979-80	AAAF 5% Corp. 87	100	100	100	100

CANADIANS

1979-80	Stock	Price	%	Div	Yield
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100
1979-80	Alcan 5% Corp. 87	100	100	100	100

BANKS AND HIRE PURCHASE

1979-80	Stock	Price	%	Div	Yield
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100

BANKS & HP—Continued

1979-80	Stock	Price	%	Div	Yield
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100
1979-80	Bank of Montreal	100	100	100	100

BEERS, WINES AND SPIRITS

1979-80	Stock	Price	%	Div	Yield
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100
1979-80	Beck's Beer	100	100	100	100

BUILDING INDUSTRY, TIMBER AND ROADS

1979-80	Stock	Price	%	Div	Yield
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100
1979-80	Building Ind. Corp.	100	100	100	100

CHEMICALS, PLASTICS—Cont.

1979-80	Stock	Price	%	Div	Yield
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100
1979-80	Chemical Ind. Corp.	100	100	100	100

ENGINEERING—Continued

1979-80	Stock	Price	%	Div	Yield
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100
1979-80	Engineering Ind. Corp.	100	100	100	100

DRAPERY AND STORES

1979-80	Stock	Price	%	Div	Yield
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100
1979-80	Drapery Ind. Corp.	100	100	100	100

ELECTRICALS

1979-80	Stock	Price	%	Div	Yield
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100
1979-80	Electrical Ind. Corp.	100	100	100	100

FOOD, GROCERIES—Cont.

1979-80	Stock	Price	%	Div	Yield
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100
1979-80	Food Ind. Corp.	100	100	100	100

INDUSTRIALS (Miscel.)

1979-80	Stock	Price	%	Div	Yield
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100

HOTELS AND CATERERS

1979-80	Stock	Price	%	Div	Yield
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100
1979-80	Hotel Ind. Corp.	100	100	100	100

INDUSTRIALS (Miscel.)

1979-80	Stock	Price	%	Div	Yield
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100
1979-80	Industrial Ind. Corp.	100	100	100	100

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